

EUROPEAN NEWS

Bonn allocates DM6bn for housing programme

By David Goodhart in Bonn

THE West German centre-right coalition yesterday agreed a crash programme to promote new house-building partly in response to the inflow of East Germans and other East bloc Germans this year.

The programme, which is likely to cost the Government an extra DM6bn (£2bn) over the next four years, consists of a doubling of the cash for public housing to DM20bn a year, new incentives to save for buying a house, and generous tax breaks for private house builders. The Government will also relax rent control laws.

The tightening housing market had become a central political theme even before the sharp increase in East German immigrants from September onwards. Thanks to a perceived over-supply of housing, there was a slump in housing investment in the mid-1980s which last year resulted in only 208,000 new houses being built — the lowest annual figure since the war. This year the figure should rise to 260,000 and to 400,000 in 1990.

The increased pressure on demand comes not only from the German immigrants but also from the growing number of single households. The Government now plans to build an extra 1m homes over the next

three years.

Although the benefits of the crash programme will not be visible until after the general election at the end of next year, the Government hopes that the appearance of decisive action may help dampen electoral support for the far-right Republicans who have been picking up much of their support from relatively poorly housed lower income groups in the big cities.

Most of the new cash will go straight into new public housing. Next year there will be only a small increase in public housing to 120,000, from the planned 100,000, but thereafter it will increase more rapidly.

Although there are clearly acute housing bottle-necks in some parts of the country, some commentators believe the problem is getting out of proportion. Most people, they argue, are merely being prevented from increasing the standard of their housing as swiftly as they would like. A poll taken at the end of August found that despite the growing awareness of a housing problem 95 per cent of respondents were personally happy with their housing conditions.

The West German Red Cross yesterday appealed to employers to provide temporary

accommodation for the thousands of East German that are continuing to flow into the country and who are now causing the 50 special camps erected for them in Bavaria to overflow.

The authorities believe that 15,000 East Germans have crossed the Czech border, in their distinctive Trabant or Wartburg motor cars, in buses or by train, between Monday morning and yesterday evening. They were expecting a further 6,000 to 8,000 today.

That will take to over 40,000 the number of East Germans who have left in the latest mass wave which began with the opening of the Czech border last Friday, and to over 100,000 the number who have left unofficially since the Hungarian border was opened in September. Since the start of the year the number of East Germans who have left officially and unofficially is now well over 170,000. West German politicians and business leaders continued yesterday to appeal to East Germans to think twice before hopping over the border. Mr Klaus Murrmann, President of the Federation of German Employers, warned that the capacity of the labour market to absorb the new-comers was not limitless.

Stockholm investigates Bofors over missile claims

By John Burton in Stockholm and Alan Friedman in London

THE SWEDISH Government is investigating if the Bofors arms company helped in developing the Condor 2 ballistic missile project involving Iraq, Argentina and Egypt.

This coincides with a decision by Stockholm to curb export of dual-use equipment that could be used in developing long-range missiles, such as Condor 2.

Sweden is the first European non-Nato nation to accept Missile Technology Control Regime (MTCR) guidelines reached in 1987, to stop missile proliferation in the developing

world.

US officials say Condor 2, once developed, could upset stability in the Middle East and other Third World areas by its ability to carry nuclear warheads or chemical weapons.

Sweden's arms export control office KMI has asked Bofors to explain why it is listed as a subcontractor for a Swiss company alleged to have co-ordinated Western European technology procurement for Condor 2.

The inquiry is based on an internal document of the Con-

sen Group, based in Zug, Switzerland and Monto Carlo. The document, dated June 1987, lists Bofors as one of six European companies "most important in co-operation and as subcontractors with Comsen".

Other concerns mentioned include Messerschmitt-Bölkow-Blom in West Germany and Fiat's Sma-BPD in Italy. These have repeatedly denied technology sales for the project.

Western diplomatic sources allege Comsen has been funneling missile technology to Condor partners through sev-

eral subsidiaries, including Condor Projekt AG, and a joint venture, Intesa SA, with the Argentine Air Force.

Bofors said it had not had time to answer KMI's query, since it received the letter late last week, and could not say if it has co-operated with Comsen. Bofors has been the subject of several arms trade controversies in recent years.

Three former executives are on trial in Stockholm for allegedly smuggling more than 900 RBS-70 missiles to the Gulf via Singapore in violation of Swedish law.

Bofors is at the centre of Indian election campaign claims it bribed members of Rajiv Gandhi's government in 1986, to win an artillery order.

The publicity surrounding Bofors has forced Sweden to tighten controls on weapons sales abroad.

Its acceptance of the MTCR is seen as the latest step in this process. Swedish officials insist they decided to curb missile technology exports before Bofors' possible role in Condor came to their attention.

French fail to end EC telecoms deadlock

By Lucy Kellaway in Brussels

EC TELECOMMUNICATIONS ministers yesterday failed to settle the deep differences over telecom liberalisation, increasing the likelihood that the Commission will intervene early next year in an attempt to force through its package.

A compromise put forward by the French presidency failed yesterday to resolve differences both between member states and between members and the Commission in three central areas.

These are: the scope of the proposed liberalisation of services; the use by the Commis-

sion of Article 90 which allows it to make laws without consulting member states; and the harmonisation of technical and legal standards with which suppliers of services must comply.

The French, Belgians, Spanish and Portuguese remain concerned that liberalisation will threaten their monopoly telephone utilities.

The British, Dutch and Germans reiterated their concern yesterday that the harmonisation directive (known as Open Network Provision) is too restrictive and would stifle

competition.

Almost all member states oppose the use of Article 90, although the Commission yesterday showed little sign of dropping the matter.

The French Government has taken the Commission to court over its use of Article 90 and a decision is expected next year.

Ministers will try again next month to reach agreement on telecoms but if no agreement is reached by April the Commission still stands to force through its proposals.

Under the French compromise, the market in data

switching would be liberalised but governments would have the power to issue licences.

This was unacceptable to Britain and West Germany which feared it could be used to protect national monopolies.

In an attempt to win round the keen liberalisers, the French plan suggested that harmonisation should initially apply only to telephone services and to leased lines.

However, it calls for member states to extend harmonisation to providers of all data services two years later. The British, however, argue that it would

force smaller local companies out of business.

Mr Leon Brittan, the Competition Commissioner, said yesterday: "The Commission sticks to its use of Article 90, as it must in carrying out its duties under the rules of the treaty."

However, he added that Brussels would be willing to consider making concessions in cases where particular difficulties arose. These could involve countries with telephone services not sufficiently developed to meet the Commission's timetable.

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Profits, sales of French industry race ahead

By William Dawkins in Paris

FRENCH INDUSTRY'S sales and profits are racing ahead, but companies still fail to invest enough in new output, preferring to take over competitors, a survey by Crédit National, the leading French bank, warned this week.

A sample of 970 French industrial companies reported nearly 7 per cent increases in turnover last year, double the 3.4 per cent in 1987.

Industrial investment was up by 11 per cent, against 6 per cent the previous year. But this is only to catch up on inadequate investment of earlier years.

The author, Mr Joël Prohin,

a member of the bank's business consultancy department, highlights French industry's inability to keep pace with domestic demand as a prime reason for the growth in the country's industrial trade deficit, from FF10bn in 1988 to FF42bn last year.

The sample's average value added (sales minus direct costs) rose by 5.5 per cent last year, against 1.2 per cent in the previous 12 months, but still behind the rise in turnover.

Larger companies studied more than doubled the share of their valued added spent on buying stakes in other businesses over the past four years.

Spanish bankers face 1992 with confidence

By Tom Burns in Madrid

SPAIN APPEARS prepared to face the European single market challenge in the financial services sector but could face difficulties on the industrial front, according to bankers and businessmen who met yesterday in Madrid at a conference organised by the Financial Times and the Spanish business newspaper Expansión.

Mr Mario Conde, chairman of Banesto, a large Spanish bank, sounded a triumphant note when he stressed that European banks would have difficulties penetrating the market because retail banking in Spain "can only be conducted through a large branch network". Bank branches per inhabitant were above the European average, and there was strong customer loyalty.

Mr Manuel Guasch, chairman of Remaifin in Spain and of the agribusiness company Ebro, warned in contrast: "There is virtually nil vision in Spain as to what 1992 means. Spanish business is thinking in terms of a common market, not of a single market."

However, Mr Conde's optimistic theme was echoed by Mr Rodrigo Echeñique and by Mr Guillermo de la Dehesa, chief executives of Banco de Santander and of Banco Pastor respectively, who shared the view that the Spanish banking market was already saturated.

Mr Echeñique said the way forward to 1992 for Spanish banks was through cross-border alliances much in the manner of Santander's share swap agreement last year with the Royal Bank of Scotland. Mr de la Dehesa said the Pastor bank, a medium-sized institution, was in the process of negotiating a similar type of agreement in France.

Professor Jack Revell, of University College of North Wales and an expert on the Spanish financial sector, was more cautious about the future and suggested that in 1992 there would be many predators on the lookout for weakened banks. "In many cases these weakened banks will be those that have expanded beyond their capacity, including those that have gone into cross-border activity without the resources to cover both that and their normal operations at home."

Mr François Henrot, executive vice-president of Compagnie Bancaire, argued that there could be important changes in Europe's retail financial sector after 1992. "Retail customers are increasingly well educated financially and well-informed. They will increasingly do their shopping for financial services... and pick up the best account, the best credit, the

best mutual funds, the best insurance contract," he said.

On the business front, Mr Donald Johnston, managing director of Salomon Brothers, pointed out that 70 per cent of Spain's companies had less than 50 employees. Some "will either seek to merge or to acquire so as to increase their dimension, while others will conclude that their acquisition serves the best interests of their shareholders."

Mr Manuel Laque, former chief executive of the big Span-

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SPAIN

ish detergent group Camp, argued that sectors of industry were being "colonised". He urged Spanish businessmen to club together because "no Spanish medium company can successfully outbid a multinational for the acquisition of another Spanish medium company."

Mr José María Izard, managing director of Spanish battery producer Tudor, said that even when Spanish companies had established a notable presence in the domestic sector their size was still far smaller than that of similar companies in developed European countries. Mr Izard, whose company has acquired a West German battery producer, said one option was to invest abroad in order to acquire an EC distribution network, production plants close to European consumers and a complementary technology.

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EUROPEAN NEWS

French report claims state companies sold at huge discounts

By Ian Davidson in Paris

THE FRENCH Socialist party has relaunched the controversy over the privatisation programme of the previous conservative Government, with the accusation that nationalised enterprises were deliberately sold well below their real value.

After six months' work, a majority report of the special committee of enquiry set up by the National Assembly in April has published a voluminous indictment which claims that the 12 companies privatised by the Government of Mr Jacques Chirac in 1985-88 were sold between FF4bn (around \$400m) and FF8.5bn below their true worth.

The report is likely to keep alive the left-right debate over privatisation and the nationalisation, which has resurfaced recently inside the

Socialist Government. President Mitterrand has ruled against either privatisation or nationalisation; but some members of the Government, including Mr Roger Fauroux, Industry Minister, are concerned that nationalised companies are hampered in their access to new capital.

The report also claims that the privatisation programme was tainted by favouritism and conflict of interest between the Gaullist Government and its friends in business.

In particular, it points a finger at the role played in the privatisation process by Mr Roger Martin, one-time chairman of the Saint-Gobain glass and engineering group; and it implies that privatisation of the Matra engineering group was made particularly advantageous for Mr

Jean-Luc Lagardere, then as now head of Matra.

The under-valuation of the privatisation programme rises to between FF6bn and nearly FF20bn, according to the report, if account is taken of an alleged shortfall in the value of the nationalisation of the Crédit Agricole bank.

The report's general conclusions are roundly rejected by the conservative members of the committee, who claim in an appendix that the evidence of the report merely confirms that the privatisation programme was a great success. Strikingly, however, the conservatives do not quarrel with the committee's complaint that Mr Roger Martin should not have been a member of the Government's privatisation com-

mittee when he was still connected with Saint-Gobain, an early candidate for privatisation.

The report is particularly stinging in its comments on the terms of privatisation of Matra, which it describes as "Lagardisation", after Mr Lagardere. It points out that the flotation price of FF110 per share put a value on the company which was between 20 and 27 per cent lower in nominal terms than the value at nationalisation in 1982.

The report bases its accusation of deliberate under-selling on two grounds: that Mr Edouard Balladur, the then Finance Minister, tended to pitch the privatisation price at the low end of the range of advice offered by expert committees; and that in many cases the privatised

companies rose to a sharp premium. According to the report, Mr Balladur did indeed set the flotation price at the low end of the recommended scale in the case of four companies: Société Générale, Suez, Crédit Agricole and Matra.

But in most cases, that is, before the crash of October 1987, the price set was within or even above the recommended range. The committee bases the second part of its claim, and its calculation of the financial short-fall to the French state, on the comparison between the prices at the time of privatisation and the average quotations during the following three months.

With the exception of the Compagnie Financière de Suez, whose privatisation fell just before the October

1987 stock-market crash, all the privatised companies rose to a premium during the following three months, ranging from +5.2 per cent for Société Générale to +39.8 per cent for Saint-Gobain, +28.6 per cent for Crédit Commercial de France, and +38.3 per cent for the small bank Sogéna.

Over a longer period, however, between flotation and August 1988, the comparison between the performance of the privatised companies and the stock market average is less clear cut. Half of the 12 companies did significantly better than the market, including Matra, and the TF1 television station. But most of the others performed in parallel with the market, and some even did very much worse, notably Sogéna.

Mitsotakis tries to avert crisis

By Kerin Hope in Athens

GREECE'S Conservative leader, Mr Constantine Mitsotakis, yesterday said he would make "a sincere effort" to form a government during the next three days and avert a prolonged political crisis in Greece.

Mr Mitsotakis, whose New Democracy Party narrowly failed to win an outright majority in Sunday's election but captured 148 seats in the 300-member Parliament, was the first party leader to receive an exploratory mandate from President Christos Sartzetakis.

In order to succeed in forming a minority government, Mr Mitsotakis will need guarantees from the Communist-led Left Alliance, which controls 21 seats, as well as support from two independent deputies, one representing Greece's Moslem minority and the other a federation of green groups.

"Do we want this country to be governed or to fall apart? That's the point we've reached," he said.

A statement by the Federation of Greek Industrialists called for a new government which would apply consensus policies to solve pressing economic problems: reducing inflation and the public sector deficit, and providing incentives for faster growth.

Austrians ease curb on lorries

By Lucy Kellaway in Brussels

THE European Community yesterday announced that it had won concessions from Austria over a plan to ban all noisy lorries travelling at night through the country.

Last summer, Austria announced that starting in December, lorries with sound emissions of more than 80 decibels would be banned between 10 pm and 5 am.

Austria, which is anxious not to upset the Community at a time when it is seeking to become a member, has agreed to make an exception for lorries carrying fresh produce and newspapers.

The Government has also promised to make other exceptions on a case by case basis.

The concession will apply for six months, and will give transport companies time to comply with the new rules.

The move comes at a time when the EC is negotiating transport arrangements with all the Alpine countries. Heavy vehicles are already subject to night restrictions in Switzerland, and the Austrian Government had become worried about the damage being caused to the country by an increasingly heavy flow of traffic.

The ban was intended as an interim measure designed to last until the EC and its Alpine neighbours came up with an agreed policy on transport, establishing a definition for clean lorry.

The compromise is expected to prevent a sudden interruption of road transit across Europe or an unacceptable diversion of traffic from other routes into the Community.

Polish arms-makers look for sales in plough-shares market

Christopher Bobinski reports on how the industry is coping with cuts in military spending

CUTS IN arms spending are threatening the future of several Polish arms factories. A switch to civilian production is by no means easy and there is scant hope of making up for falling domestic sales by increasing exports.

Figures only now being published under the new Solidarity Government show that 80 factories employing a total of 280,000 workers are involved in arms production. Some, like the Labedy Bumar plant in Gliwice in Silesia which produces tanks, have a mere 10 per cent of their output devoted to civilian products.

As the cuts are implemented, lower wages and output are leading to shopfloor tension, as a recent strike at the WSK Swidnik plant - once an important helicopter producer - employing 9,000 showed.

Investment aimed at retooling these factories is costly and difficult to implement, and switches to civilian production mean losing tax bonuses and wage preferences. Furthermore, strategic considerations demand that arms capacity be maintained even if production itself has been curtailed.

The two-day strike at the WSK Swidnik plant - where workers were demanding a change of management and higher output and were protesting against the Sigma project - meant that the plant lost the chance to switch at least some of its capacity.

Sigma groups together a diesel engine producer, Bamber, a miniature tractor maker, and Omas, which specialises in agricultural machinery, with Agrumet, a farming machinery company in nearby Lublin. It would provide employment to 300 of the WSK workforce which at present is working

barely more than one shift a day.

"During the strike, the workers said either the entire plant goes into the joint venture or no one does," said Mr Leslaw Paga from Boca, a private consulting company in Lublin hired to sell the idea to the WSK workers' council. By law, the latter has to approve any joint venture.

Mr Paga did his job well and the council voted to go in by 22 votes to 13 against. But as the

news went out over the loudspeakers, the workers downed tools, demanded new elections to the workers' council and the works Solidarity organisation backed the stoppage.

"It shows how difficult it will be to restructure industry," Mr Paga said. Now Sigma, which plans to produce more than 20,000 mini-tractors and 10,000 diesel engines a year in Poland, is looking for another partner to replace WSK in the project which will be financed

by \$45m worth of loans to be raised abroad.

At Labedy Bumar, whose hard currency earnings from sales of the T-72 tank (comparable to West Germany's Leopard) have fallen from \$234m in 1986 to \$73m this year, overall output has slumped.

What sales still remain to the Polish army are not being paid for in full. The plant is owed Zl 7bn (£1.5m) by the Government and Mr Richard Jankowski, the managing

director, is threatening to sue if he does not get the money.

An attempt to switch to mining machinery has also proved disappointing as Poland's coal mines are also facing a cash crisis because the Government is failing to keep up with subsidy payments and they cannot afford to take delivery of new equipment.

The plant is seeking to diversify into construction machinery and is looking to farmers for new markets. But, like the

rest of Poland's arms industry, would prefer to find new customers abroad to bolster its exports.

Indeed, Solidarity's Gazeta Wyborcza newspaper has reported that an arms plant at Bolechow is considering producing Nato standard ammunition, the West German Bundeswehr is said to be thinking of ordering uniforms in Poland, and there are also possibilities of boots being sold to the US army.

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Sweden agrees big cut in tax rates

By Robert Taylor in Stockholm

THE FINAL details of Sweden's long-awaited tax reform agreed between three of the country's main political parties were revealed yesterday in what has been described as the biggest shake-up of the Swedish tax system for a hundred years.

After January 1991 no Swede will have to pay more than half his income in tax, compared with the current top rate of 72 per cent, the highest in the world. As many as 85 per cent of Swedes who earn SKr180,000 (£18,000) a year or less will not have to pay any state income tax at all but only a maximum of around 30 per cent in local government income tax. For many this could be as low as 23 per cent as a result of extra rebate entitlements.

The tax cuts are to be protected against inflation with an annual adjustment of 2 per cent above the rise in the consumer prices index.

Next January in the first of the two stages in the tax reform package all Swedes earning more than SKr75,000 a year will have their state income tax cut by 7 per cent, and for those earning less, a 9 per cent tax reduction. It will mean that the highest marginal tax rate next year will be 65 per cent. The more drastic tax reductions will come 12 months later.

As a way of helping the low paid there will be an improvement in tax rebates and an

increase in child allowances, though Sweden's milk subsidy is to be abolished.

To pay for the tax cuts, which it is estimated will amount to SKr76bn, the petrol tax is to go up by 25 per cent to SKr1.50 a litre in two stages. There is also to be a broadening of Sweden's indirect taxes which are currently at 28 per cent to cover the use of energy, hairdressing, water and sewerage as well as refuse collection.

A 15 per cent tax is to be levied on individual private pension funds, which is much less than originally envisaged and pension insurance will become more expensive. There will be a 30 per cent tax on income from capital and property from January 1991 as well as a 30 per cent tax on the profit made on a house sale.

The final tax reform package emerged after five weeks of intensive negotiations involving Sweden's political parties and many interest groups initiated by Mr Ingvar Carlsson, the Social Democratic Prime Minister.

It is seen by many commentators as a victory for Mr Bengt Westerberg, leader of the opposition Liberal party who wanted a new maximum marginal tax rate of 60 per cent for everybody, and a setback for the more egalitarian demands of the powerful blue-collar LO union confederation.

The Centre party said while it supported the changes, it did not agree with the way in which the revenue lost was to be raised.

Politically the broad-based agreement on tax is expected to help the ruling Social Democrats at the 1991 general election. It is of particular satisfaction to Mr Kjell-Olof Feldt, the Finance Minister, who has fought hard to gain support for tax reform.

Only the right-wing Moderates remain outside the tax consensus, arguing that Sweden needs to reduce its overall high tax burden and not merely readjust its incidence. Their critical stance will make it hard for the non-Socialist parties to reunite as a credible alternative to the ruling Social Democrats.

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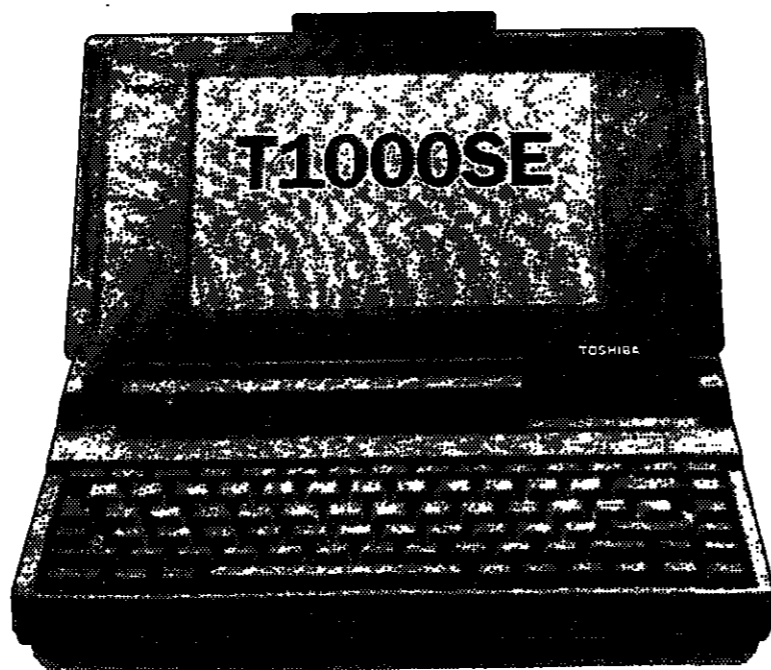
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AMERICAN NEWS

Northrop sued by ex-workers over B-2

By Lionel Barber in Washington
THREE former employees of Northrop, the US defence manufacturer, have filed suit in California alleging that company mismanages the B-2 Stealth bomber programme...

Star Wars' thunder dies away as its budget shrinks

Reagan's grand vision of an anti-nuclear defence umbrella is somewhat faded, writes Lionel Barber

THE Strategic Defence Initiative, which President Reagan once promised would create a near-impenetrable space shield against Soviet nuclear attack, has finally come down to earth...

greatest political appeal: Mr Reagan's vision that the best American scientific minds could create an astrodome-like defence against Soviet thermo-nuclear attack...

deployed offensively to help guide a US attack against Soviet missile silos. "The command and control problems are significant," says Mr Michael Krepon...

and Mr Brent Scowcroft, his National Security Adviser who is an SDI sceptic, are deliberately letting Congress whittle down the programme...

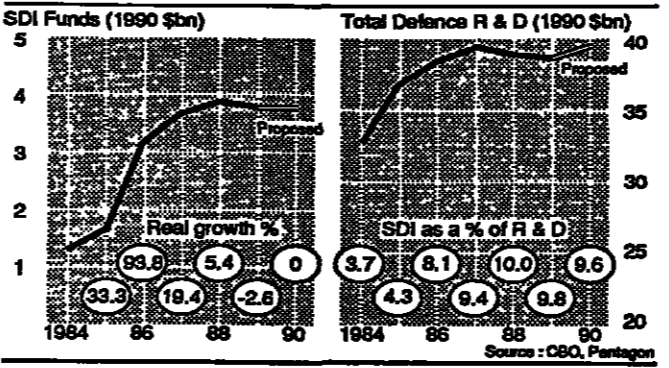
ABM treaty. On the surface, this seems merely to postpone the difficult SDI/ABM issue: but Mr Bush acknowledged the Soviet concession by shortly afterwards raising the prospect of a Start agreement next year...

For this to happen, Mr Bush may decide it is time to strike a deal with the Soviet Union on SDI which would keep the research effort alive while offering new guidelines on ABM interpretation...

US vetoes anti-Israeli resolution in UN

By Lionel Barber
THE US rallied to the support of Israel in the UN Security Council again yesterday but signalled its impatience with the Israeli Government's intransigence in the Middle East Peace process...

SDI Trends



Supreme Court ruling strengthens states' powers to restrict takeovers

By Peter Riddell, US Editor, in Washington

INDIVIDUAL US states have considerable freedom to pass laws severely restricting hostile takeovers as a result of a new Supreme Court ruling...

takeovers without clashing with Federal laws and regulations, which are less restrictive. During the hearing lawyers said that about 24 other US states had laws similar to Wisconsin's...

be unwise regulatory policy and harmful to shareholders, it neither clashed with Federal securities law nor interfered with interstate commerce. However, by not hearing the law, the Supreme Court did not rule on whether the Wisconsin law was constitutional...

Sarney to sue candidate for slander

PRESIDENT José Sarney of Brazil said yesterday he would sue Mr Fernando Collor de Mello, the presidential front-runner, for slander over accusations that he was incompetent and corrupt...

Brazil goes on attack over protecting rainforest

By Ivo Dawmay in Rio de Janeiro
BRAZIL'S environment chief yesterday attacked industrialised countries for failing to match their loudly voiced concern over Amazon rainforest destruction with financial resources...

remains resources. Mr Mesquita was frank about past Brazilian failures to take environmental issues seriously and the difficulties of working with a slow-moving central bureaucracy...

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AMERICAN NEWS

US gubernatorial and mayoral elections



Facing results: Norman Rice of Seattle; Jim Florio of New Jersey; Coleman Young of Detroit; David Dinkins and Ralph Giuliani of New York; Ben Nichols of Itasca.

Black candidates look to historic victories in US

By Nancy Dunne in Washington

BLACK candidates looked set to make historic gains in yesterday's US elections, as US voters went to the polls to choose mayors, governors and a vast array of local officials. The key contests were in Virginia, where Mr Douglas Wilder, a grandson of slaves, sought to become governor of a former segregationist stronghold and New York City where Mr David Dinkins looked set to become the metropolis' first black mayor.

If Mr Wilder won, he would be the first black elected state governor.

In the only other governor's race in the off-year elections, Democrat Mr James Florio was expected easily to beat Republican Mr James Courter in New Jersey in one of the nastiest campaigns of the year.

"Slash and burn" tactics, perfected in last year's presidential campaign and employed in the major governors' races, have been occasionally mirrored in one of more than 100 contests for chief executive in the larger US cities.

The contest has turned particularly bitter in Cleveland, where two black office holders survived a primary which eliminated three white candidates in a city about 50% black and 50% white.

A Cleveland Plain Dealer poll gives the edge to an eloquent young state senator who is pitted against establishment-backed long-time head of the City Council.

The City Council President, Mr George Forbes, has made headway in the race by accusing his opponent of beating, not the best two, of his former wives.

Mr Mike White, 38 year old state senator, denied the charges of wife-beating but raised eyebrows when he refused to say he had never "hit" a wife.

The Plain Dealer, which endorsed Mr White, acknowledged in its editions Sunday that their candidate's "rosy rhetoric that had charmed much of the city in September seemed to be wearing a little thin by the end of October...when those words were brushed aside, there sometimes didn't seem to be much behind them."

The choice for Clevelanders would, indeed, seem to be a difficult one. Mr Forbes has reputedly an "explosive" temper of his own.

He once threw a chair at another councilman, calling him a "mulatto punk," and he

has physically ejected journalists from public hearings.

Mr Forbes also admitted owning rental properties with 300 housing code violations using his elected position to attract business to his law firm.

In Houston, Mayor Kathy Whitmire, running for re-election, has been fighting charges of "cronyism" because of \$15m worth of city contracts awarded to the construction firm of one of her appointees.

Ms Whitmire is still popular with women in the district and black voters.

As election day neared, she held a substantial lead over her challenger, Mr Fred Hoffmeier, a former mayor, and son of another mayor who had built the famous Astrodome.

Also in Texas, there is one Congressional race to fill the seat of the late Congressman Mickey Leland, who died in a plane crash last summer in Ethiopia. Eleven challenges are hoping to emerge from the field.

Many of the mayor's races are expected to result in the re-election of incumbents, like Mayor Xavier Suarez in Miami and Mayor Coleman Young of Detroit.

Voters are also going to the polls to decide a number of ballot initiatives and referendums.

In Seattle, in the north-west, one of the initiatives, an attempt to defeat court-ordered busing of school children for the purpose of racial integration, has become the focus of the mayoral campaign.

A Democratic black city councilman, Mr Norman Rice, entered the race to defeat a "Save Our Schools" initiative, which would divert city revenue to the independent school district if busing is ordered.

His opponent, Douglas Jewett, a Republican, is the author of the initiative, and has built a populist campaign around the measure.

In the meantime, Mr Rice had a change of mind and announced a plan for eliminating mandatory busing.

In San Francisco, a proposal to build a new baseball stadium is on the ballot.

In Maine, voters will give their views in a non-binding referendum on whether or not to ban testing of unarmed cruise missiles over the state.

In Texas, they will vote on higher salaries for state legislators. In Washington state the issue is more funds for education.

US OFF-YEAR ELECTIONS				
State/City	Candidate	Party	Candidate	Party
GUBERNATORIAL†				
New Jersey	James Florio	D	James Courter	R
Legislature:	Democrats 39		Republicans 41	
Virginia	Douglas Wilder	D	J Marshall Coleman	R
Legislature:	Democrats 64		Republicans 34	
MAYORAL				
New York, New York	David Dinkins	D	Rudolph Giuliani	R
Charlotte, N Carolina	Sue Myrick (†)	-	Craig Madens	-
Hartford, Connecticut	Carrie Perry (†)	-	-	-
Miami, Florida	Xavier Suarez (†)	R	Armando LaCasa	D
Minneapolis, Minnesota	Donald Fraser (†)	-	Jens Peterson	-
Pittsburgh, Pennsylvania	Sophie Masloff (†)	-	Unopposed	-
Seattle, Washington	Norman Rice	-	Doug Jewett	-
Detroit, Michigan	Coleman Young (†)	-	Tom Barrow	-
Cleveland, Ohio	George Forbes	-	Michael White	-
Houston, Texas	Katherine Whitmire	-	Fred Hoffmeier	-
Itasca, New York	Ben Nichols	D	Jean Cookingham	R
New Haven, Connecticut	John Daniels	-	-	-
OTHER				
Texas, 15th District	Special Congressional election to fill place held by late Rep M Leland		Eleven running	
			7 Dems, 3 Reps and 1 Libertarian	

† and Legislative
 ‡ Non-partisan election
 † Incumbent

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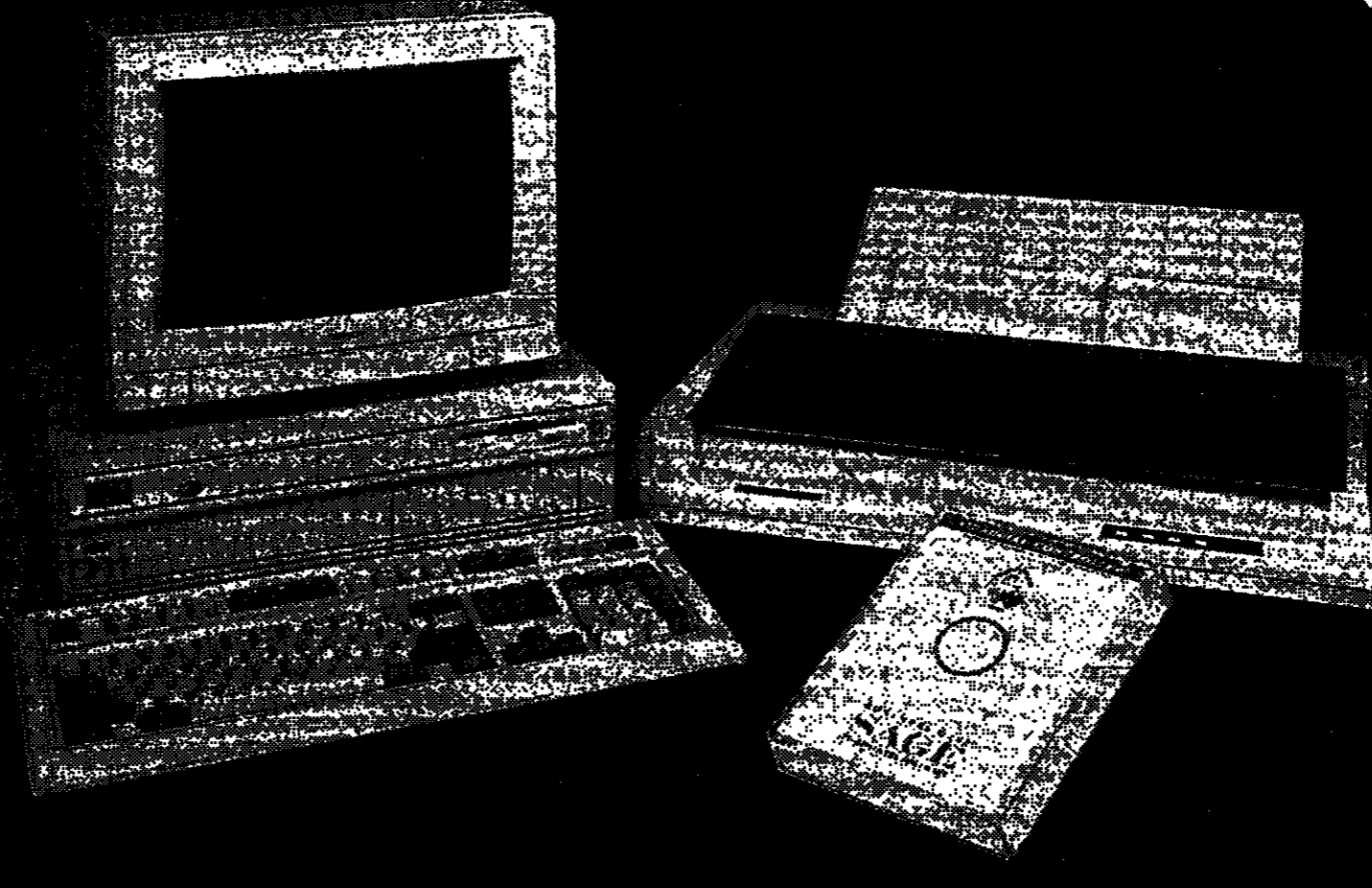
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TANDY COMPUTERS

Problem Solved

Drug dealer alleges sale to Mayor Barry

By Our Foreign Staff

A man convicted of drug-dealing alleged this week that he supplied cocaine to Washington Mayor Marion Barry more than once.

The dealer, Mr Charles Lewis, alleged he provided a powerful, addictive form of cocaine - to the mayor of the US capital on more than one occasion.

The statement came while Mr Lewis testified in a hearing in which he pleaded guilty to two charges of distributing cocaine in hopes of getting a reduced sentence for co-operating in pending drug probes.

Mr Barry, who has been in office for nearly 11 years, has said he believes he has been accused of using drugs by people who want to tie his name to get shorter sentences.

With unsubstantiated drug use allegations against Barry in a city with a record number of mostly drug-related murders, the mayor's popularity has plunged.

Despite many press accounts of investigations against the mayor, Mr Lewis was the first on-the-record, under-oath accusation that Barry had been given drugs.

The federal investigation began when city police called off an attempt to make an undercover drug purchase from Mr Lewis on discovering the mayor was in Lewis' hotel room.

Mr Barry has acknowledged

making at least six visits to Mr Lewis' hotel during that period, but has steadfastly denied using or purchasing drugs during those trips.

Responding to the allegations, the mayor said: "I'm not worried at all about this," saying that Lewis would "say anything in court... trying to save his own hide."

"We question the credibility of the source," said the mayor's lawyer, Mr Kenneth Mandy.

"Charles Lewis is a besieged and beleaguered man who knows that his only salvation comes by not giving truthful statements about the mayor."

Lewis was convicted on cocaine distribution charges in the Virgin Islands earlier this year. His sentencing in that case was postponed indefinitely on Monday as part of the plea bargain.

Mr Lewis, a former Washington local government official, had been a consultant to the Virgin Islands government. He said he was staying in the Washington hotel while looking for work. After the court case, Mr Lewis' attorney Mr Alan Soschin predicted Mr Lewis will serve between 10 and 12 months in jail, the minimum called for under rules governing plea bargain.

Mr Lewis, a former Washington local government official, had been a Virgin Islands government consultant.

WORLD TRADE NEWS

US accepts Gatt finding on import discrimination

By William Dullforce in Geneva

THE US yesterday accepted a Gatt disputes panel finding that its legal procedure for handling patent infringement cases discriminates against imported goods.

words and deeds and was now seen as the principal obstacle to a better Gatt dispute settlement system.

Mr Rufus Yerxa, Deputy US Trade Representative, hoped the US decision to comply with the Section 837 report would be seen as a vote of confidence in Gatt. But he warned that adoption of the report would not automatically change US practice in dealing with patent infringements.

The US is pledged to winning Senate approval before the end of this month or early December. Gatt urged changes to the US law as far back as June 1987.

Mr Tran Van Thinh, EC delegation head, said it would be unwise to link "national treatment" of patent rights with Uruguay Round results.

Japanese cartels warning

MR T. Boone Pickens, the Texan takeover specialist, told a Senate Finance Committee Japan may be exporting its "system of cartels" to the US.

His company had increased its holdings in Koito Manufacturing to 26 per cent, but he had been unable to gain a seat on Koito's Board.

'Eco-tourism' takes off for Costa Rica

Tim Coone looks at a major but relatively untapped market in Central America

THE surfboard and sun-tan lotion are giving way to boots and binoculars as the essentials for the well-equipped tourist wishing to explore the latest on offer in Central America.

Nature-park treks, bird-watching (there are 850 species), sport fishing and white-water rafting attract visitors who spend on average \$1,800 (\$1,125-£3,000 a week against \$280 a week for the package deal tourist seeking the standard beach, surf and sun which the rest of the Caribbean and Central America has been investing millions of dollars to attract, he said.



\$75m of Costa Rica's commercial bank debt, 5 per cent of the total, has been converted through the debt-for-nature swap scheme.

Foreign governments or foundations interested in helping conserve Costa Rica's National Parks can buy its debt on the secondary market, and have it converted into local currency in interest-bearing bonds at about two to three times the official exchange rate.

The value of donations can thus be greatly increased. Interest on the bonds is then used to finance various conservation projects.

A ceiling of \$15m is being placed on debt conversion this year, to limit possible inflationary effects. Mr. Umana says monetary considerations are the main limitation to the scheme.

It is still unclear what effect Costa Rica's recent commercial debt renegotiation will have on the debt-for-nature swaps.

Tourist arrivals grew by over 20 per cent to 328,385 last year, an unprecedented jump this decade. Of these, 20,000 were visitors who came on specialised tours, up from 5,000 just two years ago, according to Mr. Roberto Chaverri, head of Tourist Resources at Costa Rica's Institute of Tourism (ICT).

He said "Eco-tourism" will be Costa Rica's big money-spinner in the coming decade, encouraged by a new approach to tourism in government circles and backed by a novel debt-for-nature financing strategy coming from the Ministry of Natural Resources and Central Bank.

"We cannot expect to compete with the other main tourist resorts such as Cancun in Mexico, but we do have our natural resources which are unique in Central America."

There are 19 National Parks and nature reserves in Costa Rica, which have become too expensive to maintain for a tightly-stretched government budget. The solution has been to "bring together tourism and conservation," said Mr. Chaverri, at a ceremony opening up the National Parks to private

tour operators which can offer ecology-oriented packages to the growing worldwide interest in tropical rain forests and their wildlife.

The growing number of graduates in biology and ecology from Costa Rica's universities are meanwhile providing a ready source of well-trained, bilingual guides.

Dr. Alvaro Umana, the Minister for Natural Resources, said that in the past two years,

Pacific Rim nations agree to boost co-operation

By Chris Sherwell in Sydney

FOREIGN and trade ministers from 12 Asia-Pacific countries yesterday agreed to meet regularly, starting in Singapore next year, with the aim of boosting economic co-operation and campaigning for international trade liberalisation.

The decisions, made at an inaugural gathering in Canberra, have strengthened a fragile diplomatic process involving a diverse group of dynamic economies, and mark the emergence of an important new force on the global economic stage.

"This is a process that has momentum," proclaimed Senator Gareth Evans, Australia's Foreign Minister, who chaired the meeting.

Represented at the gathering were Japan and South Korea, the US and Australia, and New Zealand, and the situation Asean group, embracing Singapore, Indonesia, Malay-

sia, Thailand, the Philippines and Brunei.

The ministers put off a decision on future membership, in particular the participation of China, Taiwan and Hong Kong, because of the political sensitivities involved. But it is clear that their membership is wanted.

The Singapore meeting is scheduled for mid-1990, and will be followed by a third in South Korea in 1991.

Future meetings will be held in Asean capitals every other year. On top of this, trade ministers from the 12 will meet in September and December 1990 to discuss results emerging from the Uruguay Round of multilateral trade negotiations and, according to an agreed joint statement, "consider how to unblock any obstacles to a comprehensive and ambitious result".

The three-page statement, being an agreed ministerial declaration, represented a

more binding outcome to the meeting than previously hoped.

Originally, there was to be just a chairman's summary, which Senator Evans also tabled.

Looking ahead, the ministers agreed it was premature to decide on a fresh institution or formal bureaucratic arrangement.

The decisions mark the emergence of an important new force on the global economic stage

ment to promote the process. Instead senior officials from the 12 will meet on an ad hoc basis, starting in January.

On their agenda will be the Singapore meeting, but also the question of future membership and, equally pertinent, topics for regional economic co-operation.

The ministers agreed in Canberra that two joint projects should proceed as soon as possible: a review of data on regional trade and capital flows, and a study of ways to identify opportunities in trade, investment and technology transfer.

Others matters to be considered include infrastructure - telecommunications, maritime transport and aviation - energy, resources, fisheries, the environment, trade promotion and tourism.

To soothe Asean sensibilities, the ministers also acknowledged in their statement and in all public comments the debt they owed to Asean in initiating more formal economic co-operation among Asia-Pacific countries.

They also insisted that no other countries, including particularly the European Community, need fear the new grouping. "Every economy represented in Canberra relies heavily on a

strong and open multilateral trading system," the statement declared.

"None believes that Asia-Pacific economic co-operation should be directed to the formation of a trading bloc."

Representatives from the Asian Wall Street Journal and the Far Eastern Economic Review - the most widely-read journals among the Asia-Pacific region's diplomatic and business communities - will probably not be able to cover the planned Singapore meeting in 1990.

Asked yesterday whether reporters from the two might be permitted to attend the meeting, Brig-Gen Lee Hsien Loong, Singapore's Minister for Trade and Industry, replied: "I very much doubt it".

Both journals currently suffer restrictions on their circulation in Singapore, and their reporters are regularly refused entry to work. Brig-Gen Lee said they were aware of the reasons.

UK telecom group seeks to win French sales

By William Dawkins in Paris

GEC-Plessey Telecommunications (GPT), the UK telecommunications equipment producer, yesterday announced the launch of a Paris offshoot to sell and eventually manufacture for the French market.

This is among the first fruits of the recent takeover of Plessey by GEC with Siemens, the West German electronics giant. The company, named GPTecom, will have access to Siemens technology and products for sale in France.

It has been operating since July, since when GPTecom has picked up tenders for \$18m-worth of orders, which it expects to produce actual sales of \$3.5m, Mr Rupert Soames of GEC-Plessey, chairman and managing director of GPTecom, estimates.

That compares with total sales of just \$5m for all British telecommunications equipment in France last year, of which GPT's existing sales office accounted for \$350,000.

E Germany 'not to build Polo under licence'

EAST Germany will not try to build the Volkswagen Polo car under licence, despite the poor performance and long waiting lists for its own Wartburg and Trabant models, according to Mr Gerhard Tautenhahn, East German minister for investment goods and vehicle building, David Goodhart reports from Bonn.

It has long been rumoured East Germany might try to build the Polo. It had been thought that after recent problems fitting the Polo engine into the Trabant, it might be easier just to build the whole Polo. Mr Tautenhahn said that since 1984, more than 800 had been spent building the four-stroke Polo engine, initially for the slightly bigger Wartburg, but annual production of Wartburgs has risen in that time by only 10,000 to 71,500. East Germans have to wait at least 15 years for a new car.

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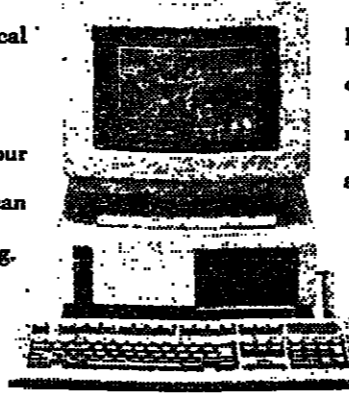
Another is the PC4R with removable hard disk, called SyQuest, which is transforming computer security.

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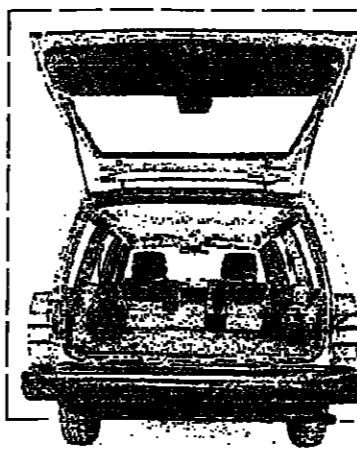
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UK NEWS

Charges considered over Clapham railway disaster

By Kevin Brown, Charles Leadbeater and Andrew Taylor

THE Director of Public Prosecutions is taking legal advice on whether to bring manslaughter charges against British Rail and 11 signaller technicians blamed for causing last year's Clapham Rail disaster in which 35 people died, the Crown Prosecution Service said yesterday.

The CPS said Mr Allan Green would decide whether to bring charges in a few weeks, after considering the report of a public inquiry into the disaster chaired by Sir Anthony Hidden, the barrister.

A charge of corporate manslaughter would be the second such in Britain within months. The first was brought recently against P & O European Ferries, owner of the Herald of Free Enterprise ferry, which capsized off Zeebrugge two years ago killing nearly 200.

The Hidden report, published yesterday, names the technicians and details a series of errors which led to three trains colliding after a signalling breakdown on December 12.

The report says the prime cause of the accident was a

wiring mistake made in signalling modernisations by technician Mr Brian Hemingway.

Mr Clifford Hale, 53, head of the BR department responsible for the work, resigned minutes before the report was published. BR said the others would face disciplinary charges which could lead to dismissal.

The report is severely critical of BR management, which failed to ensure that proper supervision was carried out, and allowed working practices "to slip to unacceptable and dangerous standards."

The report says BR had a genuine concern for safety, but allowed working practices to continue which were dangerous. "This unhappy co-existence was never detected by management and so the bad practices were never eradicated."

Sir Robert Reid, BR chairman, said he would not resign. He accepted the report in full, and said some recommendations were already being addressed. Sir Robert will see Mr Cecil Parkinson, Transport Secretary, today to discuss the report's financial implications.

Bleak signals for the future, Page 13

time working, which affected staff concentration. This was well known to management and should not have been countenanced, the report says.

Sir Anthony says issues of low pay and Government funding of BR were not for his inquiry to address. But he says BR has problems with both.

The report makes 93 recommendations for changes in BR's operating practices. They include tighter procedural regulations for technicians; moves to end excessive overtime; changes in recruitment policy to bring in skilled senior staff, and urgent introduction of cab radios, "black box" voice recorders, and an system to prevent drivers passing red signals.

Sir Robert Reid, BR chairman, said he would not resign. He accepted the report in full, and said some recommendations were already being addressed. Sir Robert will see Mr Cecil Parkinson, Transport Secretary, today to discuss the report's financial implications.

Bleak signals for the future, Page 13

Thatcher holds line on Lawson resignation

By Michael Cassell, Political Correspondent

THE Prime Minister, Mrs Margaret Thatcher, yesterday fought off fresh attempts by the opposition to exploit the resignation of Mr Nigel Lawson as Chancellor of the Exchequer by insisting in Parliament that she found his departure "totally incomprehensible."

With ministers hoping that the political backlash from Mr Lawson's departure is beginning to die, attention at the House of Commons still focuses on the prospects of a potentially damaging leadership contest next month.

Despite suggestions, however, that a group of backbench MPs plan to support a candidate to contest Mrs Thatcher's leadership for the first time since 1975, no names have so far emerged.

The Prime Minister's office yesterday professed complete lack of concern about the prospects of any challenge, which would almost certainly fail and which most MPs agree could only inflict further damage on the party. It was also being made clear that, however much pressure is kept on Mrs Thatcher to reveal more on the events surrounding Mr Lawson's departure, would not be adding to her account.

Mrs Thatcher attempted publicly to dispel accusations that, in previously suggesting she did not know the reason for Mr Lawson's abrupt departure, she had deliberately withheld the truth surrounding his resignation.

Mr Lawson said at the weekend that he told Mrs Thatcher that the continuing presence of Sir Alan Walters, her personal economic adviser, was the only reason for his decision. He is thought to believe increasingly that Mrs Thatcher failed to take seriously his impending resignation.

The Prime Minister told MPs she did not believe Mr Lawson would want to resign "over a personality, with such suddenness and haste."

© The Chancellor's autumn statement is expected to be made to the Commons next Wednesday.

Union in talks to avert ambulance crisis

By Michael Cassell and Jimmy Burns

BRITAIN'S health service chiefs and union leaders were planning to meet this morning to try and avoid a major escalation of the eight-week ambulance dispute.

The move follows a government warning that it would bring in armed forces today to provide an ambulance service in London, after the capital's ambulance services were brought to a standstill.

The warning - which could have troops involved in an ambulance dispute for the first time since 1983 - was made in the House of Commons yesterday by Mr Kenneth Clarke, the Health Secretary, "in view of the gravity of the situation and the need to maintain an essential service in London."

It was immediately condemned by Mr Roger Poole the ambulance workers' chief union negotiator. Mr Poole accused the Government of

making "purely political use" of the armed forces. He said it was "total over-reaction" as ambulance workers had offered to continue answering emergency calls. This was despite a work-to-rule introduced when talks to resolve a dispute over the Government's 6.5 per cent pay offer broke down two weeks ago.

The union is now seeking binding arbitration. The involvement of troops in the dispute had been widely predicted by union officials ever since the talks broke down.

But the final decision to bring in troops came half-way through a day when the combination of hard-line management and intensified industrial action led to London's 71 stations being closed.

By last night there were indications of the dispute spreading elsewhere in the UK. In West Yorkshire, police began answering non-emergency calls

for the first time after crews at seven stations said they considered themselves suspended in support of their colleagues in London. There were also reports of positions hardening elsewhere - including Surrey, Dorset and Greater Manchester.

The spark to the latest crisis was struck early in the morning yesterday when staff in one London ambulance station were suspended without pay for refusing to transfer to a neighbouring station as part of their work-to-rule.

As hundreds of staff were subsequently suspended without pay elsewhere in the capital for refusing to carry out non-emergency work and to maintain full radio contact with their headquarters, the London Ambulance Service re-routed all patient and emergency calls to the police.

From this afternoon about 50

military vehicles will provide accident and emergency cover along with a further 53 vehicles provided by the police and voluntary services. Military ambulances manned by armed forces personnel will be based at police stations around the capital.

Police and Ministry of Defence officials have indicated that the kind of service provided by today's cover will be unable to match that provided normally by ambulance crews in terms of equipment and medical training.

Normally, the London Ambulance Service takes 2,000 accidents and emergency calls a day with 171 ambulances.

Ministers are aware that the ambulance crews are attracting considerable public sympathy but they remain convinced that the pay offer to workers is a fair one.

Talking gets tough in tricky dispute

John Gapper reports on the arguments over ambulance pay

ESCALATION of the ambulance dispute has transformed it into one of the most difficult public sector pay wrangles the Government has faced in its decade of office. Not since the 1982 health dispute have army vehicles been used to cover for ambulance workers.

It is tricky not only because of its public nature, but also because of the hardening stances of the two sides. As the dispute has progressed, the resolve of the unions to achieve a deal linking pay to other emergency services has increased.

Simultaneously, Mr Duncan Nichol, chief executive of the National Health Service management board, has adopted the toughest possible version of the Government's traditional wish for greater public sector pay flexibility. He has suggested that each ambulance service negotiate pay for itself.

He stressed two points yesterday. The first was that only 10 per cent of the 20m ambulance journeys each year are in cases of accident and emergency. The second was that 94 per cent of the 1m NHS staff have settled the pay increase issue, mostly at about 6.5 per cent.

The first point - disputed by unions who say that 15 per cent of journeys are for emergencies - backed his determination to keep ambulance workers' pay within the remit of the NHS, where it has been since 1974 when they were moved from local government employ. The second point was used in defence of the standard pay negotiating system. Of groups negotiating in this way most have now settled, although medical laboratory staff are balloting on industrial action.

The Department of Health emphasises that one solution might be a long-term, flexible pay deal of the sort agreed for the non-industrial civil service. This would allow geographical or skill-related pay variations within a central bargaining framework.

Mr Nichol's position seems harder than this, however. In talks with the ambulance unions last month, during the last flare-up in London, he said that he wanted complete flexibility for individual ambulance services to raise and lower pay. This would imply a thorough move to local bargaining.

He did not mention the 130,000 NHS administrative and clerical staff who this sum-

mer settled a deal adding 9.5 per cent to the pay bill - the closest in the NHS to satisfying the conditions both sides in the ambulance dispute have set for a settlement.

Under the administrative and clerical deal, a pay "spine" of 10 grades replaced the old system of 500 grades. Health authorities now have the freedom to supplement pay points by up to 30 per cent in the Thames regions and 20 per cent elsewhere for posts which are hard to fill, but a central pay mechanism is retained. The flexibility has put an extra 3 per cent on the pay bill.

Mr Roger Poole, secretary of the staff side, argues that a complete move to local pay bargaining is impractical because of the ease with which ambulance workers could move between services to get the best deal. However, he says unions are willing to accept flexibilities.

Mr Nichol has offered talks leading to pay alterations giving more recognition to staff with special skills, and helping to tackle geographical recruitment and retention difficulties. The implication is that he would be willing to follow the clerical staff deal.

However, the length and bitterness of the dispute has put a number of obstacles in the path of resolution:

● **Time:** The administrative and clerical deal was negotiated over a period of months. The pressure to reach a quick resolution of the ambulance dispute makes a similar delay impractical.

● **Emergency services:** Mr Poole insisted yesterday that the link to firemen's pay - and thus a form of comparability with the private sector - was now an essential target of the unions. This would pull ambulance crews outside the health service in pay terms.

● **Basic pay:** The unions say any deal would have to include a higher basic element, which could not be forward-funded from next year's pay round in the way Mr Nichol has suggested. Money would have to be attached from the start to a discussion process on future negotiations.

● **Regional pay:** Although the pay offer is said to amount to at least 9.3 per cent for ambulance crews in London, this is reached by increasing London weighting of £381 a year to £1,200 and consolidating it. The unions argue that this is merely shifting figures.

Swap banks win appeal date

By Katharine Campbell

LAST week's High Court ruling that money market transactions conducted by London's Hammersmith & Fulham council were illegal is to be challenged in the Court of Appeal in January.

A group of banks yesterday secured an appeal hearing due to begin on 15 January. They are seeking to overturn the judgment which caused an uproar in money markets by apparently ruling all local authority interest rate swaps unlawful.

At current interest rates, the banks stand to lose around £300m on their Hammersmith & Fulham exposure, and a further £300m to other councils if the judgment is not overturned.

Lord Donaldson, Master of the Rolls (the most senior civil judge in England and Wales), and Lords Justices Nourse and Russell were told by the banks' counsel, Mr Rhodry Davies, that the decision had "caused

dismay in the financial community."

Its repercussions would be felt worldwide, Mr Davies said, because several foreign banks were involved in council swaps as counterparties.

The appeal will last eight days, and the banks will appeal all points of law. Ms Irene Dornier, chairman of the 35-bank steering committee said the banks would seek to secure a new ruling that local authorities were empowered to use such instruments for debt management.

Separately, a significant number of other UK local authorities, concerned at the implications of the judgment and anxious not further to sour relationships with the banking community, say that they want to continue to honour their obligations on outstanding contracts.

Some foreign banks and at least one broker have already indicated they will cease local

authority business altogether as a result of this episode.

Hammersmith & Fulham council last Friday rescinded arrangements it had had with bankers since last February to make payments due into a special escrow account. Since the judgment, Haringey council in north London has also circulated all its bankers saying it will not make or receive payments while it seeks urgent legal advice.

Other authorities however wish to explore other avenues. Mr David Hopkins, treasurer of Westminster City Council and recently appointed president of the Chartered Institute of Public Finance and Accountancy says he is calling a meeting on 20 November of interested local authorities to discuss a common approach.

A total of 77 councils are believed to be involved in the interest rate swap market, though they have not all been identified.

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WARM TO THE EXPERIENCE

UK NEWS

Treasury blocks RAF weapon funding

THE TREASURY has blocked Ministry of Defence funding for work on an anti-tank weapon for the Royal Air Force's latest Harrier GBS aircraft in what is seen as first evidence of a drive to curb anti-armour weapon spending, writes David White.

Its refusal to approve funds for two shortlisted projects led by GEC-Marconi and Hunting anticipated an East-West agreement reducing conventional arms in Europe.

Treasury officials are bargaining for an agreement in the Vienna talks both for direct savings - by ensuring that the UK takes its share of equipment costs covered in the talks - and for indirect savings from revising programmes that have been geared to countering concentrations of Warsaw Pact armoured units in central Europe.

They believe that recent high investment in anti-armour systems can be cut if the perceived threat of attack diminishes. They also want the MoD to review the mix of land-based and air-delivered weapons destined for anti-armour operations.

That implicitly questions the front-line role of the British Aerospace/McDonnell Douglas Harrier GBS, which the RAF has just begun operating in Gutersloh, West Germany.

GEC-Marconi, jointly with Rockwell of the US, is proposing the Brimstone, a variant of Rockwell's Hellfire missile equipped with an all-weather millimetre-wave radar seeker. The Swarm (Smart Weapon Anti-Armour) project proposed by Hunting in collaboration with Honeywell of the US and Diehl of West Germany is a dispenser system releasing 16 parachute sub-munitions capable of locating a target.

Development and manufacturing costs are put at hundreds of millions of pounds. The companies which had expected MoD backing of about £20m each for the initial phase have had to fund their work to date. At GEC's Marconi Defence Systems subsidiary, that is believed to be costing £200,000 a month.

Brittan fuels Tory split with pro-Europe stance

By Ralph Atkins in London and David Buchan in Brussels

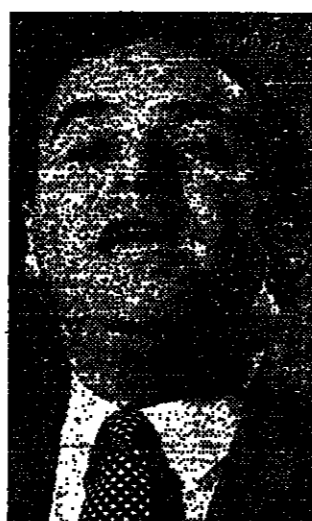
SIR LEON Brittan, European Commission vice-president, yesterday fanned deep internal disputes among Conservatives by arguing for an actively pro-European stance and swift membership of the exchange rate mechanism (ERM).

The former Home Secretary said Britain would jeopardise the enormous benefits of having a future European central bank in London unless it enthusiastically backed the project from the start.

He also proposed members of the European Parliament should bring expertise to the House of Commons by sitting on select committees considering European Community legislation.

His Granada lecture in London was devoted in large part to outlining the role of the EC and defending it against charges of excessive bureaucracy.

But he included a thinly-disguised commentary on recent government turmoil and former Chancellor of the Exchequer Nigel Lawson's battle with Sir Alan Walters, the Prime Minister's former economics adviser. On the debate about the ERM, Sir Leon said: "Academics, like accountants, should be on tap, and not on top."



Brittan: ERM advocate

was once a country of high inflation but now has a rate comparable with West Germany.

On monetary union, Sir Leon said its benefits would be the same as joining the ERM "with large". Fixed exchange rates would mean, in effect, a common currency; the risk of currency realignments would finally be removed and costs and uncertainty faced by industry massively reduced.

He saw no reason to "stay away" from the concept of a European central bank based on the US Federal Reserve. "If it were based in London... the benefits to the City would be enormous. But there will of course be no chance of that happening unless Britain were to show its enthusiasm for the project from the outset."

He said West Germany's EC partners should make clear that they would "warmly welcome" the possibility of an eventually liberal democratic East Germany one day joining West Germany and therefore the European Community.

Sending Bonn a positive signal about possible German reunification was in the Community's self-interest, whatever national anxieties it might stir among some EC states, he said.

Business braces for taxing change

Paul Cheeseright looks at the progress of the uniform business rate

THE most significant change in commercial property taxation for a generation is now short of just one detail. The system is in place, the transitional arrangements have been set down and the tax level has been estimated. What is still not clear is what the tax will be levied on.

This is the uniform business rate. Rates, or property taxes, on homes disappear with the poll tax. But they continue, in an updated form, on commercial property.

When on Monday, Mr Chris Patten, the Environment Secretary, announced "I estimate that the multiplier for 1990-91 will be 36 pence for England", he was saying that businesses will have to pay rates at 36p for every pound of the property's rateable value.

But the Inland Revenue, despite a deadline of October 31, has not yet assessed the new rateable value of every non-domestic property in England. It has nearly finished, but not quite.

The two things go together. To get away from what has appeared to business as capriciously different levels of rates from borough to borough, the Government decided to introduce a uniform business rate - that 36p. But it would introduce the rate on a fresh valuation of every commercial property in the country, the first

revaluation since 1973.

On average, the Government estimated earlier this year, rateable values at the date of assessment - April 1 1988 - were 7.7 times higher than in 1973. But that average hides sharp differences.

The property world changed dramatically in the 15 years between valuations: the expansion and vastly increased capital value of shops, the rise in value of London and south east offices, the decline of older industrial properties in the Midlands and the North.

So the impact of the uniform business rate is varied and the reactions of business taxpayers vary accordingly. As the Government over the last year has edged towards the introduction of the new system from April 1 1990 (it is already in place in Scotland), the lobbyists have been out in force.

Their success has been mixed and that can be seen through the transitional arrangements. Frightened by the impact of perhaps a doubling in rates for some companies and sensitive to the needs of small business, the Government decided to spread the introduction of the new system over five or so years - no more than 20 per cent a year for larger properties and 15 per cent for smaller, plus the rate of inflation.

The downside of that was

the concomitant move, demanded by the Treasury, to spread out the benefits for those companies - in northern manufacturing, for example - which face a lower rates bill. The Government will not accept a reduction in the total revenue coming from commercial property rates. Business organisations through the North and Midlands rose in protest.

Although the Government has said that the rate burden of businesses in the North and Midlands will be reduced by about £1bn, the impact on individual company costs is dampened by the tax reduction over five years.

By the end of the year it should be possible for any company to know what its rates bill will be. The detailed results of the revaluation will be known. The Government will announce the precise rate. But it is obvious from Mr Patten's announcement that inflation is taking its toll.

Last July the Government was estimating the rate poundage, the multiplier, at between 32p and 36p. Now, to take into account inflation, it has been raised to 36p as the middle of a new range of 34p to 38p.

The knowledge will encourage those who lease space to step up their activities a gear. "There is going to be great

pressure on people to take space by April 1 so they can get the benefit of the transitional arrangements," said Mr Robin Goodchild of Gerald Eve, chartered surveyors.

The point is that any company taking up a property after April 1 will have to pay the full extent of the rate increase: no transitional arrangements for them. This could act as a temporary stimulant in some sections of the market.

Indeed, the introduction of the uniform business rate comes when the property market, after two years of exceptionally high returns, is starting to turn down. Extensive construction has produced more space, notably in the south east. But this is the region where the uniform business rate will have its sharpest impact in increased accommodation costs. Rates can be between 20 and 50 per cent of rental costs.

A combination of increased space and a growing reluctance of companies to pay more for space at a time of high interest rates and diminishing confidence about future investment could have a depressing effect on the property market.

The impact may be most severe in the retail sector. Retailers, after chasing space and pushing up rents until early 1988, now find margins and profits under pressure.

In Brief

Sony joins BAe in bid for telecom licence

Sony, Japanese consumer electronics group, has joined British Aerospace in its bid for one of Britain's new personal communications licences.

Sony is only an associate of the BAe consortium, but it plans to take a stake of about 4 per cent when legal formalities are completed. The company says it wants to make a push into Europe's telecommunications markets as mobile telephones become mainstream consumer items rather than executive toys.

Spycatcher appeal

The Independent and The Sunday Times, UK national newspapers, asked the Court of Appeal to quash their convictions for contempt of court in publishing extracts from the book Spycatcher - memoirs of Peter Wright, the former MI5 agent - while a ban was in force against two other papers.

Paper drops LSE plans

The Daily Telegraph newspaper has decided against seeking a stock exchange listing for the foreseeable future because Conrad Black, the newspaper's chairman, believes London Stock Exchange rules are too restrictive.

Call for oil tax review

Bob Reid, chairman of Shell UK, called on the Government to re-examine the tax regime governing offshore oil production to encourage investment in older oil fields.

Opera House revamp

Royal Opera House, home of the national opera and ballet, will resume its struggle for a £150m modernisation largely financed by controversial property development on its West End premises.

Women priests

The possibility of women being ordained in the Church of England came closer when the General Synod, the church's governing body, adopted a clause endorsing the principle of women priests.

Girobank sale may be delayed

By David Barchard

PRIVATISATION of Girobank, the banking subsidiary of the Post Office, to the Alliance & Leicester building society may be delayed into the New Year because the Parliamentary Orders which approve the sale have still not been drafted.

Alliance & Leicester, one of the UK's home loans and savings institutions, agreed with the Post Office last April to buy Girobank for £150m. It was hoped that the deal could be completed before parliament went into recess in the summer.

It now looks certain that the Designation Order, which must be passed by parliament for 40 days before being approved, will not be ready for several weeks.

The Order is to be drafted by the Building Societies Commission, which is the industry watchdog scrutinising the sale to ensure that its terms do not conflict with building society legislation.

Girobank has already been forced to shed its leasing business because Alliance & Leicester, as a building society, is not legally allowed to own any leasing activities.

It is understood that Alliance & Leicester has not yet prepared the formal proposal it must submit to the Commission. The application has to be approved by both the BSC and the Bank of England.

Reported crime down 5% but 'violence' on increase

By Alan Pike, Social Affairs Correspondent

A 5 per cent reduction in crimes reported to the police last year is confirmed in the Home Office's annual Criminal Statistics published yesterday.

The reduction, to 3.7m offences in England and Wales, follows more than 20 years in which crimes reported to the police have increased at an average annual rate of 6 per cent. But crimes of violence against the person - although representing only 4 per cent of all recorded offences - continued rising last year. There were 158,000 such offences recorded in 1988, 17,000 more than in 1987.

The Home Office's commitment to crime prevention exercises is unlikely to change with the replacement of Mr Douglas Hurd by Mr David Waddington as Home Secretary. A strong emphasis has been placed by the department in recent years on persuading both the public

and business leaders to take more responsibility for controlling crime.

Mr Waddington has inherited a substantial shopping list of unfinished business. Private sector involvement in the prison system is one outstanding item. It is a strong possibility that legislation will eventually be introduced to allow private sector organisations to manage remand institutions, where Britain's prison overcrowding problems are at their greatest.

One of the earliest issues of controversy for the new Home Secretary will be whether legislation should be introduced to permit the prosecution in the British courts of alleged Nazi war criminals for offences committed abroad during the Second World War. Parliament will debate the principles involved before the end of the year.

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FT LAW REPORTS

Commercial judge is allowed to transfer cases

TATE & LYLE INDUSTRIES LTD v DAVID MCKEE (LONDON) LTD

Court of Appeal (Sir Stephen Brown, President, Lord Justice Bingham and Sir John May) November 2 1989

THERE IS no exhaustive definition of "official referees' business," the test being one of appropriateness; and accordingly, the Commercial Court may transfer an application for leave to appeal from a building or civil engineering arbitration to the Official Referees' Court, if it is a matter which would more appropriately be heard by an official referee in that it falls within his area of special expertise...

LORD JUSTICE BINGHAM giving the judgment of the court, said that Tate & Lyle and McKee made a contract for the renovation by McKee of a sugar refinery. The contract was based on a standard form of chemical engineering contract, and contained an arbitration clause.

Disputes arose. An arbitrator was appointed. He ordered the trial of preliminary issues. On November 18 1987 he published his interim award and reasons. Tate & Lyle was dissatisfied with his construction of the contract. It applied for leave to appeal under section 1(2) of the Arbitration Act 1979, and issued a notice of originating motion of appeal.

Mr Justice Hirst ordered that the application for leave (and the appeal if any) be transferred for hearing by an official referee.

In making that order the

judge was acting in accordance with the settled practice of commercial judges over the last few years.

The application for leave to appeal came before the senior official referee, Judge Lewis Hawser QC. He refused leave.

Tate & Lyle then asked Mr Justice Hirst to re-list the application before a commercial judge on the ground that Mr Justice Hirst had acted without jurisdiction in ordering the transfer, and that the official referee had accordingly also acted without jurisdiction.

Mr Justice Hirst rejected those contentions. Tate & Lyle appealed. The Rules of the Supreme Court (RSC) channelled applications for leave to appeal from arbitrations, and the appeals if leave was granted, to commercial judges. Most applications and appeals arose out of shipping, commodity and other commercial contracts, with which commercial judges were very familiar.

There were, however, two classes of arbitration in which commercial judges did not command any special expertise - building and civil engineering arbitrations, and rent review arbitrations.

They were likely to be much less well-versed than official referees in building and civil engineering arbitrations, and less well-versed than Chancery judges in rent review arbitrations.

Despite that, it was the practice for some years after the 1979 Act for commercial judges to hear applications for leave in all classes of case, and frequently to hear substantive appeals if leave were given.

The commercial judges came to recognise that it was sensible for appeals raising substantive questions of law to be determined by judges expert in relevant fields.

Thus the practice changed. The new practice was described in the Guide to Commercial Practice issued in 1986.

It said that applications relating to arbitrations were required to be heard by a commercial judge, unless be otherwise directed; and that such directions were ordinarily made for transfer to a Chancery judge in rent review arbitrations, and to an official referee in building and civil engineering arbitrations.

If Mr Justice Hirst's order was made without jurisdiction, it made no difference that he was acting according to the Guide, which was not binding.

Mr Gordan for Tate & Lyle accepted that if the dispute had been the subject of court instead of arbitration proceedings, it would almost certainly have been referred for trial to an official referee, as falling within his area of special expertise.

He acknowledged that the relevant contract was on a form familiar to official referees. He did not suggest that commercial judges would possess comparable expertise. He rightly did not criticise the practical good sense which underlay the judge's decision.

If, therefore, Tate & Lyle were to succeed, it must be on the strength of its technical legal argument.

Jurisdiction to give leave to appeal and to determine an appeal from arbitration was conferred on the High Court by the 1979 Act. Such jurisdiction might be exercised only by a single High Court judge.

Section 68 of the Supreme Court Act 1981 provided that provision might be made by rules of court for High Court jurisdiction to be exercised by judges nominated to deal with "official referees' business."

The question was whether the rules of court provided for the High Court's arbitration appeal jurisdiction to be exercised by an official referee.

RSC Order 36 rule 1(2) provided that official referees' business "includes... any cause or matter... (a) which involves a prolonged examina-

tion of documents or accounts, or a technical scientific or local investigation such as could more conveniently be conducted by an official referee; or (b) for which trial by an official referee is desirable... on grounds of expedition, economy or convenience or otherwise."

Tate & Lyle contended that that sub-rule provided an exhaustive definition of the meaning of "official referees' business."

An application for leave and an appeal under section 1 of the 1979 Act did not, it was argued, fall within it. They did not fall within (a). Nor did they fall within (b) since "trial" there meant trial of an action in open court, not determination of an application in chambers or of an appeal on a point of law in open court.

Mr Keating for McKee answered that the sub-rule was not an exhaustive definition, only a guideline. He relied on Order 36 rules (2) and (3) which provided for transfer of business from the Queen's Bench or Chancery Divisions to an official referee when the court considered the matter might more appropriately be dealt with as official referees' business; and transfer to the Queen's Bench or Chancery Division where the official referee considered that the matter might more appropriately be tried by a master or judge.

Thus, submitted Mr Keating, the rule provided for a flexible allocation of business according to where the matter might most appropriately be dealt with - a criterion nowhere defined but well understood by practitioners.

Order 73 rule 2(2) provided that any arbitration appeal to the High Court must be made to a single judge in court. Rule 3(1) provided that subject to that rule, the High Court arbitration jurisdiction might be exercised by a judge in chambers, a master or the Admiralty Registrar.

Order 73 rule 6 provided (1)

that any matter which was required by rule 2 or 3 to be heard by a judge, should be heard by a commercial judge "unless any such judge otherwise directs" and (2) that nothing in paragraph (1) should be construed "as preventing the powers of a commercial judge from being exercised by any judge of the High Court."

Mr Justice Hirst did "otherwise direct" under rule 6(1). Mr Gordan submitted that the direction was unlawful because the matter was not one in which an official referee could lawfully exercise the jurisdiction of the High Court. He said it was not capable of being "official referees' business."

The submission was not accepted. The test for transfer to an official referee was appropriateness.

Order 36 rule 1 (2)(a) described the kind of cause or matter which might be appropriate for determination by an official referee. But many matters having those characteristics were habitually determined in other courts, and rule 1(2) provided no exhaustive definition of matters which official referees might entertain.

It was true that in the White Book and elsewhere "trial" was often used to mean a final trial as distinct from an interlocutory application, but when rule 1(2) was read in context it was plain that the word there did not bear that narrow meaning.

If the relevant matters were matters which it was appropriate for an official referee to determine, as they were in this case, the Act and the rules did not prevent the judge from making an order for transfer. The appeal was dismissed.

For McKee: Donald Keating QC and Rupert Jackson QC (Masters)

For Tate & Lyle: David Gordan QC and Nicholas Padfield (Simsmons and Simmons)

Rachel Davies Barrister

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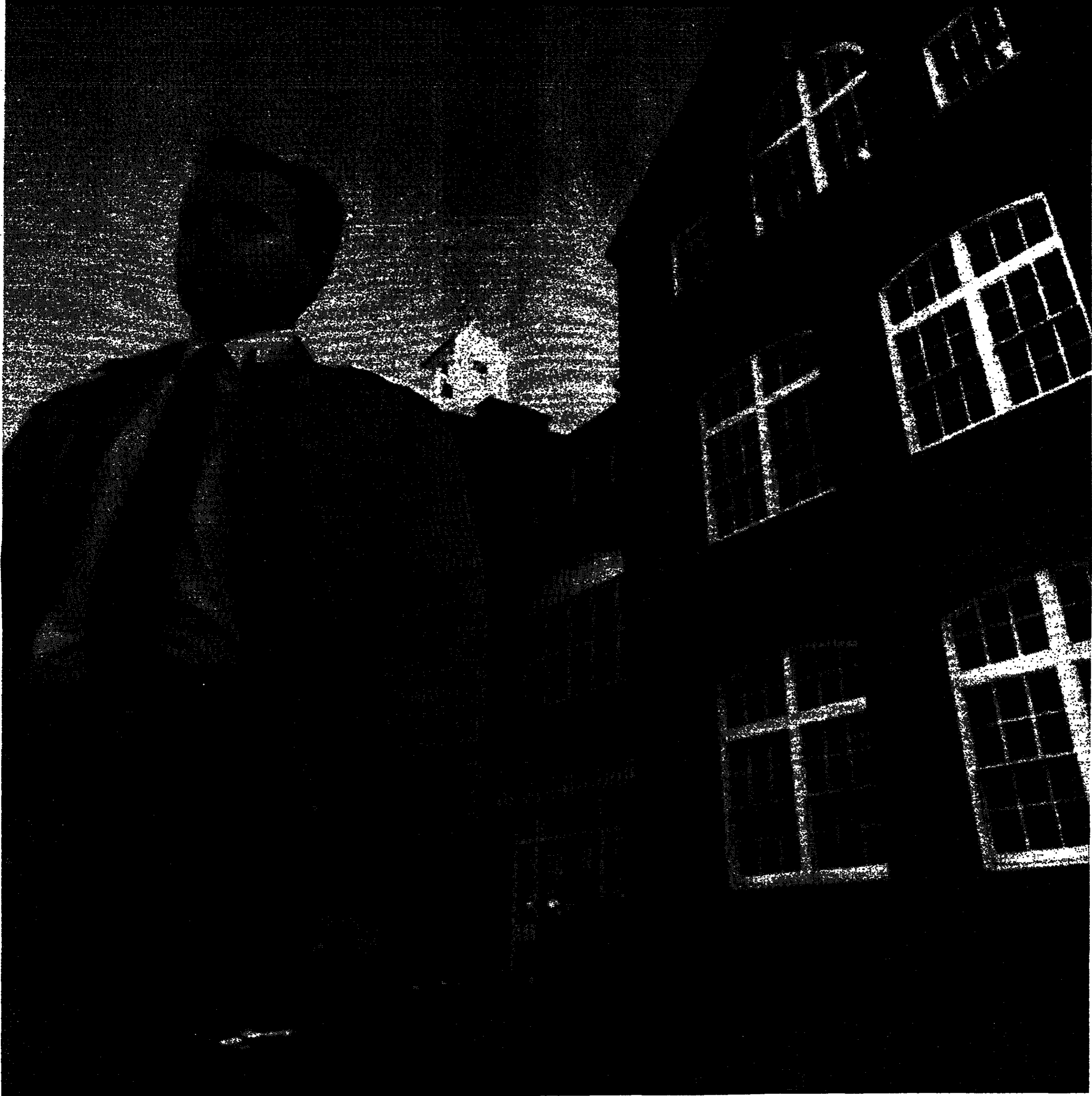
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TECHNOLOGY

Gordon Moore, Chairman of Intel, tells Terry Dodsworth about his career as a pioneer in the semiconductor industry

A risky ride but a good track record

Gordon Moore could be an historian of the electronics revolution. Chairman of Intel, the Californian semiconductor group, he looks back over a lifetime in which he has been close to the centre of nearly every important development in chip technology. It is hard to believe that this career spans only 33 years.

Moore contends that the electronics industry has been driven by three big breakthroughs: the invention of the transistor, the integrated circuit and the microprocessor. In his first job in 1956 he worked with Bill Shockley, the eccentric genius who co-invented the transistor a decade before. A year later, he became one of the eight founder members of Fairchild, the company which produced the first commercial integrated circuit in 1959. A decade after that, he and Bob Noyce, one of the team which set up Fairchild, went on to establish Intel. They produced the first commercial dynamic random access memory (D-Ram) and a variety of other memory devices. They also invented the first microprocessor in 1971.

Moore, 60, with a doctorate in both physics and chemistry, is an unassuming man who talks about these developments as if they were things that just happened on the way to the office. Colleagues say that this demeanour is deceptive - that behind the modesty lies a brilliant mind.

Moore's description of the invention process is one in which he and his colleagues would be preferred to match market needs - preferably high-volume ones - with what they knew about the capacity of the technology to meet those requirements. Sometimes, he says, chance plays its part, but it is difficult to believe that hard thinking has not been the main motor behind Intel's success.

Memory chips, for example, have been one of the main propellants of the consumer electronics and personal computer industries, because they allow machines to memorise data that is essential to make them function. He and Noyce decided to try and make them, however, not because they developed a process specifically for memories but because they thought these types of chips provided the opportunity to make complex integrated circuits in large volumes. "At that time, it was hard to define any complex integrated circuit that was not essentially unique - you would use them one time in each computer. The technology was capable of making something in greater volume but it was not easy to see what it should be. And we thought semiconductor memory was something we could make in sufficient number to sell to a broad market."

Memory chips established Intel, but it was its continued existence to its microprocessors. The company's success in microprocessors - the "thinking" chips which control the functions of personal computers - is indisputable: it is said to have about 80 per cent of the world market for the

processors that go into desk top machines.

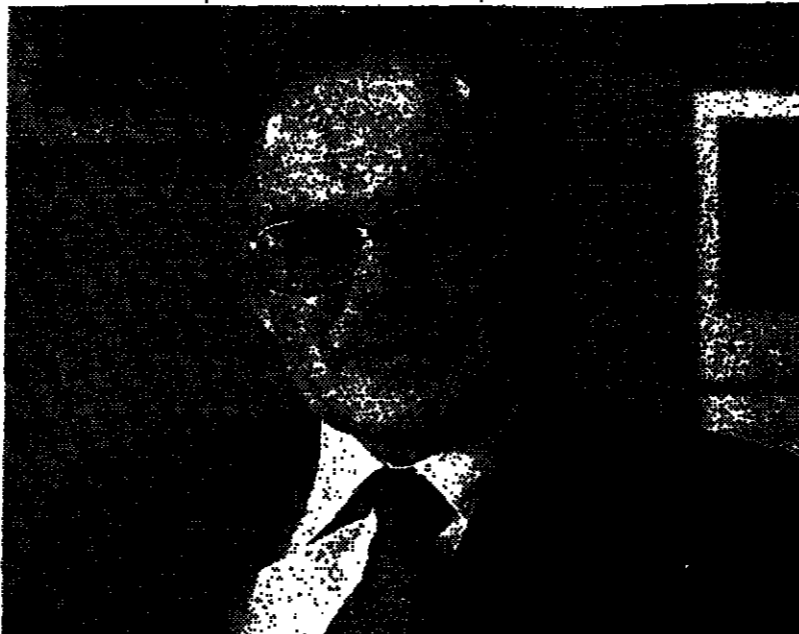
"We got into microprocessors when we were looking for other examples of complex products we could make in large volume. At that time we were working with a Japanese company that was designing a series of scientific calculators and wanted 13 different complex chips. This was far beyond what our little engineering company could undertake, but we had a fellow, called Ted Hoff, who looked at the problem and said: 'Gee, I can do all this by using a general purpose computer architecture.'"

Hoff then pointed out that the chip would not only do that, but could be used for electric controls, traffic lights and a bunch of other things - and to me that was the major insight. He saw that the technology was at the point where we could make something of this complexity that had a very broad range of applications."

Moore concedes, however, that chance has come into the picture at times, most crucially in the deal to supply International Business Machines, the world's biggest computer company, with the microprocessors for its first range of personal computers launched in 1981. This contract established the Intel processor as the standard for the industry, a position it has held ever since. But the deal was won, says Moore, by a routine salesman's call on the IBM development team in Florida. At that time, Intel had no perception of the opportunities in personal computers.

Back in 1977, at about the time the founders of Apple began to pool their ideas together, an Intel engineer had come up with the idea for a personal computer. "About the only application we could come up with was for housewives to put their recipes on them," says Moore. "It just didn't seem to make any real sense... so when the IBM contract came up, we had no idea how important a product that was going to prove for us. Fortunately, we won the design. If Motorola (Intel's main US competitor) had got there before us, the history of the industry would have been different."

As well as breaking new ground in technology, Moore was one of the pioneers in the venture capital movement which has been synonymous with the heavy growth of the Silicon Valley electronic industry. This again happened, he says, almost by chance.



Gordon Moore: "We had better protect ourselves from Japanese targeting or we are all going to be wiped out of one business after another"

Moore, Noyce and six others decided to leave Shockley's laboratory and were anxious to continue working as a team together. One of them wrote a relative asking for help and he sent along a couple of advisers. "We sat down with the Wall Street Journal and selected 30 companies that might be interested in supporting a new semiconductor producer. None of them responded."

The group eventually got underway with the backing of Seymour Fairchild, an inventor who had made a fortune out of cameras. In 1968, Intel was started with \$1.2m of pure venture capital funds. Moore, however, now has some reservations about venture capital, which, he argues, has destructive as well as constructive characteristics.

"Venture capital has been very successful at establishing new ideas which big companies are not very good at bringing out. But at the same time, venture capital can have a destructive effect on industry, taking the best people from the larger companies, ripping apart their organisation and spreading resources too thinly. At one time there were 87

floppy disk companies, all duplicating the same work."

Moore is equally agnostic today about the virtues of the free-trading, liberal market philosophy which had such a vital role in fostering entrepreneurial companies like Intel. This change of heart has come about for an obvious reason - the growth of Japanese industrial power in the electronics industry, based, in Moore's view, on deeply illiberal industrial methods.

He supports the view that Japanese semiconductor manufacturers were guilty of unfair trading in 1985 and 1986, dumping memory chips at well below their cost price. This dumping, he says, drove almost all the American manufacturers out of the market at great cost both to them and the Japanese - "our industry lost \$2bn and they lost \$4bn" - but the process allowed the Japanese industry to establish a "classic cartel."

Evidence of the Japanese cartel, he contends, lies in the fact that memory prices since 1987 have been much higher than the fair trading level eventually agreed with the US trade authorities; they have also been much higher than the historic levels of the

industry. "For the first time in the history of memory products the cost per bit (unit) of memory actually increased in 1987-88. This goes against the historic direction of the cost curve, which until then had been dropping for over two decades at something like 25 per cent a year."

The dumping saga was a particularly bitter one for Intel because, back in 1985, when the alleged dumping began, the company was ready to start investment on the production of an advanced one megabit D-Ram.

Japanese electronics companies have made their reputations as large volume producers of all D-Rams, and have made large profits out of one megabit chips over the last year. Yet Moore claims that Intel's one megabit design would have been a technology leader if the project had gone ahead. In the event, the company decided that it could not afford the \$400m investment because the Japanese had begun cut price selling and profits were falling through the floor.

So what lesson does Moore draw from the dumping affair? "We had better protect ourselves from Japanese targeting or we are all going to be wiped out of one business after another." The DS, he said, seems to be the national target market both for Japan and any newly developing industrial nation, simply because it has such an open market. "Yet you can't be the only free market in the world. Japan is not legally closed, but the Japanese don't buy manufacturing products from anyone else... the free market only works if everybody adheres to the same thing."

Meanwhile, Intel, along with Motorola, remains ahead of the Japanese in the microprocessor business. There is a strong argument for saying that this puts the company in an increasingly central position in the maintenance of American strength in the electronic sector. Moore does not quarrel with the view that the centre of gravity in the computer industry is, in particular, moving away from the big mainframe companies towards the desk computer factories - a sector where the products are critically dependent on the input of the microprocessor and software suppliers.

The price of staying in this race, he says, is huge. Product life cycles are now down to three years and it costs "hundreds of millions of dollars" to bring a new chip to market, compared to the \$3m Intel spent on its first semiconductor 20 years ago. The risks are big, and the company is always hungry for cash, only just about generating its investment needs - \$500,000 - in a good year such as this has been.

Intel has consequently never paid a dividend. But those investors who have been willing to stay aboard on this risky ride for the last 20 years have nevertheless had their reward through the growth in the company's equity stock. "I think," says Moore, "that our original investors have by now gotten about a 400 to 500 times return on their money."

Materials that like it hot

Next February the new French combat aircraft, the Rafale, will make its first test flight. It is the culmination of a \$1.4bn investment programme by French aero-engine company Snecma. It will be equipped with an M 88 engine, which makes innovative use of composites and alloys to achieve a high performance.

Snecma says the M 88 has a thrust of at least one year, if not two, over the EJ 200, its European competitor. The EJ 200 was conceived for the European Fighter Aircraft by a team led by Rolls-Royce.

The development of the M 88 represents about a quarter of the total Rafale investment. It is 40 per cent shorter and 45 per cent lighter than the Atar 90 engine in the Mirage F1, for the same power. Its thrust/weight ratio - the factor which determines the performance of a military aircraft - is 8.5, which is twice the level of the Atar 90 and 12 per cent higher than General Electric's F404, considered the best aeromarine on the market.

Low weight and high temperature performance are the prerequisites of the materials used in aeromarine engines. Among the most critical components are the turbine blades, which must tolerate high temperatures as well as centrififugal forces that are 50,000 times their weight. In the M 88, the temperature of the gas at entry to the turbine will be 1,800 deg C, which is higher than the melting point of the nickel alloy blades used in previous models. For the rotating turbine disks the temperature has increased to 600 deg C.

Snecma has developed new materials for these components which give the required properties. For the blades, Snecma has created a nickel-based alloy with a tantalum additive, called AM 1. Its strength lies in its ability to form a monocrySTALLINE structure in the solid state. But because of the high temperatures, designers had to make as much use as possible of internal cavities in the blade - communicating with the external surface via tiny holes - to assist with cooling. For turbine disks, the emphasis has been on crack propagation. It is important to

be able to specify how long an engine can continue operating safely after a crack has formed. Such a prediction depends on the homogeneity of the material, Snecma claims that another alloy, called N 15, is heavier and more ductile than the standard alloy, which is the US answer to the problem. N 15 is especially suitable for use in the nickel-based alloy AM 1. Making turbine disks in N 15 achieves the required homogeneity by using powder metallurgy. The powder - each "grain" of which contains the raw alloy mix - undergoes treatment to optimise its properties and is then extruded to form a semi-finished product. Finally, Snecma has developed a centrally controlled industrial forging technique to complete the disk geometry.

Isothermal forging is a part of the M 88 programme where the US has a head start. It is used with Astroloy to make the disks for General Electric and Pratt & Whitney engines already in service. Snecma is using the two US companies which carry out this process for GE and P&W to make the M 88 components. Installing a press in Europe would cost about \$10m.

Composite materials is also an area which is expanding in terms of design. In most cases, composite materials replace titanium to give lower cost and reduce weight. For example, the set of "hot" and "cold" flaps will weigh 10kg when they are made from composites in the M 88, compared with 25kg otherwise.

The hot flap, tolerating temperatures up to 850 deg C, will use a silicon carbide ceramic composite with a silicon carbide ceramic matrix while the cold flap, which only has to withstand temperatures of 650 deg C, is a mix of carbon and silicon carbide fibres. Though composites only account for 5 to 7 per cent of the weight of the current design, of M 88 engines, Yves Henneart, head of the materials and processes department at Snecma, believes that by 1995 the percentage will reach 14 per cent and could eventually achieve 25 per cent. They will be used for structural components to avoid the cost of titanium.

Anna Kochan

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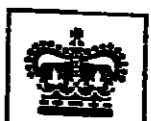
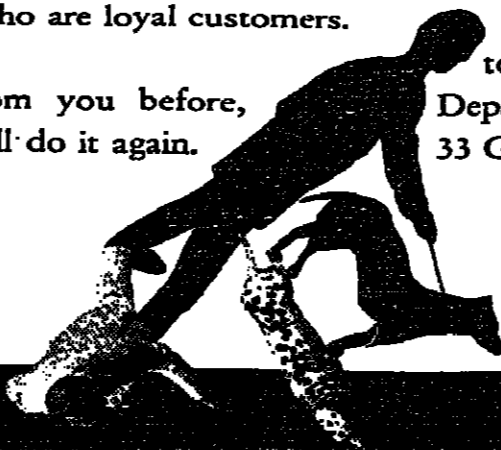
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ARTS

TELEVISION

Not all lust for action



Walden: talk made front page news

There is in Britain a strong tendency to badmouth (useful American expression) television...

He did spot short of saying "Look Margaret, you know and we know you're a raving megalomaniac - why not admit it," but only just.

These interviews were the most important but certainly not the only manifestations in the last few days of television's increasingly powerful role in serious journalism.

In the 1960s and '70s it would have been the Daily Mirror under Hugh Cudlipp and the Sunday Times under Harold Evans which would have used journalism as a tool to bring justice to those four...

The trouble is that whereas a top writer on a serious newspaper may earn about the same as a top writer on a tabloid, there is a huge disparity in television which clearly proves too much for some people.

Two weeks ago London Weekend's Walden interview was devoted to Margaret Thatcher, this week to Nigel Lawson, and in both instances the next day's national newspapers were obliged to serve their public at second-hand by quoting extensively from the programmes.

a plastic chest expander. To watch a man who has proved himself to be the country's funniest television critic, and one of its best literary critics, reduced to the same matter journalism technique of saying "Look isn't this stuff appalling? And here's some more of it, and some more..." is deeply dispiriting.

Clearly there is some strength in this argument, it has certainly been propounded often enough. Pauline and John Birt (the latter now in charge of journalism throughout the BBC) published an article 14 years ago which began: "There is a bias in television journalism."

How, the point which needs to be made after recent events concerns journalism more than journalism. While it continues to be true that television seems to be an inferior medium for the arguing and the reasoning of independent thought...

But, in the light of a number of events during the past fortnight including the resignation of Nigel Lawson, the freeing of the Guildford Four, and the revelation of numerous Italian war crimes, it seems important to clarify and perhaps even modify this argument.

Just before coming to the matter of good journalism it might be as well to emphasise that television, of more than any other medium, has had the most dreadful effect upon good journalists. Anybody in the London area who can recall the wit and expertise which Michael Parkinson employed in writing and presenting Cinema 70 years ago must surely be saddened to see him now presenting Parley on Monday evenings.

It is embarrassing to listen to the string of pre-scripted gags which he delivers at the start of his over-long show, looking as if he is a young man ageing and inept stand-up comedian. We know he is capable of so much better. The same applies to Clive James (who also presented Cinema 70, incidentally) whose Sunday Night Cine stretches his abilities about as rigorously as

Médée

COVENT GARDEN

The latest operatic disaster at Covent Garden gives this reviewer special cause for weeping, hand-wringing, and teeth-grashing. It was noble and brave of the Royal Opera Chorus to mount a new production of Cherubini's Médée, 90 years after the opera was last given here (with Callas in the title role).

Noble, because it is one of the masterpieces of opera, a Racinean Classical tragedy, severe, psychologically acute, musically magnificent, which never fails to stir to the core all who know and admire it. Brave, because the company have determined to jettison the impure Italian version - sung-through, with unidiomatic recitatives by a later hand - which Callas preferred, and to revive the original 1797 mixture of French song and speech.

But good intentions are only the start. What the work needs are style, energy, and musical direction, a suitable exponent of the leading role, and a dramatically sensitive production - and in all these departments the Royal Opera have failed dismally.

Of the four works presented at La Scala, Milan by the Bolshoi Opera, the one that was unanimously voted the most brilliant of the evening was Rimski-Korsakov's four-act opera-ballet Medea.

Of the four works presented at La Scala, Milan by the Bolshoi Opera, the one that was unanimously voted the most brilliant of the evening was Rimski-Korsakov's four-act opera-ballet Medea.

Boris Pokrovsky's production and Valtyer Alexandrov's scenery with such other in the search for excess. The sets are cumbersome and the numbers in the chorus and in the group of dancers so high that at times nearly every inch of scenery seems to be present.

The story principally concerns two contenders for the love of Prince Jaromir, one of which is a purely dancing role, the other is a vocal part. The Prince, betrothed to the daughter of a neighbouring king, is seduced by the other woman, who then kills the Prince's bride.

But at the other side of the spectrum World in Action has spent a quarter of a century developing a grammar and a code of practice which makes its journalism powerful and valuable. It does not "thrive on unreason" as its programme on The Birmingham Six proved last week.

There is good television journalism and bad, and while the medium does have inherent strengths and weaknesses, like any medium, including print, what matters most is the intention and the integrity of the individual journalist.

Christopher Dunkley

est notion of Classical style, of Cherubini's peculiar command (pre-Beethovenian one might call it, proto-Stravinskyan even) of rhythmic pulse and momentum. There is no sweep, no fire, no energy, and much of Cherubini's most startling invention is lost to the orchestra for a Norrington in the pit, rather than as he was on Monday in the audience!

To the singers, the critical approach deserves to be commiserative rather than abrasive. It was a mistake to warn the press but not the audience that the fine Russian tenor Alexey Steblyanko (Jason), suffering a throat infection, he did not deserve the curtain-call boos, and though certainly miscast, will no doubt contrive a better showing later in the run.

But of course the performance depends on the Medea - it stands as one of the most tremendous soprano roles ever written. Here it was played by Rosalind Plowright, who takes the burden of the role on her shoulders. Claire Powell's rich-voiced Neris manages, in addition, a sense of vitality in spoken passages that makes all the others sound like A-level French students on the same level, in Mr Steblyanko's case.

A brief note on the final performance of the ENO's Masked Ball, which took on a new meaning with the arrival of Richard Margison, making his European debut. He is a big find: short, stubby-figured, an impassioned actor, he has a house-filling personality and a voice at once sweet and even, clearly produced throughout its compass and capable of genuine ringing excitement.

Freddie Pitt

Dance in Italy

Ananiasvili's dancing in the title role and as the more colourful Cleopatra cannot be faulted, and the many group dancers, often creating fit to much in from robot-like baseball players to women in traditional costume.

After the departure of the Bolshoi Opera at the end of October, the Tokyo Ballet moved here for a brief series of programmes, one consisting of Pierre Lacotte's reconstruction of the original version of La Sylphide (so much less interesting than Bourmouille's later one), and the other of a contemporary work, L'Invention, which was a superbly well-schooled and malleable dancer.

Maurice Béjart, on the other hand, attempts to show old and new operas in juxtaposition, but his Medea, which bears no resemblance, naturally, to

Balanchine's ballet of the same name, using the same score by Mayuzumi. He succeeds only in limited fashion, partly on account of trying to fit too much in from robot-like baseball players to women in traditional costume.

Other pre-season fillers have included two very welcome ones at the Rome Opera, Rossini's charming opera buffa L'occasione fa il fuorviato in a reconstruction by Jean-Pierre Bonnefante (in Rome expertly conducted by Salvatore Accardo) and a short run of performances by Alvin Ailey's superb company. The prelude conducted by Gianluigi Gelmetti and Flavio Biondi consisted of a gala divertissement (repeated on several evenings), in which Julio Bocca and Alan Boeding - in his sculptural circle walker - were outstanding in their different styles of virtuosity.

Freddie Pitt



Alexey Steblyanko and Rosalind Plowright

Supported to the full by the conductor, Michael Lloyd, on this evidence an excellent Verdi, Mr Margison enjoyed a triumph. One hopes there will be many others on the same stage.

Max Loppert

Last of Ligeti

QUEEN ELIZABETH HALL

The final instalments of the South Bank's Ligeti celebration brought the British première of his last works, or rather significant extensions to existing compositions.

Neither novelty seems to move forward our knowledge of Ligeti; though there are newly marvellous things to be found, especially in the Concerto in the first part of Monday's marathon Volker Banfield introduced two more of the studies, while the climax of the London Sinfonietta's contribution later was the final five-movement version of the Concerto.

The two new studies, "Galamb borong" and "Fem," bring the sequence up to eight, each piece with its own separate technical problems. The first of these unwinds as ghostly textures in the orchestra while the piano adds a dry commentary; the second is discursive and abrupt, never settling to a single unifying idea.

In Florence, the resident company, Maggio Danza, appearing to taped accompaniment at the Teatro Verdi, tackled Don Quixote in Rudolf Nureyev's familiar production. The dancers performed with spirit and conviction. Umberto de Luca (Basilio) showing particular promise.

Andrew Clements

into an enthralling pianistic feat; but he is a rather prosaic artist (the Stryatin sonatas which framed the Ligeti were dry and thoroughly unlisty) and these pieces need flair as well as virtuosity. The Piano Concerto ended a programme in which Edgar Howarth also conducted Ligeti's Chamber Concerto and Cello Concerto (with Christopher Van Kampen as soloist), as well as Janáček's Capriccio and the British première of Kurtág's Four Capriccios Op.9. They are settings of aphoristic poems by István Balint for soprano and chamber ensemble, sung herewith the usual fanatical commitment and intensity by Adrienne Csengery. She contributed so much to the effect of these slender pieces that one really does wonder of what Kurtág's reputation would consist, without such passionate advocacy and the aura of fastidious rarity that has come to surround his music. Yet of Ligeti's enduring stature and popularity there seems no doubt. The Elizabeth Hall was full for this final concert and the Piano Concerto was received with a prolonged ovation. The extra pair of movements, provided its propulsion and some witty musical asides; it is an accomplished work, a real concerto, and one that will travel widely and for a long time.

ARTS GUIDE

Theatre London Anything Goes (Prince Edward). Cole Porter's sally coasting 1930s musical has four or five marvellous songs and Elaine Paige falling to emulate Ethel Merman (898 2428).

A Little Night Music (Piccadilly). Fine revival by Ian Judge. Inmate of Chelsea, of Stephen's 1973 schlagobers version of a Bergman film. A beautiful score, composed moody in walks time. It is touching performed by Lisa Kellner, Dorothy Tutin (her best work in years), Patsy McEnery and Susan Hampshire (867 1118).

A Flea in Her Ear (Old Vic). Feydeau's farce in the John Mortimer translation sprightly done as German Expressionist nightmare by Richard Jones and the Quay Brothers, the directing and design team on WNO's Love of Three Oranges. Jim Broadbent leads good cast as the disgruntled insurance manager and his doppelgänger, a drunken enigmatic, unfairly derided experimenter (928 7616, or 240 7200). Ends Nov 12.

New York Heidi Chromicles (Plymouth). Wendy Wasserstein's award-winning drama covering 20 years in the life of a successful American baby boomer goes from support for Eugene McCarthy to electoral ambitions in the 1990s, accompanied by the musical and emotional flavour of the period (238 6200).

Sweeney Todd (Circle in the Square). An intimate production of the Southam-Wheeler musical in contrast with the elaborate original a decade ago emphasises the musical's dramatic power. Bob Gunton as the demon barber of Fleet Street (239 6200).

Jerome Robbins' Broadway (Imperial). Anyone attracted by the notion of a three hours of film trailer previews will adore this compendium of Robbins' directed and choreographed plays of the past 40 years, including On the Town, West Side Story and Gypsy. The lustre of the credits is dimmed by the brevity of each piece, with a contemporary crew of Broadway aspirants who lack the multi-talents that inspired the heyday of the musical.

Chicago Driving Miss Daisy (Griffin Street). The touching relationship between a dowager, played in this production by Dorothy Loudon, and her black chauffeur exposes the changes in the South over the past several decades (368 6000).

Chicago Driving Miss Daisy (Griffin Street). The touching relationship between a dowager, played in this production by Dorothy Loudon, and her black chauffeur exposes the changes in the South over the past several decades (368 6000).

Les Misérables (Broadway). The magnificent spectacle of Victor Hugo's classic work of history and pathos brings to Broadway lessons in pageantry and drama (239 6200).

M. Butterfly (Eugene O'Neil). The surprise Tony winner for 1988 is a somewhat pretentious and obvious meditation on the true story of the French diplomat who long-time mistress was a male Chinese spy (246 6220).

Phantom of the Opera (Majestic). Stuffed with Maria Bjornson's glided sets, Phantom rocks with Andrew Lloyd Webber's haunting melodies in this mega-transfer from London (238 6200).

Chicago Driving Miss Daisy (Griffin Street). The touching relationship between a dowager, played in this production by Dorothy Loudon, and her black chauffeur exposes the changes in the South over the past several decades (368 6000).

November 3-9

SALEROOM

Penny blacks make six figures

Harmers yesterday sold a mint block of thirty six 1840 Penny Blacks for £308,000, a record for any stamp item in the UK. In 1934 Harmers knocked them down for £525. The earliest known Penny Black, postmarked Bath May 2nd, four days before the official launch in 1840, sold for £55,000.

Phillips' most important house sale for years, the contents of The Abbey, Aston Abbots, near Aylesbury, got off to a cracking start yesterday with a price of £170,500, over twice the estimate, paid for a 17th century Italian Pietra Dura and Scagliola Marble top on a Regency carved giltwood and brass table.

Antony Thorncroft

Whitbread Prize shortlist

The Whitbread Book of the Year will be chosen from the following five category winners: Novel: The Chemical Wedding by Lindsay Clarke; First Novel: Gerontius by James Hamilton-Paterson; Poetry: Shabbat by Michael Donaghy; Biography: Coleridge: Early Visions by Richard Holmes; and Children's Novel: Why Weeps the Brogan? by Hugh Scott.

The first prize is worth £20,250, marginally less than the Booker, and each category winner received £1,750 yesterday. The list is intriguing, especially the choice of novel - Martin Amis misses out again, to a book which plays with different, but conflicting, time zones. The winner, announced in January, could be Why Weeps the Brogan? if only because a children's novel has never won the Whitbread, A.Z.

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The sheer survival of the ruling Socialist Unity (Communist) Party of Germany - the SED - is at stake.

Leslie Colitt on the run-up to the East German resignations A party shaken to its core

Shaken to its foundations by powerful protest demonstrations in cities and towns across East Germany and an economically crippling exodus of citizens to the West, the party faces its most serious crisis since its formation in 1946. The opposition, while euphoric at its success on the streets, has been surprised at the speed of the erosion of the ruling party.

Memories are too fresh of Mr Krenz's role as deputy to Mr Honecker in the old era. Thus Mr Krenz has become virtually as great a liability for the deeply demoralised Party as was his predecessor. The question now being asked in the Party is who among senior SED officials can gain the confidence of the people.

For decades the Party was a stronghold of the most orthodox of communists, expelling anyone suspected of wanting reforms. Inevitably, many of the placards and banners held high by the protesters in East Berlin called for the Party to step down. For the first time East German flags were held up with a hole in the middle where the Communist emblem had been cut out. What was left was identical to the black, red and gold flag of West Germany.

The demonstrators who made their way to East Berlin's Alexanderplatz this week seemed of one mind that only one prominent SED official stood a chance of conducting a dialogue with the people. He is Mr Hans Modrow, the reform-minded Party First Secretary of Dresden District, who is virtually certain to join the Politburo this week. But many in the crowd doubted that even he was capable of providing the changes East Germans wanted. Middle and lower-ranking Party officials, unable

to cope with the torrent of demands from factory and office workers, have for months favoured Mr Modrow and not Mr Krenz as General Secretary of the SED. But after the latest demonstrations they regard the modest reformer from Dresden as the sole hope of saving the Party.



Hans Modrow, the Dresden Communist Party leader, talks to the people

to listen even to reformers in the Party if the SED rejects a power-sharing arrangement with the opposition. Until now the Party has only indicated it might re-consider its refusal to legalise the largest opposition group, New Forum.

No-one appears more surprised than the opposition by the helplessness of the SED as it is buffeted by waves of popular protests. Opposition leaders - the highly diverse opposition actually has no leaders but merely co-founders - were remarkably reticent in pressing demands for reforms. They preferred instead to let the hundreds of thousands of peaceful and largely good-natured protesters articulate them. Thus far the strategy has worked brilliantly. Intellectuals have managed to ignite a spark in millions of their countrymen in what may become the closest thing to a revolution Germany has ever experienced.

Mr Jens Reich of New Forum, with more than 100,000 members, noted yesterday that the opposition's immediate aims were to achieve freedom of the press, a reform of the legal system - especially "political" crimes - and a reformed electoral system which would allow the opposition to contest elections for the first time in 1991. The Party would have to give up its "leading role" and share power

with the opposition. Intense pressure for reforms was bearing on the SED not only from the demonstrations but also the mounting exodus of East Germans to the West. The Party appeared ready to accept the economic consequences of free travel and mass emigration in the hope of gaining the confidence of the people which it so desperately sought. Mr Reich noted, however, that only the "boldest reforms" could gain the trust of the people. But he warned that at present there was "no alternative" to the Party and that without it the country would "fall into chaos."

Instead, the opposition wants to forge links with reformers in the SED who aim to replace democratic centralism with democratic socialism. This was the dream of German Communists in 1945 who spoke of a "third path" - between capitalism and Stalinist Communism - for East Germany. But what type of socialism did the demonstrators want? Five young workers who were among the demonstrators last Saturday in East Berlin said it had to be a "greatly improved" socialism. It would consist of a market-oriented economy where performance counted. Small private companies would exist next to large firms. And there would be freedom of expression and free elections they all agreed.

Andrew Glyn on the UK's investment in manufacturing and services Extraordinary contrasts

One of the claims of the Government is that it has presided over an investment boom. Indeed since 1981 real business investment has grown by more than 7 per cent a year. Taking the more meaningful starting year of 1978, the growth rate has still been over 4 per cent a year, being 4.5 per cent in 1988.

ment, divided up into industry and agriculture on the one hand ("material production") and services on the other. There is a quite extraordinary contrast between material production, where investment was still below the level of 1979 in 1988 (the latest period for which full data is available) and the services sector where the level of investment has practically doubled.

Table 2 shows that a declining or stagnant level of investment characterises all the components of material production. In 1988 the growth of the manufacturing capital was a paltry 1.1 per cent a year. Even the increase in manufacturing investment expected for 1989 would hardly take the growth of the capital stock up to 1.5 per cent. A much longer period of sustained investment increase is necessary. Otherwise manufacturing capital stock growth will stay far below that of competitors (it was less than half that of Europe in 1987 and only a fifth of the Japanese rate).

Table 3 shows that not all the services sector has shared in the investment boom. Transport, which is of course an essential adjunct of production, has been starved of investment. Distribution has shown strong capital stock growth. But it is banking, insurance, finance and business services where growth has been phenomenal with the stock of capital (buildings, computers etc) growing by almost 10 per cent in 1987. It is very likely that the 1988 figures when made available (the current account National Income Blue Book is mysteriously unable to provide the data) will show an

increase of investment in this sector of some 200 per cent since 1979. It would be a fantasy to believe that finance and business services can take over from manufacturing and generate the foreign exchange necessary to pay the import bill. In 1988 the service earnings of the City were £4.6 billion; if its investment earnings are added the total comes to £7.3 billion (down from £9.7 billion in 1986). Consultancy earnings abroad by engineers and others were worth another £1.3 billion. Despite being given great prominence in the Balance of Payments Pink Book, these sums are insignifi-

cant as compared to visible exports (£90.6 billion in 1988). They could thus never make up for poor manufacturing trade performance resulting from the neglect of investment in process and product innovation.

Table 1 Business investment

	Gross Investment % change 1979-88	Growth of Gross Fixed Capital stock, 1987-1988 %
Total Business	37.4	3.1
Industry & Agriculture	-8.4	0.6
Services*	93.1	6.9

Table 2 Material Goods Investment

	Gross Investment % change 1979-88	Growth of Gross Fixed Capital stock, 1987-1988 %
Agriculture	-7.2	-0.7
Oil and Gas	-36.5	0.0
Energy and Water	-1.6	0.3
Manufacturing†	0.6	1.1
Construction‡	-23.5	0.0

Table 3 Services Investment

	Gross Investment % change 1979-87	Growth of Gross Fixed Capital stock, 1986-1987 %
Distribution and Catering	43.9	5.3
Transport	-17.4	-2.3
Communication	51.6	2.6
Banking and finance*	125.5	9.1
Business Services	148.4	

* Services excludes "other services"
† Manufacturing includes assets leased
‡ For construction the data refer to 1979-87 and 1986-87
* Data for Banking and Finance excludes leasing of assets
Source: United Kingdom National Accounts, 1989 edition

LETTERS

Only Germans can decide

From Mr Friedrich Merz MEP.
Sir, The Financial Times should be thanked for its detailed discussion on the German question (October 27, November 6). The European Parliament, too, considered the division of Germany at length last month, and was overwhelmingly in favour of all Germans being granted the right of self-determination.

self-determination what path they want to take. If the Federal Republic and the GDR are to be united in this way to form a single state in the near future, we shall need public support from Britain, France and the United States in particular. Should the Germans in East and West Germany gain the impression that the western allies have only been paying lip service to the aim of national unity, because they felt sure that the division of Germany would in any case persist for ever, large sections of the population will turn away from the West in disappointment.

Those politicians who then appeal to latent feelings of German nationalism will be more successful, in all parties, than those who demand that the Federal Republic should be integrated ever more closely into the European Community. It is therefore in the interest of the EC and its member states to do all they can to support both the process of European integration and the process of German national unity.

More links than one

From Mr Peter Beales.
Sir, The juxtaposition of the UK Government's decision not to support an environmentally acceptable Channel Tunnel rail link and Mr Nigel Lawson's resignation from the Chancellorship is illuminating. Mr Lawson leaves office having failed to persuade the Prime Minister to abolish one of the most paragonic subsidies in supply-side terms: mortgage interest relief. Mr Cecil Parkinson, on the other hand, still resident at the Department of Transport, refuses to allow limited state subsidies to support an environmentally sound link in Inner London boroughs of the rail link, an infrastructural development which will surely benefit the nation as a whole. British Rail is therefore forced to return to its plans for an overland route, with all the blight that entails.

Corporate ultra vires

From Mr Philip Goldenberg.
Sir, In my October 23 article in the FT on October 23 relating to the Government's attempted reform of the law of corporate ultra vires, I argued that the then text of the Companies Bill failed in its claimed objective of allowing a company to adopt a short form of memorandum of association.

pany" will have power "to do all such things as are incidental or conducive to the carrying on of any trade or business by it." It will also be provided that the validity of an act done by a company shall not be called in question on the ground of lack of capacity "by reason of anything in the company's memorandum."

And the more political sovereignty rights are ultimately transferred to the Community, the less will the economic strength of one individual member be capable of dominating the European continent or even destabilising it.

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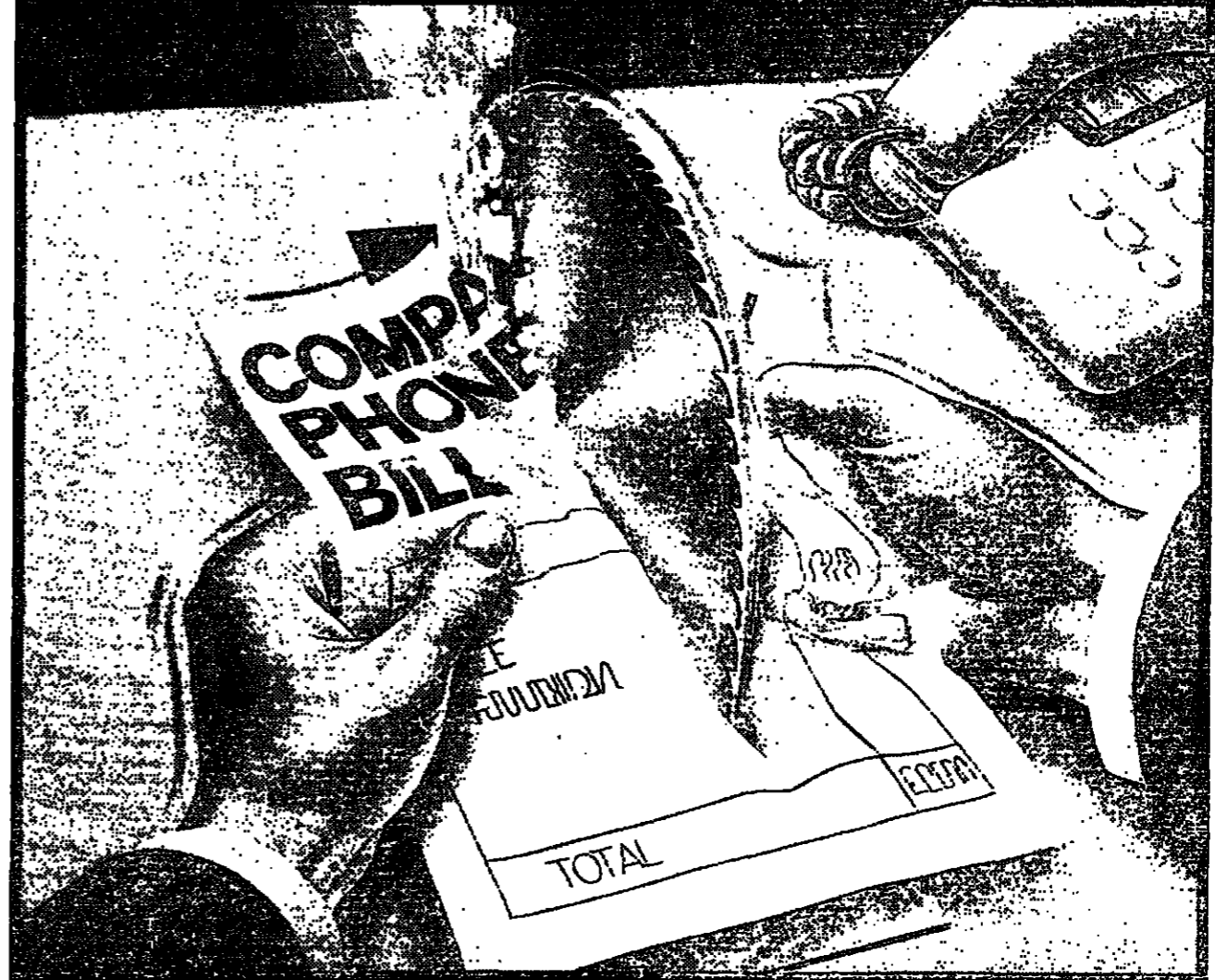
From Mr P.J. Howarth.
Sir, Your correspondent who compares bar-coding with the way coding and sorting helps the UK's mail on its way, does not match like with like ("Sort of automatic," Letters, October 31).

Lloyd's 'names' might use their pocket calculators

From Mr John Crowley.
Sir, Such is the complexity of Lloyd's of London syndicate accounts that most "names," and even members' agents, probably take them on trust. I happened to have the accounts of two syndicates, together with the associated personal statements, to hand on a rainy weekend. They covered four trading years because of a "run-on" situation.

rate to a point where, if repeated in all personal accounts, it would have benefited the underwriter by over \$5,000. Most errors were to my disadvantage. Again, in the main audited accounts and the various analyses offered, I found significant inconsistencies and apparent errors.

My findings are disconcerting. They suggest that underwriters do not hold their "names" in much respect. Alternatively my findings suggest that standards leave much to be desired: if annual accounts are inaccurate, what is the quality of day-to-day accounting? But perhaps it is ungenerously to expect accounts to be accurate to a penny, even if they are presented to the nearest penny and contain separate ledger entries of as little as three pence.



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INSIDE

Magnet loses finance director

Magnet, the kitchen and joinery manufacturer and retailer which is in the middle of discussing a financial restructuring with its bankers, Bankers Trust, announced last night that finance director Albert King had left the group. No explanation for Mr King's sudden departure was given, but analysts speculated that he was being held responsible for the group's financial difficulties. Page 28

Enthusiasm worries brokers

Philippines President Corason Aquino, who is on a visit to the US, will officiate today at the launch of a \$50m fund for foreigners to invest in her country's stock market. The First Philippine Fund, which is underwritten by a syndicate led by Nomura Securities, is already oversubscribed, reflecting an enthusiasm for the main Philippine blue chips which — paradoxically — is worrying brokers and stock exchange officials in Manila. Page 48

Setting the pace
Today's move by the Banco Comercial Portugues (BCP), Portugal's foremost private bank, to almost double its branch network by opening 20 branches simultaneously confirms the bank's reputation as the most dynamic and innovative of Portuguese commercial banks. Patrick Blum reports on this latest step in an overall strategy aimed at making BCP one of Portugal's leading banks in the 1990s. Page 22

Chance to join in the excitement

A new opportunity to participate in Thailand's extraordinary economic growth is provided today with the listing on the London Stock Exchange of the Siam Smaller Companies Fund. The \$30m fund aims to concentrate on the 100 or so companies capitalised at under \$100m at the expense of the top 15 companies that account for nearly 50 per cent of the market's capitalisation. Page 26

Profits reversed at Tl Rack

Mr Roy Bishko, chairman and chief executive of Tl Rack (left), warned that the retailer's full-year profit would be "significantly less" than last year's \$3.12m after reporting a worse-than-expected pre-tax loss for the 26 weeks to August 13. The loss, of \$172,000 compared with a profit of \$374,000 in the same period last year while turnover increased 41 per cent to \$21.5m. Mr Bishko said the US operation, involving 41 shops, had both inflated the turnover figures and cut earnings. Page 27

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Chief price changes yesterday

FRANKFURT (DM)	SARAJEVO (FF)
Leitz 590 + 8	Emmental 18.0 + 1.2
Pfaff 2014 + 31	Zofex 1100 + 38.3
Aldersdorf 633 - 17	Casuo 108.7 - 12.6
Dagusa 45.6 + 1.5	STI-Europan 385 - 38.6
Knudsen 221.5 - 73	Lucidin 344 - 38.5
Handelsma 1749 - 40	Siga 46 - 2.8

London (Pence)

Armstrong Equip. 183 + 6	MEFC 498 + 7
BPT 430 + 7	Royal Ind. 473 + 12
DL Associates 141 + 10	Sabatini (SJ) 281 + 4
Falvey Op. 194 + 10	Teco 281 + 4
Finer (FL) 153 - 10	Wapac Trans. 249 + 8
GES 224 + 15	Palais 491 - 4
Sh. Academi 1294 + 16	Chas Bldg Ind. 1120 - 70
Haraco 218 + 5	Masani Hous. 1479 - 100
Last Sec. 518 + 5	

Gartmore could net B&C £130m

By Clay Harris in London

BRITISH & COMMONWEALTH Holdings, the financial services group, said yesterday it expected strong competition from foreign buyers to enable it to raise at least £130m (£304m) from the disposal of Gartmore, its UK-based investment management subsidiary.

B&C is putting Gartmore, formerly considered one of its core businesses, up for sale to reduce borrowing and to try to remove the immediate threat of any hostile takeover bid.

With £8.4bn under management, Gartmore is more than twice the size of any of the other UK investment groups which have changed hands in the past year.

It is likely to prove attractive not only to potential overseas purchasers looking for a foothold in the UK market, but also to domestic institutions such as building societies.

Mr John Gunn, B&C chairman, said the proposed sale had been forced on the group by a mismatch between its low-yielding investments and high interest rates, and by continuing scepticism in the City about B&C's strategy. He said B&C would

Gunn sacrifices the family silver

Clay Harris examines the reasons for the decision to sell off Gartmore

FAULTY judgment, unfortunate timing or just bad luck? British & Commonwealth Holdings' decision to jettison Gartmore to keep the group aloft brings Mr John Gunn's stewardship sharply into focus.

From his heyday as the architect of Exco, the world's largest moneybroker, to his assumption of the leadership mantle at B&C, Mr Gunn appeared infallible. Since October 1987, the contrast could not be starker. Nothing has gone right. Deals came unstuck; acquisitions were made just before downturns in the relevant sectors; investments still to slow back; and, worst of all, proved frustratingly illiquid. High interest rates worked a double whammy, depressing many of B&C's businesses while making the cost of carrying them soar.

B&C's shares have plummeted to less than one-quarter of their price last year, and the takeover speculation has been rife. Mr Gunn has often scorned the short-term horizons of the City, contrasting B&C's "10-year view" with the "10-minute view" of many analysts. However, he was willing to admit that fault also lay on B&C's side and a lesson had been learnt. "We will be better off concentrating on half a dozen things than on a dozen."

Alitalia hit by death of president

ALITALIA, the Italian state airline, has suffered a big blow to its recovery strategy with the death of Mr Carlo Verri, its 59-year-old president, in a car crash in Rome, Reuters reports.

His death late on Monday could scarcely have come at a worse time for the struggling airline. Analysts said Alitalia faces drastic profits, stagnating passenger traffic and growing competition on its European and long-haul routes.

Mr Verri, who was appointed from the private sector in July last year to revitalise the airline, was a key element in its strategy. Before the appointment Mr Verri had been president of the components group of Electrohub, the Swedish white goods maker, and, unusually for a manager of a major state firm, had pursued his career far from the political intrigues of Rome.

AT&T proposes Unix equity sale

By Louise Kehoe in San Francisco

AT&T IS planning to offer to sell equity stakes in its Unix Software Operation to a number of computer companies in a move aimed at resolving conflict in the computer industry.

Mr Robert Kavner, AT&T Data Systems president, said he has discussed the proposal with senior executives at several leading computer companies. "We are finding great interest," he reported.

AT&T's plan is designed to address the concerns of some computer companies that its control of the Unix Software Operation could place AT&T at an advantage over other Unix computer system manufacturers.

Such concerns were a major factor in an industry-wide schism, 18 months ago, that led to the formation of the Open Software Foundation, members of which include IBM, Digital Equipment and Hewlett-Packard.



John Gunn: since October 1987, nothing has gone right for him

The post-crash purchase of Abaco, the professional services group, and last summer's £407m acquisition of Atlantic Computers, a software group, have tested the City's faith. The first has been clobbered by high interest rates, the second by IBM's aggressive attack on the computer leasing market which has trimmed margins to the bone.

"Was Atlantic a good deal for B&C? We will prove it is or die in the attempt," Mr Gunn says through clenched teeth. The highest praise he can muster is to describe Atlantic as a "poison job-stopper" against takeover.

Such plans, in the making for some time, were cancelled last month. Institutions were being solicited about specific classes of debt securities in individual B&C subsidiaries. "You have to respond to that," Mr Gunn said, "and you need to be ready when we were hearing before."

So Gartmore had to go. It is being sacrificed because it is likely to command a high premium. "Integrated fund management groups of Gartmore's type will attract the highest yields of any financial services businesses you can think of," Mr Gunn said. Indeed, assuming pre-tax profits of £4m in 1988, the exit multiple would be a heady 50 times earnings at £130m, although some analysts think that target is ambitious.

AT&T proposes Unix equity sale

Mr Verri's achievement in sealing deals with the unions was secured at considerable cost, including a 26 per cent pay rise for the pilots over the four years of the accord, backdated to 1987.

Mr Verri was also the architect of a £5,900bn (£4.3bn) investment programme between 1989 and 1995. Of this, £3,400bn was for fleet expansion and the rest for upgrading ground infrastructure.

The investment was part financed by a two-for-three rights issue to increase capital to £975bn, from £665bn.

Despite less pressure from fuel costs than in the early 1980s, airlines believe the airline still faces an uphill struggle to improve profits while fighting for market share. In the meantime, Alitalia faces uncertain profits. Consolidated attributable profit fell to £47.50bn last year, from £51bn in 1988, and the airline reported a £1.72bn loss in the first half of this year.

Perrier plans \$394m sale of soft drinks side

By William Dawkins in Paris

SOURCE PERRIER, the world's largest supplier of mineral water, is widely expected today to confirm long-running rumours that it plans to sell its soft drinks division.

The sale, which according to stockbrokers Tuffier-Raviez-Py could fetch up to FFr2.5bn (£394m), comes shortly after an angered Pepsi-Cola de France gave notice that it would end a 27-year franchise agreement with Perrier, under which the mineral water company bottled and distributed Pepsi in France.

This is the second tussle in the French soft drinks industry since August, when Pepsi's larger rival, Coca-Cola, ended a long-running row with Pernod-Ricard, its former distributor, by buying back its own activities from the French drinks group.

Mr Marcel Richard, Perrier's finance director, was quoted by a news agency as saying that the group wanted to concentrate on the more profitable and faster growing mineral water market. "We think the mineral water market throughout the world is dramatically expanding in the same way it did in France 20 years ago," he said.

Perrier officials refused to comment further, beyond saying that they aim to make a formal announcement today.

Perrier's soft drinks division, Compagnie Francaise De Boissons Gazeuses, accounted for FFr1.15bn of the group's FFr15.15bn turnover last year. The rest is split between mineral water and Roquefort cheese. Its main soft drinks brands include Oasis, Pschitt, Gini and Ball.

Pepsi-Cola accounted for an estimated 1 per cent of the group's overall sales in 1988 and 2 per cent of Perrier's drinks sales. Britain's Cadbury Schweppes and Pepsi-Cola itself have been mentioned as possible buyers.

Mr Stu Haugen, managing director of Pepsi-Cola de France, said his decision had no link with the possible sale of Perrier's soft drinks arm, but was instead "the function of many years' of failed performance by Perrier."

Perrier's share of the French cola market had nearly halved from 17 per cent to between 8 per cent and 9 per cent over the past 10 years, he said. The rest is dominated by Coca-Cola.

The French cola market grew by 20 per cent and consumption of soft drinks of all kinds by 10 per cent last year, faster than anywhere in Europe — yet Pepsi's market share continued to decline, said Mr Haugen.

Perrier has not yet found a new French franchisee, has given Perrier 14 months' notice, until the end of 1990, for the termination of the contract. Mr Haugen said the US company was considering whether to bottle and distribute in France independently or seek another local partner.

UK bid target liable to pay off US board

By Nikki Tait in London

UNITED Scientific Holdings, the UK defence contractor, is being a £107m (£182m) takeover bid from Meggitt, said yesterday it was liable for up to \$2.46m in "golden parachutes" for directors of its US subsidiary even though the severance payments had been put in place without the parent company's knowledge.

Meggitt, a specialist engineering group, has claimed control of 76.5 per cent of USH but is seeking more financial information before declaring its offer unconditional.

The potential payments could arise at Opto-Electronic Corporation, which makes electro-optical defence systems. USH's plan to sell this business to Imo Indus-

tries was blocked last month by the Federal Trade Commission. When the sale was announced, it was stated that severance sums were payable by OEC to its four directors in the event of "any change of control of OEC," and that USH would indemnify Imo for these.

Since then, according to USH, the OEC board has passed resolutions which could allow these individuals, including OEC's chief executive and chief financial officer, to receive similar payments if control of USH itself changes. OEC is a wholly-owned USH by a voting trust and proxy board. The UK parent says it was not consulted about the arrangement.

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INTERNATIONAL COMPANIES AND FINANCE

NEWS IN BRIEF

Inspiration Resources suffers loss

By Kenneth Gooding, Mining Correspondent

INSPIRATION RESOURCES, the North American natural resources group 56 per cent owned by Minorco, part of Mr Harry Oppenheimer's South African empire, suffered a third-quarter net loss of US\$8.3m or 12 cents a share, compared with a profit of \$14.4m or 22 cents.

Last year's third quarter included a gain of \$26.7m or 40 cents a share from the sale of the group's US copper unit. Excluding that gain, IRO's 1989 third-quarter net loss was \$4m less than in the same months last year. Revenue in the quarter slipped from \$285m to \$281.4m. In the first nine months revenue was maintained at \$1.19bn and net income fell from \$39.35m or 59 cents a share to \$27.8m or 42 cents.

Thomson Maintenance Informatic, the third-party computer maintenance unit of France's state-controlled Thomson-CSF, unveiled a fresh expansion move in Belgium and two acquisitions in Austria to follow up a European growth drive it began in June, AP-DJ reports.

Thomson said the moves include the purchase of the maintenance activity of the Belgian company Tekserv for an undisclosed amount. Tekserv was formerly a subsidiary of MAI Basic Four, the US group.

At the same time, Thomson will take control of two Austrian computer maintenance specialists, APH-Serv and Datacom, also under undisclosed terms.

Navigation Mixte, the diversified French holding group, holds 3.59m shares or 5.2 per cent in banking group Compagnie de Finance de Paribas, the French stock exchanges association (SBF) said, Reuter reports.

Mixte said last week it had taken a stake of more than 5 per cent in Paribas but did not specify exactly how much. Also last week, the French Finance Ministry cleared Mixte to take over 10 per cent in the privatised bank's capital.

Texas Instruments plans \$1.2bn Italian expansion

By Louise Kehoe in San Francisco

TEXAS INSTRUMENTS has announced plans for a \$1.2bn expansion of its operations in Italy over the next four years. The US-based semiconductor and electronic equipment manufacturer said a significant portion of the investment would consist of incentives from the Italian Government.

In January Texas Instruments announced it would build a large memory chip manufacturing plant in Avezano, Italy, at a cost of \$250m. Yesterday the company said it had added a second phase to that development.

TI now plans a 16-megabit Dram operation in addition to the four-megabit Dram plant currently under construction. The company will also create an applications research centre at Avezano to support the Dram manufacturing operation and to design special types of memory chips for the European consumer electronics market.

TI also said it would upgrade its semiconductor assembly and test operations in Rieti and its Materials & Controls Division's electrical controls manufacturing operation in Aversa.

TI's expansion in Italy follows a series of moves to increase its production capacity worldwide.

The company is currently expanding its semiconductor plants in the US and Japan and recently entered into a joint venture to begin chip production in Taiwan.

The Italian Government is understood to have provided 1.965bn (\$711m) of the total 11.695bn cost of TI's expansion. Over a four-year period the expansion will add about 1,000 jobs to TI's current Italian workforce of 2,000.

Judgment clears path for solution in NBA row

By John Wyles in Rome

A MILAN judge yesterday tried to clear the ground for a negotiated solution to the row over Credit Agricole's prospective purchase of a 13.3 per cent stake in Nuovo Banco Ambrosiano (NBA) with a Solomonic judgment which was welcomed by all the Italian parties to the dispute.

Judge Clemente Papi was called on to rule on Credit Agricole's application for the sequestration of Banca Popolare di Milano's shareholding, which the French bank wants to buy for L283bn (\$209m).

All but one of the members of NBA's controlling shareholders' syndicate agreed 10 days ago to welcome Credit Agricole as a shareholder partner, leaving Gemina, the financial holding company controlled by the Fiat Group, in an angry minority.

Gemina, which controls 14.8 per cent of NBA's ordinary capital and wanted the stake to go to Generali, the insurance company, was secretly outflanked by forces, said to include the Treasury and the Bank of Italy, opposed to Generali's participation in what will be Italy's largest private bank when NBA completes its merger with Banca Cattolica del Veneto next month.

Yesterday, Judge Papi refused to order the sequestration of Banca Popolare's shares on the grounds that it was not urgent to do so and that the Milan bank had undertaken not to sell them to anyone else for the time being.

This pleased Banca Popolare while NBA noted happily that Credit Agricole had been judged a valid purchaser of the shares and that there was no risk of their sale to a third party.

Gemina was pleased that the sequestration had not been granted and was clearly hoping last night for a negotiated solution to a highly embarrassing row, possibly on the basis of Generali and Credit Agricole halving the stake which is up for sale.

Banca Popolare also wants an agreed solution rather than selling against Gemina's wishes.

BCP sprouts branches to challenge the state

Patrick Blum on a Portuguese bank's rapid growth

Today's move by Banco Comercial Português (BCP), Portugal's leading private bank, almost to double its branch network by simultaneously opening 20 branches confirms its reputation as the most dynamic and innovative of Portuguese commercial banks.

Until now BCP had built up a network of 26 branches specialising mainly in private and corporate banking for high-income groups.

The new branches will be part of the bank's *Nova Rede* (new network) service aimed at medium-income groups. Each branch will be small with a handful of employees using the latest technology to provide fast and efficient over-the-counter service.

With the network BCP will challenge head on the dominance of the larger and older state-owned banks over an important segment of the market. The move is the latest in an overall strategy that aims to make BCP one of Portugal's leading banks in the 1990s.

Rapid expansion will continue. Before the end of the year another 10 *Nova Rede* branches will be opened. In 1990, the bank plans to establish another 50 such branches and up to 10 of its more upmarket branches.

It is a spectacular expansion even for a bank that has won praise from all sides in Portugal's banking community for its innovative approach and rapid growth since it set up its first two branches in May 1986.

In under three and a half years, BCP has become Portugal's largest commercial bank in terms of operating income. It now ranks among Portugal's top 10 banks in terms of assets.

Mr Manuel Lima Vaz, one of the bank's directors, explains:

"We want to grow fast in preparation for 1992." By then, Portuguese banks will have to face the full impact of free competition within the European internal market.

The bank's existence was made possible by the liberalisation of the financial system in 1984 which allowed the establishment of private banks and financial companies.

Shortly after that, a group of leading Portuguese industrialists joined forces to create Portugal's first private bank since the sector was nationalised in the 1975 revolution. They aimed to establish a bank that would break with the conservatism of Portugal's state-owned banks by emphasising innovation, and providing new financial instruments and efficient personalised services.

To achieve these goals, the bank invested E\$1bn (\$6.3m), almost a third of its initial E\$3.5bn capital, in computers and new technology. As a result it has the largest ratio of computers for employees among Portuguese banks. This has given it comparatively lower staff costs.

With an eye to 1992, the bank has been run from the start as if it were operating within a fully liberalised European market. To meet the expected challenge of open competition, the bank's management has ensured that it would be more than adequately capitalised.

In contrast to the state-run banks which tend to be undercapitalised, BCP started its life with an initial capital well above existing minimum requirements. Since then, it has kept ahead by repeatedly raising its share capital which has grown to E\$30bn this year. This has given the bank

enough flexibility to offer a wider range of services to its customers and facilitate its rapid growth.

Total assets have risen from just above E\$30bn at the end of 1986, to E\$129.7bn at the end of 1987 and E\$235.6bn at the end of 1988. By the end of this year, the figure is expected to be about E\$375bn. Pre-tax operating profit almost trebled in 1988 to E\$5.2bn from E\$1.7bn in 1987. It is expected to double to over E\$11bn for 1989.

The bank's new venture into a broad market involves risks. The state-owned commercial banks dominate the mass market and there is a danger BCP could overreach itself in a market some bankers believe is close to being overbanked.

Most analysts appear to believe that the BCP challenge will succeed. A recent study by BNP Securities concluded that the new strategy would cut BCP's average cost of funds while the bank will continue to benefit from low operating costs and cost advantages.

The bank plans to expand internationally, it has opened a branch in Madeira's offshore financial centre and further growth is planned.

At home the bank is broadening and gradually transforming itself into a financial group with participations in several companies dealing with factoring, real estate, leasing, insurance and fund management.

How far can BCP go? A private poll carried out among Portuguese bankers consistently placed BCP at or near the top of the list among the most successful Portuguese commercial banks. Mr Luna Vaz for his part, has no doubts: "We want to be among the first in Portugal," he says.

Torras raises profits by 212%

By Our Financial Staff

GRUPO TORRAS, the Spanish food, paper, chemical and financial services group, yesterday announced a 212 per cent rise in consolidated pre-tax profits for the first nine months of 1989, to Pta11.1bn (\$94m), up from Pta5.2bn a year earlier.

Earnings per share for the period were Pta113, up from Pta59, while total sales reached Pta351.4bn.

Mr Javier de la Rosa, vice chairman of the group, in which the Kuwait Investment Office has a 40 per cent stake, said: "All areas of Torras' business are performing to plan."

The past three months have

seen further improvements in the contribution of the companies recently acquired by the group and 1989 will be a record year for all our businesses."

Company officials highlighted some important operations in the third quarter:

- Record profits by the food producer Ebro, up 61 per cent to Pta12.4m.
- A reduction in nominal share value at Ebro, from Pta700 to Pta100, to make the shares more marketable, and a fourth interim dividend.
- A three-for-five capital increase at Inpacsa, the paper division.

The purchase by Erccros of 80 per cent of Enfersa, a manufacturer of nitrogenous products, for Pta7.4bn.

Mr de la Rosa added: "We are in the midst of an exciting time for all sectors of Spanish business as the country, and those outside, begin to focus on the tremendous opportunities presented by the single market."

Separately, Erccros, the fertiliser and chemicals company formed by the merger of Union Explosivos Rio Tinto and Croes, boosted pre-tax profits to Pta18.2bn from a pro forma Pta8.34bn.

Caparo nears victory in Armstrong bid

By Ray Bashford in London

CAPARO GROUP, the private holding company headed by Mr Swraj Paul, yesterday appeared assured of victory in its takeover battle with Armstrong Equipment after

tying up another 17.4 per cent of the capital in the industrial fastener and engineering group.

By the close of trading, Caparo controlled 48.5 per cent of Armstrong's capital, and the company is expected today to announce a further increase in the stake.

Caparo strengthened its position in the seven-week fight by announcing yesterday morning that J.H. Fenner, the power

transmission and conveyor belting company, had agreed to accept an increased offer. It then consolidated its holding by moving into the market to pick up institutional stock.

To win this support, Mr Paul raised the offer by 5p to 185p, which values Armstrong at £38.6m (\$155m).

Before the announcement of the institutional support for the offer, Mr Roy Watts, chairman of Armstrong, rejected the increased offer. "It is time that he [Mr Paul] got on with running his own business and let us run ours," he said.

J.H. Fenner held a 6.3 per cent stake and during the bid

has been seen as both a potential bidder and potential white knight for Armstrong. The company yesterday claimed it would show a "small surplus" on the disposal.

The market purchases at the offer price netted a further 11.1 per cent stake and Caparo is confident that other institutions which have stood firm in their opposition to the 180p a share offer will sell at the higher price.

Caparo launched the bid with a 29.3 per cent holding in Armstrong and had received acceptances for only 1.8 per cent of the capital at the 180p a share level.



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16 & 17 November 1989, London

The FT World Electricity Conference has established itself as an important venue for analysis and discussion of events in this fast-changing industry. The emphasis this year is firmly on the 1990s. Considerable change is taking place in this industry and the outcome of that change is difficult to predict.

Speakers taking part include:

Mr Robert Malpas
Chairman Designate
PowerGen

Mr Alessandro Ortis
Vice President
ENEL

Dr Mario Penna Bhering
President
Centrais Eléctricas Brasileiras SA
(Eletrobrás)

Mr Ibrahim Elwan
Manager, Private Sector Group
The World Bank

Mr Mitsuo Nakajima
General Manager
The Tokyo Electric Power Company

Mr Donald J Miller
Chairman
South of Scotland Electricity Board (SEEB)

Mr Rémy Carle
Directeur Général Adjoint
Electricité de France

Mr David W Penn
General Manager
Wisconsin Public Power, Inc. SYSTEM

Mr John Uttley
Executive Director Designate
Finance & Administration
The National Grid Company

Mr Peter A Bradford
Chairman
State of New York Public Service Commission

Dr Dirk Kallmeyer
Director, Department for Power Plant Operation
Rheinisch-Westfälisches Elektrizitätswerk AG

Mr Adam Kahane
Group Planning
Shell International Petroleum Company Limited

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INTERNATIONAL COMPANIES AND FINANCE

McCaw Cellular improves but stays \$44.9m in red

By Anatole Kalotsky in New York

MCCAW CELLULAR Communications, the leading US mobile telephone operator...

interest income attributable to funds received by McCaw from British Telecom in June.

the \$40m achieved a year ago. But this cash flow still fell short of the latest quarter's interest expenses...

Elbit to buy majority holding in Elscint

By Hugh Carnegie in Jerusalem

ELBIT COMPUTERS, an Israeli military computer producer, said yesterday it was poised to acquire a majority holding in Elscint...

The deal should finally clear up the mess left when Elscint collapsed three years ago...

Directors of Qintex may face charges on A\$41m payments

By Bruce Jacques in Sydney

DIRECTORS OF Qintex, the troubled Australian media and tourism group, may face prosecution over payments made to a private management company...

them. "As far as the A\$41m-odd that was paid directly to the executives, I have very great difficulties with that indeed," he said in a radio interview.

Rapid expansion at Wal-Mart

By Karen Zagor in New York

WAL-MART, one of the biggest US retailers, has reported strong third-quarter earnings and sales.

advanced 25 per cent to \$17.82bn from \$14.21bn. The Bentonville, Arkansas company, which is the third biggest chain after Sears, Roebuck and K mart...

consumer members, expanded to 118 from 99 the previous year. The company operated three Hypermarket USAs in the recent quarter...

Operating income at LTV slides

By James Buchan in New York

LTV, the Dallas-based industrial group, yesterday reported a sharp drop in operating income in the third quarter because of a reorganisation of its steel business...

Nine-month decline at Canadian Pacific

By Robert Gibbens in Montreal

CANADIAN Pacific, one of the country's largest conglomerates, reports a sharp decline in nine-month earnings...

ry was hit by heavy discounting in newspaper. The impact of the higher Canadian dollar on the company's extensive US operations was severe.

Japan Airlines climbs 40.5% to Y54.59bn

By Robert Thomson in Tokyo

JAPAN AIRLINES (Ja) has reported a 40.5 per cent increase in pre-tax profits to Y54.59bn (\$590m) for the six months to end September...

Tiger Oats margins rise despite more competition

By Jim Jones in Johannesburg

TIGER OATS, one of South Africa's largest food, fishing and pharmaceutical groups, increased sales by almost one-third in the year to September 30...

sanitary measures and heightened competition. However, says food and pharmaceuticals are less sensitive to economic cycles than other products.

TOKYU DEPARTMENT STORE CO. LTD

The Chase Manhattan Bank, N.A. announces that the interim cash dividend of Yen 4.0 per share has been converted to U.S. dollars...

Weak gold price helps tip BIG into \$1.96m loss

Kenneth Gooding, Mining Correspondent

FOREIGN exchange losses, a lower gold price and higher production costs pushed Bond International Gold (BIG), which recently became a subsidiary of LAC Minerals...

once to \$215 because a larger share of the company's production now comes from North America which has higher average costs than the company's El Indio mine in Chile.

Canadian bank lifts provisions

By David Owen in Toronto

ROYAL BANK of Canada has become the third Canadian bank to raise its less-developed country (LDC) loan-loss provisions in recent weeks...

Malayan Banking ahead

By Lim Siang Hoon in Kuala Lumpur

MALAYAN BANKING, Malaysia's largest bank which is afflicted by severe bad debts, managed to raise pre-tax profit 87 per cent from 97m ringgit for the year to June...

subsidary, Kwong Yik Bank, where the group injected 108m ringgit to make up for depleted reserves and a capital deficit.

BARCLAYS BARCLAYS OVERSEAS INVESTMENT COMPANY B.V. U.S. \$600,000,000 Junior Guaranteed Undated Floating Rate Notes

NZ aims to heal rift with Japan over DFC

By Terry Hall in Wellington

MR GEOFFREY Palmer, New Zealand's Prime Minister, yesterday instructed Mr David Caygill, the Finance Minister, to redouble his efforts to heal the serious rifts with Japan which followed the collapse of DFC, the former state-owned bank.

Mr Palmer said he was concerned at the persistence of what he termed a misunderstanding with the Japanese over the situation and said the matter was occupying much of his time.

That is not the case in New Zealand and I think matters of that sort need to be explained more effectively.

case to the courts. The creditors, including Japanese bankers, argued that the NPF should pay LAC's debts.

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INTERNATIONAL CAPITAL MARKETS

BoJ to ease discounted lending to foreign banks

By Ian Rodger in Tokyo

FOREIGN BANKERS in Japan have warmly welcomed the Bank of Japan's plan to give them improved access to its discount facilities.

The total of loans under this system and another for rediscounting local commercial bills has grown to only ¥150bn, while the Japanese banks' borrowing from the central bank at the discount rate has reached ¥6,200bn.

In Japan, said "This will give us access to funds on the same terms as Japanese banks."

Oslo bourse fines DnC and Norsk Hydro

By Karen Fossil in Oslo

OSLO Stock Exchange officials have levied fines totalling Nkr1.8m (\$260m) on Den norske Creditbank and Norsk Hydro for violation of disclosure rules.

Warning over 'encroachment' by big banks

By Deborah Hargreaves

THE UNIMPEDED entry of Japan's big banks into the local capital market has damaged its growth, given their interest-rate futures contract after receiving the go-ahead from the colony's market regulatory agency.

HKFE wins approval for Hibor futures contract

By Deborah Hargreaves

THE Hong Kong Futures Exchange is preparing for the launch of its long-awaited interest-rate futures contract after receiving the go-ahead from the colony's market regulatory agency.

Israel offers options pegged to \$

By Karen Fossil

THE BANK of Israel is to introduce foreign currency options as part of its plans to liberalise Israel's capital market, Reuters reports.

FT INTERNATIONAL BOND SERVICE

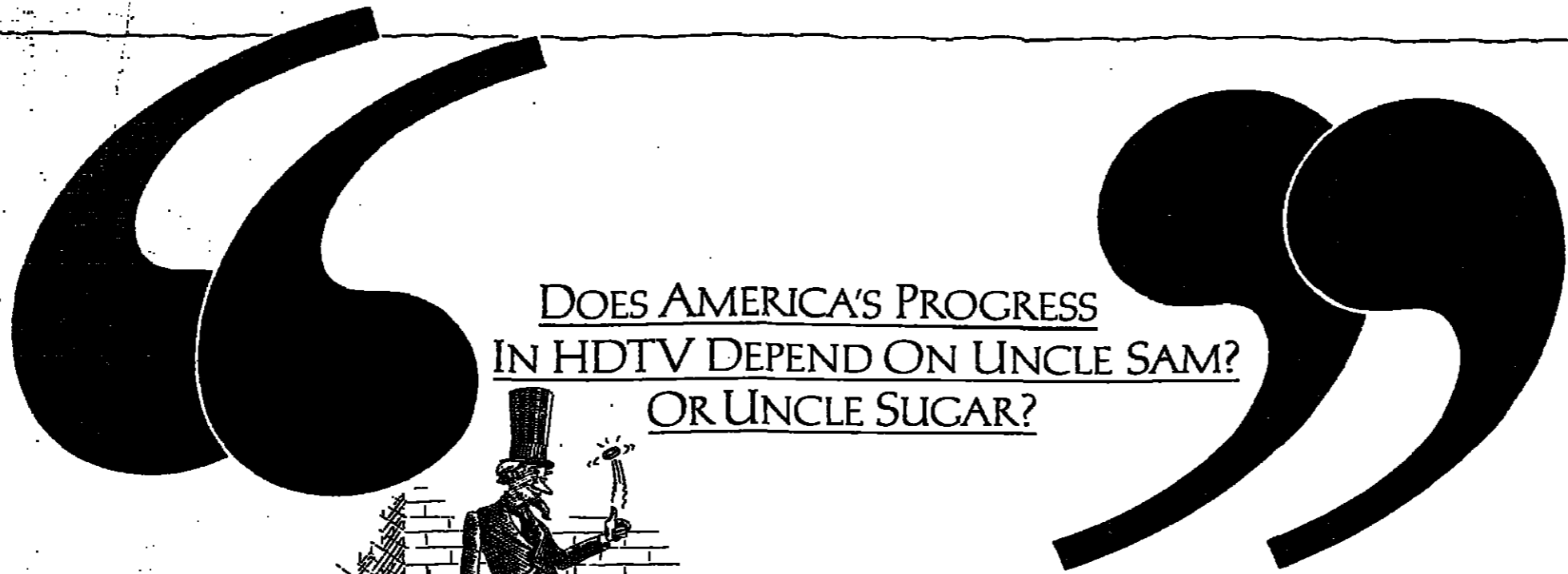
Listed are the latest international bonds for which there is an adequate secondary market.

Table with columns for US DOLLAR, DEUTSCHE MARK, SWISS FRANC, YEN STRAIGHTS, OTHER STRAIGHTS, CONVERTIBLE, and STRAIGHTS. Includes bond names, yields, and prices.

DB issue priced

DEUTSCHE BANK shares to be issued in Tokyo will be priced at DM64, Reuters reports.

CLEARING THE AIR ABOUT HIGH-DEFINITION TELEVISION N^o. 4



DOES AMERICA'S PROGRESS
IN HDTV DEPEND ON UNCLE SAM?
OR UNCLE SUGAR?



Spending is no substitute for leadership.

The professional television industry already has all the ingredients to succeed in high-definition television. In fact, what we really need from the Federal Government is not a cup of sugar, but the recipe.

We need Uncle Sam to set the technical parameters for delivering motion-picture-quality television into the home. Once these delivery standards have been set, the industry can implement production standards for making HDTV programs.

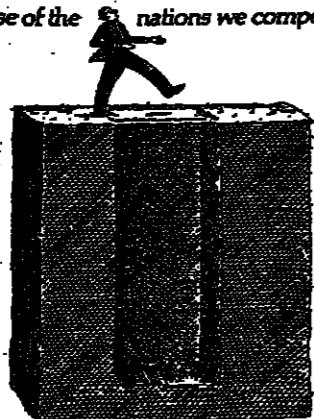
Only by setting standards can we reasonably limit the risks of entering the market.

But it's to no one's advantage to make a decision as far-reaching as this without examining all the options. And considering all the consequences—economic, cultural and political.

Unfortunately, the delivery standards for conventional television, set almost 50 years ago, cannot accommodate true high-definition TV with its voracious demands on our limited broadcast spectrum.

Economics and common sense suggest that HDTV should be compatible with existing TV receivers. Some sort of enhanced-definition television could be an interim step to true HDTV.

However, other nations are already moving ahead and the U.S. should not accept standards that are substantially and permanently lower than those of the nations we compete with.



The U.S. should choose an HDTV standard that ensures a path to the future.

What appears to be a safe path today could turn into a dead end tomorrow. Or a mine field.

The current NTSC standard, named for the National Television System Committee which established it, was probably higher than it needed to be at the time it was set. That's one reason why it's lasted for almost 50 years.

Likewise, the standard for HDTV needs to be of high-enough quality to allow for the ingenuity of a free market. To allow for innovation, natural cost reductions, and a free flow of technology to other industries. At a minimum, it should allow the U.S. to compete successfully in other markets, like Europe and Japan, which already have committed to the higher standards of true HDTV.



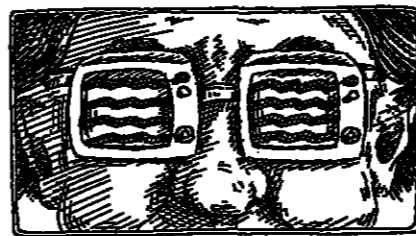
It looks good at home, but can it compete in open waters?

We're not talking about competing just for the sale of TVs and VCRs. People who view HDTV solely as a potential savior of the American consumer electronics industry are missing the big picture.

Granted, the manufacture of consumer electronics is a large industry—one which represents a lot of money and a lot of jobs. But making television sets is a narrow endeavor compared to making Television.

Just think of the dollars and people involved in the professional TV industry. The thousands of program production and post-production companies who make and export TV shows and commercials. The 1400 American television stations and nearly 10,000 cable systems who bring those programs into the home. And the professional equipment manufacturers, like Ampex, who make the equipment and videotape for recording, producing and delivering television programs.

You may be surprised to know that the United States is the world leader in all of these areas.



People who think the HDTV issue is just about TV sets aren't getting the picture.

More important, it is in the professional TV industry where new technology like HDTV is spawned—not in consumer electronics.

The VCR and portable video camera were professional tools long before they became available at local retailers. The professional TV industry has also spawned technology now used in myriad other fields—from education to aerospace, from medicine to police investigation.

Most of these technical achievements were produced by independent American companies without government assistance.

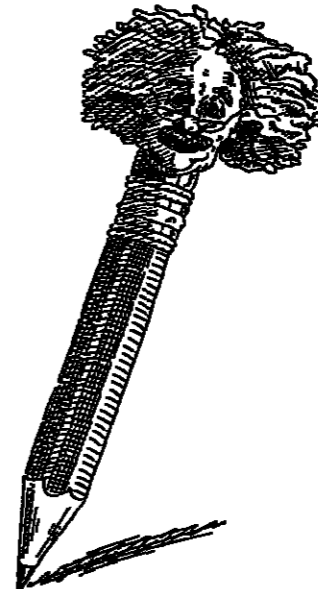
HDTV can happen the same way.



An amazing number of advances in other fields are a direct outgrowth of TV technology.

Whether or not we need "Uncle Sugar" to subsidize research and development or to provide tax breaks or trade restrictions is a matter of opinion. One thing's clear: Uncle Sam must set the standards and if those standards aren't competitive in world markets, all that sugar is going to go to waste.

We need some decisions. Fast decisions would be good. Educated ones would be better. For more information about this important issue, write to us on your letterhead and ask for your copy of our HDTV brochure. We're the world's leading professional TV company.



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AMPEX

INTERNATIONAL CAPITAL MARKETS

ENEL raises floating-rate issue to L400bn

By Andrew Freeman
EUROBOND MARKETS lacked direction yesterday, despite a healthy volume of new issues. Secondary trading was thin, although there was support for Eurosterling bonds which were bought on weakness. The largest Euroire deal

NEW INTERNATIONAL BOND ISSUES
Table with columns: Borrower, Amount m., Coupon %, Price, Maturity, Fees, Book runner

INTERNATIONAL BONDS

was issued by San Paolo for ENEL, the state-guaranteed electrical utility. The 10-year floating-rate issue was increased to L400bn after good demand from institutions. The first coupon was fixed at 12.3 per cent. The bonds were quoted inside fees at 98.35 bid before the increase and fell just outside fees to 98.15 bid thereafter. The Euroyen sector was active amid speculation that several more deals were in the pipeline. Daiwa brought a Y20bn deal maturing in March 1993 for Abbey National Treasury Services. Traders said the terms were on the tight side given the lack of positive sentiment for bonds in Tokyo. A Daiwa official

agreed sentiment was poor, but argued that the coupon had attracted interest. The bonds were quoted at less than 1% bid, a discount equivalent to full underwriting fees, although underwriting fees were priced around less than 1% bid. Yen swap rates remained attractive and the issue proceeds were swapped into floating-rate US dollars. Yamaichi was the lead manager of a Y10bn three-year deal

for Commerzbank Overseas Finance which was launched comfortably before the Abbey National issue. The bonds carried a coupon of 6% per cent and were critically described by some traders. Yamaichi was quoting the paper on fees at less than 1% bid. Wood Gundy launched a C\$75m 15-year unswapped deal for Hamilton Wentworth, a regional municipality in Ontario. The deal was syndicated as a reoffering, with banks agreeing not to offer bonds below the 1% offering concession. At that level, the yield was around 37 basis points over government bonds. When the syndicate agreement was lifted, the bonds traded at less than 1.5% bid. Secondary market trading in the sector was improved, with prices rising by around 1/4 point in two-way business. Goldman Sachs found a further

draining DM22m of liquidity a year from the market for the next four years. The January 1999 7.30 per cent bond advanced 10 pence on Friday. It fell 1/4 point on Friday. Traders were "depressingly" while the announcement that the rate of the two-year repurchase agreement would be the same as last week's helped stabilise prices at the shorter end. THE UK government bond market also dull yesterday, although perkier in early trading after overnight buying interest in Japan stimulated the market to open 1/4 point up. When the German market started to weaken, the initial firm sentiment evaporated. Even sterling's firm performance on the foreign exchanges failed to hold gists to their early gains. The benchmark 11% 2003/07 opened at 110.23, rose to 110.27, then fell back to close unchanged from Monday.

Thai \$30m fund aims to invest in small companies

By Roger Matthews in Bangkok and Deborah Hargreaves in London
A NEW, if somewhat riskier, opportunity to participate in Thailand's explosive economic growth is provided today with the listing on the London Stock Exchange of the Siam Smaller Companies Fund. As the name indicates, the \$30m fund has been designed specifically to invest in smaller companies in a market dominated in terms of both capitalisation and turnover by a handful of large organisations. The five largest companies quoted on the Securities Exchange of Thailand account for more than 30 per cent of the market's overall capitalisation and the top 15 companies for nearly 50 per cent. The Siam Smaller Companies Fund aims largely to ignore the big-league shares and concentrate instead on the 100 or so companies that are capitalised at less than \$100m. It is also prepared to take positions in private companies with plans to go public. Royal Trust Asset Management (Asia), the Hong Kong arm of Royal Trust of Canada, argues that many of these companies have the greatest prospects for long-term capital appreciation although, given the low levels of disclosure required in Thailand, they may also pose some of the greatest research difficulties. The fund's managers hope to have the fully-subscribed \$30m invested within six months, a timescale that many observers find optimistic. Apart from offering a new portfolio concept to the Thai market, it will also give investors a rather broader exposure to Thailand's development. Riding on a wave of interest in emerging country funds, Merrill Lynch yesterday launched its Indonesian Capital Fund. The new fund gives investors a chance to take part in the development of one of the fastest-growing stock markets in south-east Asia without the enormous practical difficulties they would face in buying equities directly. The \$30m fund, which is offering 3m shares and 600,000 warrants, is expected to attract largely institutional buyers as well as some expatriate investors from the Far East. The growth potential in the Indonesian stock market is huge and the market is currently doubling in value almost every six months. Country funds have regained enormous popularity after receiving a setback from the 1987 stock market crash. Over 20 funds have been launched so far this year, more than double the total for last year.

Treasuries up on hope of Japanese refunding demand

By Janet Bush in New York and Rachel Johnson in London
US TREASURY bonds moved a little higher yesterday amid hopes of healthy Japanese demand at the quarterly refunding and in reaction to a soft Fed funds rate. At mid-session, the Treasury's benchmark long bond was quoted 1/4 point higher for a yield of 7.93 per cent. The Treasury said yesterday that it had been forced to postpone this week's sale of auctions because Congress had still not passed legislation to raise the debt ceiling. A \$10bn sale of three-year notes was originally scheduled yesterday with \$10bn of 10-year notes due today and \$10 in 30-year bonds and \$10bn in cash management bills set for tomorrow. There is some optimism that, when the refunding gets off, it will go well with reports of significant Japanese interest at current yields. The bond market also appeared to move a little higher having been rather soft in overseas trading in response to a soft Fed funds rate of 6% per cent to 8% per cent. This was slightly lower than bond market analysts had anticipated and encouraged some hope that the Fed might have initiated another easing move. However, some bond market economists attributed the lower Fed funds rate to a willingness by the US Federal Reserve to tolerate a slightly lower level amid the uncertainty about the refunding. THE GERMAN government bond market showed its gradual decline of the past fortnight, losing another 20 pence in both cash and futures markets yesterday. At the fixings, however, bonds were marked up 5 to 10 pence, but traders warned this was not a sign that the

recent decline had been arrested. In fact, the market is still struggling to digest the new DM6bn bond, launched at a time when buyers were in short supply. The only piece of market-sensitive data to be released during the day was the announcement that the Government was likely to create a DM8bn fund to provide houses for the East German refugees. This was not taken as positive news for bonds since it was viewed as

BENCHMARK GOVERNMENT BONDS
Table with columns: Coupon, Bid Date, Price, Change, Yield, Week, Month

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Opposition mounts to DGZ Landesbanken plan

By Haig Simonian in Bonn
DETAILED NEGOTIATIONS on restructuring West Germany's public-sector Landesbanken (state banks) could drag on well into next year if political opposition blocks a simple solution, according to the German Savings Bank Association. Mr Helmut Geiger, president of the association, said he hoped the plan to create a single "summit" bank for Germany's 11 Landesbanken could be realised most quickly by using Deutsche Girozentrale, Deutsche Kommunalbank (DGZ), the small Frankfurt public-sector bank which specialises in the wholesale markets, as the basis for the new institution. Using DGZ, which is owned by the Landesbanken and regional savings organisations, would allow a new institution to be created on the basis of federal law. Moreover, a decision to proceed in principle could come as early as the bank's annual general meeting in December. However, Mr Geiger recognised the substantial political opposition to the plan, put forward by McKinsey, the management consultants, to merge the activities of the Landesbanken into a new bank. Mr Geiger said he would soon be talking to both the state governments of Rhineland Palatinate and Bavaria - the two strongest critics of the McKinsey suggestions - to see whether they could be brought on board. On the basis of those talks, it should be possible to see whether a solution using DGZ was feasible. Meanwhile, Mr Geiger stressed that the authorities in North Rhine Westphalia were not opposed to the plan in principle, but argued that the legal basis for any institution representing the Landesbanken should be grounded on bilateral treaties between Germany's states. With important state elections next year in both North Rhine Westphalia and Lower Saxony, Mr Geiger made clear that such a course could leave the plan to rationalise the Landesbanken exposed to political fortune, with state governments likely to give greater emphasis to local politics.

Strong demand for Tanzania \$40m facility

By Stephen Fidler, Euromarkets Correspondent
TANZANIA HAS arranged for the third successive year a coffee pre-export finance facility to allow it to secure its crude oil imports. Interest in the \$40m facility, arranged by Bankers Trust, has grown among financial institutions. It was \$10.5m oversubscribed this year. Eleven banks, two more than last year, joined the financing for Tanzania's National Bank of Commerce. The country is negotiating with the International Monetary Fund over a structural adjustment programme expected to be in the region of \$250m. Ford Motor Credit has established a Y25m Eurocommercial paper programme, arranged by Nikko Securities (Europe), with Yamaichi International also acting as a dealer. Midland Montagu arranged a £100m sterling commercial paper programme for BPB Industries, with Barclays de Zoete Wedd also a dealer.

GOVERNMENT BONDS

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UK COMPANY NEWS

American Distributors launches £7m placing

By Nikki Tait

AMERICAN Distributors, the former Sapphire Petroleum exploration company which has now been turned into a US tobacco wholesaler, is raising just over £7m, before expenses, via a conditional placing for cash and offer to shareholders of 7.55m new shares.

The new shares are available at 93p each - a seven per cent discount to yesterday's price of 100p.

At the same time, the company has announced the acquisition of Alpert Bros, a Massachusetts-based distributor of tobacco and confectionery products, for \$4.3m (£2.72m) cash. Alpert made pre-tax profits of \$318,000 in 1988, and American Distributors said that it would expand the customer list in New England, allowing the new Mansfield warehouse to be used to full capacity.

The directors said that the purpose of the cash-raising exercise is partly to reduce debt following the latest acquisitions, but also to expand the company's capital base and allow it to utilise larger lines of bank funding.

The company's debt position fluctuates significantly, reaching peaks at end-June and end-December when stocks have to be funded in advance of the manufacturers' price increases. According to the group, this means that debt facilities of around \$100m will now be needed by the end of the year. If it is to take maximum advantage of prior stockpiling.

Certain institutional shareholders have irrevocably undertaken to subscribe for the maximum pro rata allocation of new ordinary shares. Together, they will take 74 per

cent of the issue, and receive a commission of 1.25 per cent on the shares they are taking up. Directors and employees are taking a further five per cent of the issue, but get no commission.

The remaining 1.54m new shares have been conditionally placed at 93p, but shareholders can claw back at the same price on the basis of seven new shares for every 29 held.

The slightly unusual arrangements are necessitated by the fact that the group has certain tax losses available in the US, as a result of its previous incarnation as an exploration company. However, in order to retain these, it is important that there is no substantial shift in the company's ownership. Hence the securing of irrevocable subscriptions from existing institutional investors.

GKN pays \$4m for US plant hire group

By Nikki Tait

GKN, the engineering, industrial services and supplies group has extended its industrial service activities in North America by acquiring the plant hire business of A-1 Lou's Rentals and its Rentland subsidiary. The business, which operates in southern California from a nine branch network, has been purchased from Wreckair Holdings for \$4.3m (£2.5m).

A-1 has a turnover of about \$8m and provides a complete operation to foothill Tool and Equipment Rental, acquired by GKN in May. Integration of the two companies will create a 19 branch equipment hire business south of Los Angeles serving mainly small builders, tradesmen and DIY customers.

New £30m Tyndall trust to invest in Philippines

By Nikki Tait

THE WAVE of new investment trusts recently being launched on to the stockmarket is set to continue with the arrival of the First Philippine Investment Trust from the Tyndall group.

There is also talk of a new UK-based trust being launched by another fund management stable later this week.

The Tyndall fund is the first London-listed investment trust to invest in Philippines. The managers are aiming to raise up to £30m via a placing of 60m ordinary shares at 50p apiece.

With every five shares, there will be one free warrant giving the right to subscribe for a further ordinary share at 50p between 1992 and 1996. The trust carries a potential wind-up date in the first half of 1997.

The joint investment managers of the fund will be Tyndall and Anson Capital and Investment Corporation, a Philippines-based investment house owned jointly by A Soriano Corporation, Bankers Trust and senior management.

Mr Andres Soriano, who chairs San Miguel, the country's largest manufacturing company but recently the subject of controversy, will be chairman of the trust. They will each be paid an annual management fee of 0.3 per cent of funds under management.

The fund will also employ a newly-formed Bermuda-based company called PI as an investment adviser. PI is owned 26 per cent by Tyndall, 26 per cent by Anson, 20 per cent by Citicorp Springour Vickers (brokers to the trust), 10 per cent by Gerrard Vivian Gray (secondary distributors), and 5 per cent each by Merchant Navy Investment Management, Abbey Life and Edinburgh Fund Managers.

The three UK institutions are expected to subscribe for an aggregate £7.5m-worth of shares in the trust itself. PI gets an annual management fee of 1 per cent of funds under management, plus a possible performance bonus.

The managers said that, with the Philippine market now capitalised at about \$10bn, the fund's assets will normally be fully invested in equities, and that up to 25 per cent could go in unlisted situations.

The fund will, however, be initially restricted to B shares in the listed company; these tend to trade at a premium to the A shares, which are available to Filipino nationals. It said that it was exploring the possibility of obtaining approval to invest in A shares.

Dealings in the new trust are due to start on December 12.

Celtic Gold incurs deficit of £76,000

Celtic Gold reported a pre-tax loss of £75,823 (£68,998), compared with £59,262, for the six months to June 30.

The company continued to make satisfactory progress with its exploration programmes, both directly and by way of joint venture agreements.

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RADAR

The Royal Association for Disability and Rehabilitation

Wednesday 8 November 1989 • 'Men of the Year' Awards Souvenir

The Royal Association for Disability and Rehabilitation (RADAR) was formed twelve years ago by an amalgamation of two bodies, both of which had similar beliefs; that disabled people should not be second-class citizens and should have equal rights in society to their peers. What have been our achievements over the last twelve years, and what have we done against a depressing economic back-cloth with perpetual demands for retrenchment and saving, rather than the expansion and increase in expenditure which is necessary?

The Association's main aim has been to ensure that disabled people were not forgotten and that they had their fair share and their rightful place in society.

Many differing areas make up our life style;

we need housing, education, employment, transport, medical care and a host of other services. All of these are provided and governed by regulation and legislation and amended or changed to meet differing circumstances. One of our tasks has been to ensure that disabled people were considered in all these areas; that their education was the same as anyone else, that they were not separate in their education and that education was not regarded as special. Disabled children needed as complete an education as any other child, for education and training are the keys to employment and the ability to lead an independent life.

Above all it has been necessary to ensure that everything is done to minimise the disability and emphasise a person's ability. There are

many barriers to disabled people. There are the obvious environmental barriers, steps for people with mobility problems, hazards which blind people are unable to see, a lack of communication for people with hearing difficulties. These obstacles affect education and training, they can prevent the development of a social life and those friendships and outings which are all part of growing up. They can mean that you are out of the mainstream of life.

Attitudinal barriers also present problems which need to be attacked. The state of disabled people derives from cultures and attitudes, often from religious and philosophical beliefs, and throughout the world much needs to be done to see that these misconceptions are broken down. RADAR's staff of fifty work to break down all

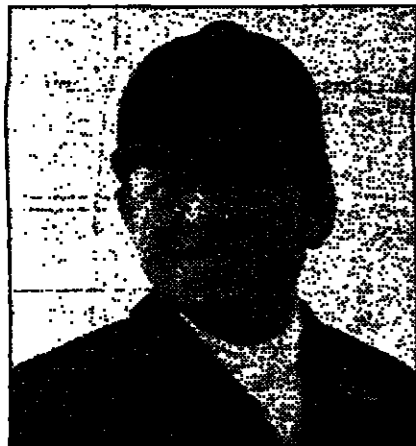
kinds of barriers and remove pre-conceived ideas. They point out that in everyone there is ability, but often a minimum of disability masks an incredible ability and disability is often increased by external factors. Society also decides on disability and nominates certain conditions to be disabling. Those of us who wear glasses are not considered disabled. Yet without these aids we are more handicapped than many whom we classify as disabled people.

There is a negative outlook which creates disabled people. RADAR's view is that we think positively. The ability is there to be recognised and maximised. In that way disabled people will be able to take their rightful place in society and play a full part in it.

THE 'MEN OF THE YEAR'

RADAR's principal fundraising activities are largely centred around the 'Men of the Year' tradition. Each year some 12-14 men receive an Award for outstanding courage and achievement in the previous 12-18 months. The men are selected from a large number of nominations sent to RADAR throughout the year. Once the Selection Committee has reached its decision, the 'Men'

are invited to attend the Luncheon at which the Awards are presented and which draws its support both from leaders of commerce and industry and individuals associated with RADAR. Those 'Men' who have been selected to receive the Awards for 1989 can be seen below:



Major W.R. Horn, CVO
For his achievements and success in horse racing.



Jonathan Whybrow Esq
For his essential role at the Clapham Rail Crash.



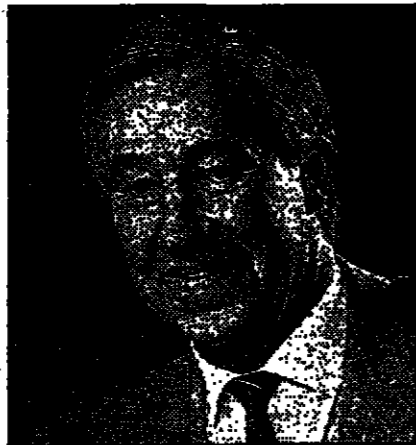
The Roux Brothers
For their contribution to, and improvement of, British Cuisine.



John Hawtledge Esq
For his tremendous mountaineering exploits in spite of suffering from Cerebral Palsy.



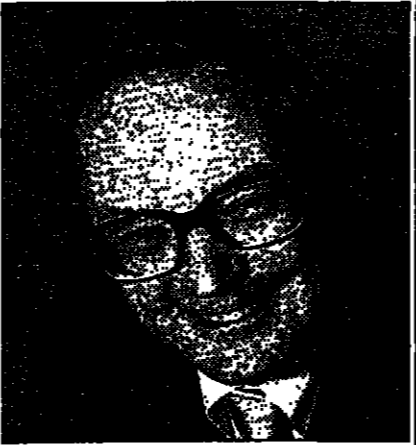
John Bevan Esq
For his launching of a national database for Motor Neurone Disease (MND). Since his selection as a 'Man' John has tragically died.



Terence W Hawkins QGM
For his display of exceptional courage in detaining an armed bank robber.



PC Stephen Hanson QGM
For bravery displayed during the Kings Cross Tube fire disaster.



Harry Carpenter Esq
For his services as sports commentator.



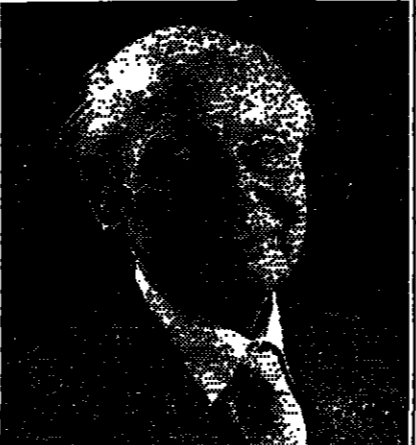
Divisional Officer Alan R Riddet
For his bravery and initiative at the Lockerbie disaster.



David Holding Esq
For his achievement in winning the Wheelchair Division of the London Marathon in record time.



Graham Raines Esq
For his courage and determination in rescuing and supporting a man in the sea in the most arduous circumstances.



Sir John Gielgud
For his outstanding contribution to the world of entertainment.

1989 ACCESS 'Men of the Year' Luncheon

Wednesday, 8 November 1989

The 1989 ACCESS 'Men of the Year' Luncheon at which the 'Men of the Year' Awards are presented will be a very special occasion, marking the 30th Anniversary of the famous Awards.

The Luncheon is organised by RADAR with proceeds going towards the essential and ever-expanding service that it offers throughout the country. The Luncheon draws its support primarily from a wide range of British organisations to whom RADAR owes a great deal for continued support each year. Some 800 guests will be attending today at the London Hilton, not only to enjoy the Luncheon and speeches, but to be present when the coveted Awards are actually presented to the 'Men'.

Norman Tebbit CH, MP begins

his period as Chairman of the Luncheon. The previous Chairman was Lord Tonypanby (Lord Tonypanby was a 'Man' in 1983). Speakers include Austin Mitchell MP, Labour Member for Great Grimsby, and Willie Rushion. Frank Bough, once again, will be reading the citations and film clips relevant to some of the 'Men' will be shown. The Very Reverend Lawrence Jackson, Provost of Blackburn, will be saying Grace.

The 1989 Luncheon is, once again, sponsored by ACCESS and marks a decade of close association with RADAR and the 'Men of the Year' tradition. ACCESS has been a loyal and greatly valued RADAR supporter for many years, not just in the Sponsorship of the Luncheon, but at various other activities organised by RADAR.



MAC - 'Man of the Year' 1988

1960-1989 30 Years of Courage and Achievement



Lord Tonypanby, 1988 Luncheon Chairman, accepts sponsor's cheque.

1989 marks the 30th Anniversary of the 'Men of the Year' tradition, and today's Luncheon sponsored by ACCESS, at the London Hilton on Park Lane is therefore a very special occasion for celebration.

Since the awards were first presented in 1960, some 400 'Men' have been selected as 'Men of the Year' for a wide range of achievements and distinctions. Previous 'Men' include Richard

Branson, Sir John Harvey-Jones, Sir John Mills, Lord Tonypanby, the entire 1988 Olympic 'Gold' Hockey Team, Bob Champion, Bobby Moore, Professor Stephen Hawking and many other representatives from the RNLI, the Armed Forces and Fire Services as well as from areas such as Sport, Politics and Industry.

RADAR holds an annual Dinner, sponsored by Leeds Permanent

Building Society, at the Savoy Hotel to 'reunite' all those who have been a 'Man of the Year'. The 1989 Dinner welcomed, amongst others, Lord Tonypanby, Simon Weston and Lord Longford. 'Leaders' Awards were presented to three 'Men' representative of each decade since 1960, for continued courage and distinction since their initial year of nomination.

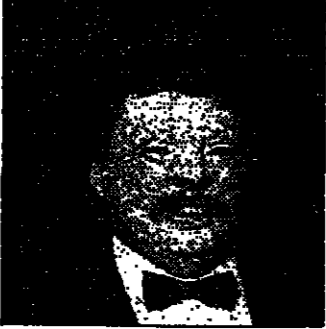
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'MEN OF THE YEAR'
Update.....

Since the 'Men of the Year' Awards were first presented in 1960, almost 400 'Men' have been selected for outstanding courage and achievement. We have taken the opportunity here to provide some information as to what the 'Men' have been doing since their initial year of nomination:



Professor Colin Blakemore ... nominated in 1978 for his achievements as a 'vision research scientist', he has recently been awarded the 1989 Royal Society Michael Faraday Medal which is given specifically to an active scientist who has contributed towards the public understanding of science. He has made two television series - one entitled 'The Mind Machine' which looked at the brain and its functions and the second, 'Imagina', which looked at the use of computers to make cartoons and other forms of pictures and movies.



Derek Jameson ... nominated in 1988 for his achievements as radio and television presenter, he is now one of Britain's highest paid broadcasters with his five-nights-a-week chat show on satellite TV. He has received in the region of £500,000 for a two year deal.

year and continues to spend much time with his charity 'Weston Spirit' which works to help children in Liverpool. Simon's first book, 'Walking Tall' has recently been published. He has also begun a life long ambition to race cars.

Bob Mathews ... nominated in 1984 for gaining three gold medals in the New York Disabled Olympics, continues to achieve acclaim with his running.



Norman Croucher OBE ... nominated in both 1971 and 1978 for his achievements as a 'legless mountaineer', his recent exploits include Monte Cinto and Paglia Orbia in Corsica. He continues with his plans for future ascents.

Richard Dodds OBE ... nominated in 1988 as Captain of the Olympic 'Gold' Hockey Team, he has now returned to his career as Surgical Registrar in Sussex.

The Rt Hon Viscount Tonyyandy PC ... nominated in 1983 as former Speaker of the House of Commons, has been Chairman of the ACCESS 'Men of the Year' Luncheon for 3 years and continues to spend much time supporting the causes closest to his heart.

Colonel John N Blashford-Snell MBE FRSGS ... was nominated in 1972 for his work with the Royal Engineers and has recently appeared on 'Wogan'. Terry Wogan has been 'Man of the Year' himself, nominated in 1982 for his achievements as radio and television personality.



Sir John Harvey-Jones ... nominated in 1987 for his business achievements, his two aims for 1989 have apparently been to learn to touch type ("My writing is almost illegible") and to learn to play golf ... it just so happens that Tony Jacklin is free at the moment!

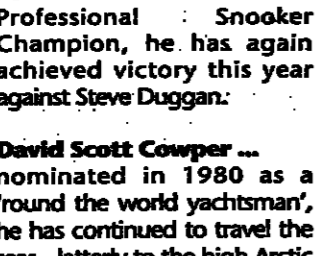


Steve Davis MBE ... nominated in 1981 as World Professional Snooker Champion, he has again achieved victory this year against Steve Duggan.

Chaim Topol ... nominated in 1967 as 'Star of Musical Comedy', has more recently achieved success with the show Ziegfeld whilst it ran at the London Palladium.



David Scott Cowper ... nominated in 1980 as a 'round the world yachtsman', he has continued to travel the seas - latterly to the high Arctic in an attempt to be the first Englishman to transit the North West Passage single-handed. David travelled in his converted ex-RNLI Lifeboat, the 'Mabel E Holland'.

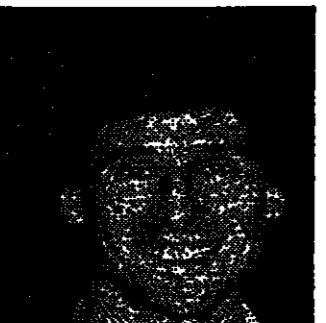


Allan Bennett ... nominated in 1961 for his part in 'Beyond the Fringe', he has many playwrighting successes, latterly with his play 'Single Spies' now playing in London's West End.

Jonathan Miller CBE ... nominated also in 1961 for his part in 'Beyond the Fringe' he has recently directed King Lear, amongst other plays at the Old Vic earlier in the year.



Richard Branson ... nominated in 1986 as 'an outstanding businessman and entrepreneur', continues to expand his business empire whilst making plans for the longest ever hot air balloon journey.



Sebastian Coe ... nominated in 1979 for holding the world record for 800 metres, 1500 metres and the mile. Sebastian has recently retired from full time running and hopes to begin a career in politics. He was a close friend of John Bevan, a 1989 'Man of the Year' who has tragically died since his nomination. John's wife together with Seb will be representing John at this year's Luncheon.

Dick Thompson MBE ... nominated in 1960 as gold medallist in the first Paralympics held in Rome where he succeeded in winning four gold medals. Since then he has actively participated in another 3 Paralympics and became the first Sports Writer's Association 'Disabled Sportsman of the Year'.

Simon Weston ... nominated in 1985 for bravery and determination in pursuing rehabilitation after the Falklands Campaign. He featured in a BBC documentary series earlier in the

year and continues to spend much time with his charity 'Weston Spirit' which works to help children in Liverpool. Simon's first book, 'Walking Tall' has recently been published. He has also begun a life long ambition to race cars.

Modern Technology

Modern technology has completely changed the lives of many disabled people. For the whole community it has improved communication, simplified working systems, shortened distances to solving problems, but for a disabled person it has opened up whole areas which were barred to them. Above all, it has given communication, without which all of us would wither. Few of us who have the ability to communicate freely and without hindrance can imagine the frustration of being unable to communicate. Try it by speaking one word every three seconds and see how rapidly everyone loses interest in you. Think how more depressing it would be to try to spell words out with a printer letter by letter and the determination needed to communicate in this way.

Computers, visual display units, voice synthesisers, all that equipment which now monopolises much of our lives, has also changed the lives of many disabled people and given them great opportunities. Twelve years ago, RADAR started its work on the use of modern technology as a communication aid. Working jointly with Sweden, Canada and the United States it was possible to heighten interest in the subject among doctors, speech therapists, engineers, teachers and above all, disabled people themselves. For many it was still unnatural that 'speech therapy' should rely on 'wizardry'. Speech therapy was the improvement of verbal communication and not its replacement by another form of communication. The Department of Health showed great interest and support and in 1981 RADAR received £250,000 from the Grand Charity of the United Grand Lodges of England and, with a similar amount from government, was able to set up

six communication aids centres. These were in districts of the National Health Service, but would act as regional centres and would be financed by the special fund for five years. Those six centres have now become an integral part of the National Health Service and several other authorities have also started their own centres. A whole range of equipment now exists from the simplest to the most sophisticated, for as one eminent specialist said, "Regardless of the intellectual potential, the person with no communication first needs the capacity to express some seventeen basics. I am hot, I am cold, I am hungry/thirsty and will then progress at his own pace to the equipment which might allow him to write his PhD." In the past, aids for disabled people have been classified according to the area in which they have been used - education aids, employment aids, etc., but the computer can aid over the last ten years have seen their lives change

INTERNATIONAL

RADAR is closely involved with similar organisations in a variety of countries and with 1992 rapidly approaching the work in this area continues to develop at a fast pace.

RADAR plays a very active role in various European Community projects. Earlier in the year, it hosted a meeting of the European Community HELIOS Programme which centres around establishing international networks to assist disabled people throughout Europe.

RADAR's association with the China Fund for the Handicapped has been firmly cemented this year with a visit from Dr Zhang Nan, International Director of the Fund, who is working with RADAR for a year. RADAR also has close links with Rehabilitation Inter-

national and plays a leading role within it. Mrs Thatcher can be seen receiving the Charter of Rehabilitation International from Dr Harry S Fang CBE. Dr Fang was selected as 'Man of the Year' in 1981 for his work as President of Rehabilitation International.



possible to think of training or employment and the appropriate software turns the computer into what you wish it to be. There is one residential home where three of the residents learnt to use their computer for alternative communication and now keep the accounts of the home, are doing an Open University course, are into electronic mail and over the last ten years have seen their lives change

dramatically, from one where days stretched drearily ahead to one in which there are not enough hours. We are still only at the threshold of the use of modern technology. It will play a remarkable part in the future, in a world which is to be more cerebral than muscular in its employment and in which disabled people will be able to play an equal role. There can be no finer example of what can be than

Stephen Hawking, Lucasian Professor of Mathematics at Cambridge, whose computers and voice synthesisers allow him to communicate, to lecture and be one of the greatest thinkers and mathematicians of our time. Not all of us can be Stephen Hawking, but modern technology gives the power to overcome that disability and to bring into play a little more of the ability which cannot assert itself.

ACCESS

Much of life depends upon freedom of access and the ability to move about the environment. Education, training and employment are of little use if buildings are inaccessible and it is impossible to use your skills. Offices, shops and other work-places all need to be accessible to disabled people and that presents a mammoth task. Legislation now insists that all new buildings are accessible, but does not require that existing buildings are adapted or that any extensions or alterations incorporate access for disabled people and it will be many years before it does. The main needs are for ramps, level areas with no separation by steps, accessible lavatories. Not only people with mobility problems must be considered, but also visually handicapped people and those with a hearing disability.

The Royal National Institute for the Blind in Great Portland Street demonstrates the ideal, as you would expect. On entering the building you activate a recorded message which says that this building is the Royal National Institute for the Blind and then tells you where reception is, where the lifts are and other information. Lifts announce the floor and all lift buttons are marked in braille. Colour contrasts and colour markings on steps help people with poor sight to distinguish obstacles. Employers who wish to employ disabled people can obtain grants from the Department of Employment to adapt premises for disabled people and also to provide special equipment. A fund has recently been established for the adaptation of theatres, concert halls, etc to encourage the participation of disabled people in the Arts and Theatre. All new buildings include appropriate facilities for disabled people. Every new hotel and motel - and large numbers are going up along our motorways and arterial roads - includes accommodation for

disabled people. In the past this facility invariably meant going out of the front door and finding a side door, but experience now provides an obstacle-free surface throughout. Older buildings being adapted or refurbished now consider the needs of disabled people and it is significant that RADAR is advising the Department of Trade and Industry on making all its offices accessible and friendly to disabled people. The RIBA has just launched its guidelines on designing, with disabled people in mind, and perhaps it will not be long before these needs are incorporated into all buildings naturally as they now include doors and windows. Hopefully, we are past the days of long correspondence with an anonymous body who was building an accessible lavatory. Correspondence and reports showed that it would be the acme of perfection with every useful piece of equipment and everything strategically placed. A visit showed that accessibility had not really been grasped, and fully understood. This paragon of a facility had been built at the bottom of a flight of twenty steps!

HOW YOU CAN HELP RADAR

Please support RADAR's work throughout the country by sending a donation to the Head Office in Mortimer Street, or by arranging a Banker's Order. With reports earlier this year stating that there are now 6.2 million disabled people in Great Britain, the need for financial resources here at RADAR to implement and extend our work is considerable. Our sincere thanks in advance.

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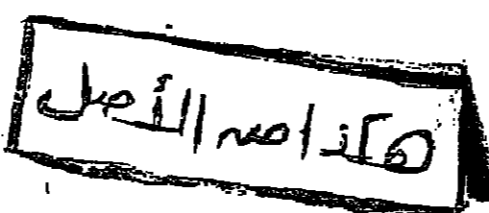
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Why Pifco is set to turn up the heat

Christopher Parkes on the UK group's search for a broader base

Pifco has three times had to regret the abandonment of its long-established business style of keeping its head down and saying nowt. After the first shock, about 15 years ago, the torch, hair-dryer and coffee machine maker was overcome with shyness and retreated into its Manchester-based shell. When it eventually reappeared above the parapet, it was bidden again. Twice. Now, accepting that the occasional nip is all part of corporate life's rich pattern, Pifco appears to have come out into the open for good. Michael Webber, the chairman, is committed to a dash for growth. "We need to be big enough to take a knock," he says, with the benefit of experience. His ambition is for the company to achieve what he calls a critical mass with £100m-a-year sales. "We'll get out," he declares, if he and James Wallace, the finance director, do not manage this five-fold increase in three to five years. Wallace, a fellow chartered accountant, and straight man to the irrepressible chairman in this jolly managerial duo, winces at the thought of the company being swallowed up by a larger competitor. "We feel unloved," says Wallace. "We are unloved," snorts Webber. Timothy Parker, who led last September's management buy-out of Kenwood appliances from Thorn EMI, for example, aspires to match their 15 per cent return on sales. Although turnover has hardly budged since 1986, Pifco's pre-tax profits have forged ahead. Flattering as Parkes' views may be, Michael Webber still believes, a £2.4m claim against Price Waterhouse, Salton's former auditors, is due in court next July. Restoration work on Salton provided management with practice for a similar task undertaken with Carmen, a loss-making heated hair roller company picked up in 1987 for £245,000. Meanwhile, Pifco has been transformed; the one-time



Michael Webber: his stable includes Carmen Crimpers, Salton coffee maker, and Pifco Iron

couched in terms of "great caution." But while profits continued, and steady dividends were disbursed to the institutions squatting on the bulk of those shares not in Webber family hands, there was no apparent need for change. So it was a significant day in the mid-1970s when an institutional fund manager came calling. Warmly welcomed, fed, and given a full run-down on operations, he returned to London and promptly dumped his 200,000 shares. The horrified family put up the shutters against outsiders, Webber says. However, as the economy turned down at the end of the last decade, it became apparent that the long-standing belief that Pifco, simply by virtue of its mainstream interests in low-priced, everyday gadgetry, could resist all such no longer held true. In 1982 the company started its first profits fall - apart from a dip in 1989 caused by reorganisation costs - in its quiet history. Another year on; another drop in profit. The pressure was on. Recession had been enough, but little Pifco was also being squeezed by cheap Far Eastern imports and retail chains demanding ever finer terms - not that it revealed any of these insights to anyone outside its circles. Pifco showed its hand in 1984, only to suffer another setback. Its first significant acquisition, a £10m deal to buy Swan Housewares - a business three times its size - from BSR International, collapsed. Pifco returned at the last moment. "The third blow fell in 1986, when a year after paying £1.5m for appliance maker Salton, Pifco said it found its acquisition to be in a far worse position than it had been led to believe. A £2.4m claim against Price Waterhouse, Salton's former auditors, is due in court next July. Restoration work on Salton provided management with practice for a similar task undertaken with Carmen, a loss-making heated hair roller company picked up in 1987 for £245,000. Meanwhile, Pifco has been transformed; the one-time

Companies and the environment

A practical alternative

John Hunt reports on the role of a team of top businessmen



Tony Cleaver: "Ultimately, costs go to the consumer"

The immense increase in public concern for the environment is presenting business and industry with a major challenge; governments are facing mounting pressure for stricter regulations to control pollution. Companies are having to develop new strategies to bring their activities in line with the concept of sustainable development. This definition - which has become a catch-phrase - was described in the Brundtland report on the world environment as "development that meets the needs of the present without compromising the ability of future generations to meet their own needs." Tony Cleaver, chief executive of IBM UK, has just been appointed chairman of a team of top British businessmen which will be working on a two-year programme to find solutions to some of these problems. With an ironic smile he points out that the UK Centre for Economic and Environmental Development, which will be advising the team, has already collected 61 definitions of sustainable development. "We don't see ourselves pontificating or prescribing," he says. "We see ourselves as working from our own practical experience. I would not have thought that anybody could look around at the general state of the environment today and say that we could not have done better." Nor does he underestimate the complexity of the problems, the environment being an issue where "none of the normal boundaries applies." "We have a number of banks prepared to lend us any amount of money," Webber declares. With "north of £1m and south of £10m" in the bank, Pifco can borrow at five rates, he adds, unperturbed by Britain's 15 per cent prevailing interest rate. With the missing links in its product portfolio in place, and turnover around target levels, the next embellishments to the grand design could be a re-rating by the investment community, enfranchisement of the "A" shares, and the issue of paper to pave Pifco's way to the big time - and the minefields - in the international marketplace.

has been a heavy user of chlorofluorocarbons (CFCs) which deplete the ozone layer. These are used for cleaning semiconductor devices and circuit boards. But the company has developed alternatives and will phase out CFCs in its plants throughout the world by 1993 and in its plant at Greenock, Scotland, by the middle of next year. "It has certainly increased our costs in the very short term," says Cleaver. "This is the real issue that industry is going to face. The costs go to consumers ultimately and sometimes there appears not to be an understanding of that." An aim of the team is to persuade companies generally to give greater priority to protection of the environment in their decision making. The team will attempt to promote a better understanding and application of sustainable economic thinking on which environmental priorities will have to be based. Cleaver says the team does not want just to generate ideas which will then drift away. "It has to be something practical." The IBM philosophy is to look at the effect of its actions on its five "stakeholders" - shareholders, customers, employees, business associates and the community. Among all of these he sees environmental pressures building up and interacting. Cleaver accepts that further environmental legislation is inevitable but hopes that it will take place after an informed debate with the views of industry being taken into account. "This is so far beyond the competence of any individual organisation that there must be governmental and legislative action," he says. However, the search for a clearer understanding of environmental threats has a positive side. In a recent speech Cleaver declared: "I see a business opportunity. The information technology industry has a very special role to play in helping scientists interpret just what is happening to our planet and the natural systems which support its life."

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	Expenses	347.83
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City	Income	9,180.27
	Expenses	245.57
	Net result	8,934.70

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COMMODITIES AND AGRICULTURE

Gold traders hopes raised as price hits 4-month high

By Kenneth Gooding, Mining Correspondent

A SHARP rise in the price of gold bullion yesterday sparked hopes among traders that the downward price trend, which has lasted about two years, might now be over.

In London yesterday the two price-establishing "fixing" sessions attended by leading gold bullion dealers lasted much longer than usual.

long-term fundamental picture should result in bullion establishing itself above \$400 an ounce.

Cocoa trader says it can cover contracts

By William Dawkins in Paris

SUCRES ET DENREES (Sueden), the Paris sugar and cocoa trader, yesterday confirmed that it would, if necessary, deliver on one of the largest short positions ever held on the London market.

Brazil plans sugar juggling act

By John Barham in Sao Paulo

REPRESENTATIVES of five commodity trading houses and Brazilian government officials say they have reached agreement in principle for a complex operation that would enable Brazil partially to honour 492,000 tonnes in outstanding sugar export commitments this year.

Institute (IAA) and the traders. With only the 317,000 tonnes of whites remaining in the IAA's stock the traders and the IAA have devised a scheme whereby the Institute will honour the original white sugar contract.

The US limits sugar imports, but pays prices above the international market. Washington reacted to rumours that Brazil would not fill its US quota by threatening to cancel the quota and share it out among other suppliers.

intense opposition from sugar-cane growers in the North-east of Brazil, the president's political heartland. Only North-eastern producers are allowed to export sugar and they want to maximise sales while world prices remain high, rather than allow the export houses to appropriate Brazil's remaining share of the US import quota.

Future exports of Soviet oil in doubt

By Steven Butler

THE POSSIBILITY of reductions in future Soviet oil exports was raised last night by Mr Alexander Arbatov, vice-chairman of the Soviet Academy of Sciences' natural resources committee, speaking to a meeting of the British Institute of Energy Economics.

Copper loses its grip on car radiator market

By Kenneth Gooding

THE WEIGHT of copper used in car radiators has dropped by 37 per cent since 1980 even though the number of cars produced has risen by a quarter, according to the Commodities Research Unit.

when the motor industry outside Japan was moving quickly to get the weight out of cars to help save fuel. There were problems with early aluminium radiators but the industry persevered with expensive development work to solve them, says Mr Tomlinson.

Creditors' stocks hang over tin market

By Lim Siong Hoon in Kuala Lumpur

WITH THE imminent settlement of creditor claims against the International Tin Council, the Kuala Lumpur market is watching for signs of how the tin collateral will be disposed of.

tion when prices were relatively high a few months ago, apparently in anticipation of stable supply and stable prices ahead.

more likely to be dispersed over several months, however, says one trader.

The Association of Tin Producing Countries seems a shade less pessimistic, however. "The price must be at rock bottom," says an ATPC official.

Shoring up Britain's coastal defences

Bridget Bloom on efforts to protect land in peril from the sea

WILL IT be merely a finger in the dyke? Or will Britain prove to have anticipated the effects of global warming and to have protected its citizens, including its farmers, from them?

pluses might have persuaded the authorities to feel "less concerned about the loss of agricultural land".

only that \$44.5m was being made available in the current year for sea defences, against some \$55m provided for 1992-3.

to be storms of the ferocity of 1953, the defences could again be breached, jeopardising life, property and land once more.

WEEKLY METALS PRICES

Table with columns: Metals (Copper, Tin, Lead, Zinc, Nickel, Molybdenum, Cadmium, Selenium), Price (per lb, per tonne), and Change.

Table with columns: Metals (Aluminium, Iron, Steel, Tin, Lead, Zinc, Nickel, Molybdenum, Cadmium, Selenium), Price (per lb, per tonne), and Change.

WORLD COMMODITIES PRICES

LONDON MARKETS

Table with columns: Commodity (Copper, Tin, Lead, Zinc, Nickel, Molybdenum, Cadmium, Selenium), Price, and Change.

COCOA - London FOX

Table with columns: Month, Price, and Change.

LONDON METAL EXCHANGE

Table with columns: Metal, Price, and Change.

POTASSIUM - IFFE

Table with columns: Month, Price, and Change.

US MARKETS

Table with columns: Commodity (Gold, Silver, Copper, Tin, Lead, Zinc, Nickel, Molybdenum, Cadmium, Selenium), Price, and Change.

NEW YORK

Table with columns: Commodity (Gold, Silver, Copper, Tin, Lead, Zinc, Nickel, Molybdenum, Cadmium, Selenium), Price, and Change.

CHICAGO

Table with columns: Commodity (Soybeans, Soybean Meal, Soybean Oil, Corn, Wheat, Cotton), Price, and Change.

SPOT MARKETS

Table with columns: Commodity (Crude oil, Brent Blend, WTI, Ethanol, Gas, Naphtha, Petroleum Argus Estimates, Gold, Silver, Platinum, Palladium, Aluminium, Copper, Lead, Zinc, Nickel, Tin, Cattle, Sheep, Pigs, London daily sugar, London daily sugar (raw), London daily sugar (white), Toluene, Benzene, Methyl, Rubber, Copra, Soybeans, Cotton, Wooltops), Price, and Change.

SOYBEAN MEAL - IFFE

Table with columns: Month, Price, and Change.

PREMIUM FUTURES - IFFE

Table with columns: Month, Price, and Change.

WHEAT - IFFE

Table with columns: Month, Price, and Change.

LONDON BULLION MARKET

Table with columns: Commodity (Gold, Silver), Price, and Change.

NEW YORK

Table with columns: Commodity (Gold, Silver), Price, and Change.

WHEAT - IFFE

Table with columns: Month, Price, and Change.

Table with columns: Commodity, Price, and Change.

LONDON STOCK EXCHANGE

Blue chips rally after uncertain start

LONDON'S EQUITY market fought back from a poor opening and generally unhappy morning session to finish with a flourish and good gains overall as Wall Street came in better than expected in early dealings and sterling maintained its recent good showing. Adding to a better mood overall was a small increase in the level of business activity yesterday.

Share prices opened on a dull note, but generally better than many London traders had expected. Prices began to edge higher as institutions placed small amounts in the market, encouraged by a growing feeling that interest rates may have topped, and with sterling steady.

In London which eventually closed at the day's best levels. The FT-SE 100-share index, having opened 7 points lower at 2,162.5, was at its worst - down 7.5 - within 30 minutes of the official start of business, but it picked up strongly during the afternoon to end with a gain of 8.6 at 2,178.2. Turnover, totalling 416.5m shares, easily outpaced Monday's 330.3m.

realisation that following the bid-driven stories of Jaguar and DRG, there was the recognition that companies themselves are looking to head off potential raiders. "Witness British & Commonwealth and Courtlands."

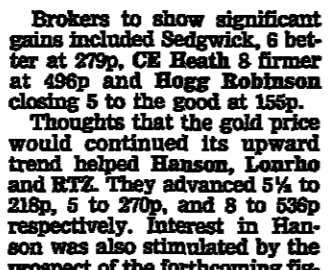
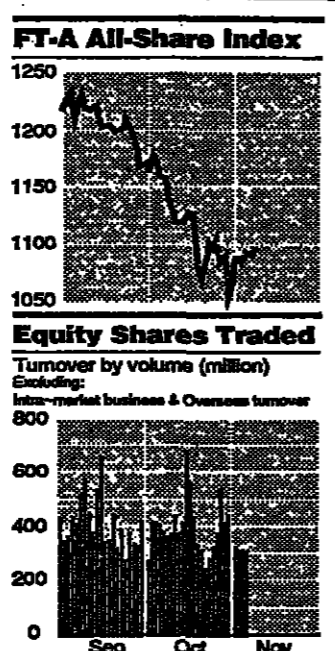
Morgan Grenfell shares saw-sawed, improving strongly at the outset but plunging during the afternoon on the news that BZW has withdrawn from merger discussions with the UK merchant bank regarded as being under siege from Banque Indosuez.

FINANCIAL TIMES STOCK INDICES table with columns for Govt Secs, Fixed Interest, Ordinary Share, Gold Mines, FT-SE 100 Share, Ord. Div. Yield, Earning Yld (%), P/E Ratio, SEAC Bargains, Equity Turnover, Equity Bargains, Shares Traded, and GILT EDGED ACTIVITY.

Morgan centre stage

Morgan Grenfell once more hogged the limelight in the banking sector. The small increase in its share price disguised a day of sharp oscillations as an auctioneer for the merchant bank was no longer talking to its main potential suitor, BZW, more than cancelled out earlier hopes of a bid battle with French stakeholder, Banque Indosuez.

and to 241m from 245m next. Iceland shares closed down 39 at 282p and its market capitalisation dropped to £238m from £271m on Monday.



down 8 on the day. Many of the Rack's stores are in surface rail and underground stations, leading some in the market to suggest that the company had suffered in the transport strikes. DSM-quoted Sock Shop slipped in sympathy, closing 2 off at 91p.

after the fall on Monday over worries about a virus that has allegedly damaged poultry flocks. Despite yesterday's small gains, traders remained nervous that further newspaper reports could still spark off a scare over chicken consumption. Hillsdown closed up 2 at 252p.

Iceland downgraded Iceland Frozen Foods fell sharply following a downgrade by Hoare Govett and Charles Tillyer, the company's joint brokers. Hoare Govett's analysis lowered their estimated pre-tax profits for the current financial year to £35m from £37m.

Life insurers were left behind as the composites and brokers raced ahead on US press suggestions that commercial insurance premiums would rise. Thoughts that the gold price would continue its upward trend helped Hanson, Lomax and BTZ. They advanced 5 1/2 to 215p, 5 to 270p, and 8 to 530p respectively.

Brokers to show significant gains included Sedgwick, 6 better at 275p, CE Heath 8 firmer at 496p and Hogg Robinson closing 1/2 at 150p.

James Capel's positive rating of many of the electronics stocks circulated on Monday continued to help Hawker Siddeley, with Hawker shares up another 11 at 625p, for a two-day gain of 15. It also helped GEC firm 4 to 234p.

airliner had also put in an order. BAE shares rose 7 at 541p. Caparo Automotive Group, controlled by Mr Swraj Paul, moved a step closer to total victory in its takeover battle with Armstrong Equipment, by buying another 17.4 per cent of the company.

High interest rates are seen by the analysts as the main reason for a lower profit. At 60 per cent, Iceland's gearing is higher than most other food retailers, and its borrowing has been bedeviled with interest rate caps, the analysts said.

Mr Chris Fountain at Morgan Stanley took a cautious view of the price rises. "It's one thing to try to increase rates, and another to get the rate rise through and keep the loyalty of your customers," he said.

US fans of Reuters continued to tread warily in the light of the sale of rival Reuters. Reuters shed 11 at one point but ended 5 off at 69p.

Kitcat & Aitken, which yesterday issued a "buy" recommendation on Dowty said: "Three years of radical restructuring has positioned Dowty in business areas with high growth potential. Among UK aerospace manufacturers the company is one of the most exposed to the high growth civil sector."

NEW HIGHS AND LOWS FOR 1989

NEW HIGHS (20): BUNNINGS (1) (1989), GUYSON (1) (1989), HOLLAND (1) (1989), LLOYD (1) (1989), RICHMOND (1) (1989), SHELTON (1) (1989), TAYLOR (1) (1989), WATSON (1) (1989), WILSON (1) (1989), YOUNG (1) (1989).

APPOINTMENTS

Senior posts at P&O Mr Tony England, on January 1, Mr England, who is leaving to develop family business interests, will remain on the board of P&O Property Holdings as a non-executive director.

Mr Dennis Krizan has joined MERRILL LYNCH'S European research department in London as European technology specialist. He was with UBS Phillips and Drew.

Mr Philip Ribal has been appointed finance director of DEVELOPMENT AND REALISATION TRUST. He was finance director of Watnagle International Holdings.

Mr David Shaffer has been appointed executive vice president of THE MAXWELL MACMILLAN GROUP. He is on the board of Maxwell Communications Corporation, and Macmillan, Inc. Mr Sheldon Abbott becomes group vice president with Maxwell Macmillan.

FAIRCLOUGH CIVIL ENGINEERING has appointed Mr A.W. Bullock as business development director.

Mr Charles S. Cooper has been appointed managing director of COMMONWEALTH RISK SERVICES (EUROPE). He was with American International Underwriters (UK).

Mr Martin Saunders, group chief accountant, has been appointed finance director of P&O from December 10, succeeding Mr Andrew Robb who is joining the board of Pilkington.

Mr Bill McGowley has been appointed operations director of the Newcastle upon Tyne plant of VICKERS DEFENCE SYSTEMS. He was operations director at TI Reynolds, Birmingham.

Mr Michael Webster has been appointed managing director of THE PHOENIX TIMBER CO. He was on the board of Harcourts Timber & Building Supplies (South East).

At HAYMILLS (CONTRACTORS) Mr John Woodhouse relinquishes the post of managing director, but continues as chairman. Mr Colin Harvey, deputy managing director, becomes joint managing director with Mr Robert Butler.

FORD MOTOR CO has appointed Mr Colin Breathwick as director of fleet sales. He was marketing programmes manager for Ford of Europe.

Mr E.A. Milliken (above) has been appointed group managing director, LAMONT HOLDINGS, from January 1. He is chief executive of the Belfast branch of the Investment Bank of Ireland.

TRADING VOLUME IN MAJOR STOCKS

Table showing trading volume in major stocks with columns for Stock, Volume, Change, Day's High, and Day's Low.

Other market statistics, including FT-Archives Share Index and London Traded Options, Page 26.



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Mrs Sandra Hudson (above) has been appointed a director of WILLETT ROSS AND LINTHORPE (FINANCIAL SERVICES), Eaglescliffe.

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AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Midway Unit Trust, Midland Unit Trusts, and others, including their respective managers and performance metrics.

Table listing unit trusts under the heading 'English Star Unit Trusts', including details on their investment strategies and fund managers.

Table listing unit trusts under the heading 'Global Asset Management', detailing global investment funds and their performance.

Table listing unit trusts under the heading 'Lloyds Bank Unit Trusts', including various equity and bond funds.

Table listing unit trusts under the heading 'Midland Unit Trusts', covering a range of investment options from equity to income funds.

Table listing unit trusts under the heading 'National Unit Trusts', including funds from various UK-based providers.

Table listing unit trusts under the heading 'Prudential Unit Trusts', detailing the company's diverse range of investment funds.

Table listing unit trusts under the heading 'Scottish Provident Unit Trusts', including equity and income investment funds.

Table listing unit trusts under the heading 'Standard Life Unit Trusts', covering various investment strategies.

GUIDE TO UNIT TRUST PRICING. A detailed section explaining the pricing structure of unit trusts, including the impact of charges and the calculation of unit prices.

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cyteline. To obtain your free Unit Trust Code Booklet ring the FT Cyteline help desk on 01-925-2128

Main table of unit trust information with columns for Unit Name, Unit Price, and Yield. Includes sections for 'OTHER UK UNIT TRUSTS' and various insurance-related trusts.

INSURANCES

Table of insurance-related unit trusts, including details on various insurance policies and their associated unit prices and yields.

Continued on next page

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Company	Fund Name	Unit Price	Yield %	Assets									
Prudential Life Assurance Co Ltd	Prudential Assurance	1.25	4.5	£1.5bn									
	Prudential Income	1.25	4.5	£1.5bn									
	Scottish Equitable Life Assurance Co	Scottish Equitable	1.25	4.5	£1.5bn								
		Scottish Income	1.25	4.5	£1.5bn								
		Standard Life Assurance Co Ltd	Standard Life	1.25	4.5	£1.5bn							
			Standard Income	1.25	4.5	£1.5bn							
			Target Life Assurance Co Ltd	Target Life	1.25	4.5	£1.5bn						
				Target Income	1.25	4.5	£1.5bn						
				Wellington Assurance Co Ltd	Wellington Assurance	1.25	4.5	£1.5bn					
					Wellington Income	1.25	4.5	£1.5bn					
					Yorkshire Assurance Co Ltd	Yorkshire Assurance	1.25	4.5	£1.5bn				
						Yorkshire Income	1.25	4.5	£1.5bn				
						Royal Bank of Canada Funds	Royal Bank of Canada	1.25	4.5	£1.5bn			
							Royal Income	1.25	4.5	£1.5bn			
							JERSEY (GD RECOGNISED)	Jersey Funds	1.25	4.5	£1.5bn		
								Jersey Income	1.25	4.5	£1.5bn		
								SWITZERLAND (GD RECOGNISED)	Switzerland Funds	1.25	4.5	£1.5bn	
									Switzerland Income	1.25	4.5	£1.5bn	
									GUERNSEY (**)	Guernsey Funds	1.25	4.5	£1.5bn
										Guernsey Income	1.25	4.5	£1.5bn
MANAGEMENT SERVICES										Management Services	1.25	4.5	£1.5bn
										Management Income	1.25	4.5	£1.5bn
	GUERNSEY (GD RECOGNISED)									Guernsey Funds	1.25	4.5	£1.5bn
										Guernsey Income	1.25	4.5	£1.5bn
		LUXEMBOURG (GD RECOGNISED)								Luxembourg Funds	1.25	4.5	£1.5bn
										Luxembourg Income	1.25	4.5	£1.5bn
			JERSEY (**)							Jersey Funds	1.25	4.5	£1.5bn
										Jersey Income	1.25	4.5	£1.5bn
				OFFSHORE AND OVERSEAS						Offshore Funds	1.25	4.5	£1.5bn
										Offshore Income	1.25	4.5	£1.5bn

FT UNIT TRUST INFORMATION SERVICE

Table listing various unit trusts with columns for Name, Price, and Yield. Includes sections for 'The Broad Fund Int-SEAV' and 'Equity & Law Life Assurance Co Ltd'.

Table listing unit trusts under the heading 'ISLE OF MAN (**)' and 'LUXEMBOURG (**)'.

Table listing unit trusts under the heading 'OTHER OFFSHORE FUNDS'.

Table listing unit trusts under the heading 'OFFSHORE INSURANCES'.

Table listing unit trusts under the heading 'UNIT TRUSTS'.

LONDON SHARE SERVICE

Table listing various British Funds and American Stocks. Includes sections for 'BRITISH FUNDS', 'BRITISH FUNDS - Contd', 'AMERICANS', 'FOREIGN BONDS & RAILS', and 'CORPORATION LOANS'.

Table listing various Money Market and Trust Funds. Includes sections for 'Money Market' and 'Trust Funds'.

Table listing various Money Market and Bank Accounts. Includes sections for 'Money Market' and 'Bank Accounts'.

UNIT TRUST NOTES: Price is to be paid unless otherwise indicated and these are subject to the usual conditions of sale. The Trustees are not responsible for the accuracy of the information provided in this advertisement.

LONDON SHARE SERVICE

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AMERICANS - Contd

Table listing American stocks with columns for Stock, Price, Div, Yld, and P/E. Includes companies like American Express, American International Group, and American Overseas Corp.

CANADIANS

Table listing Canadian stocks with columns for Stock, Price, Div, Yld, and P/E. Includes companies like Canadian National, Canadian Pacific, and Canadian Tire.

BANKS, HP & LEASING

Table listing financial institutions and leasing companies with columns for Stock, Price, Div, Yld, and P/E. Includes companies like Bank of Montreal, Royal Bank, and Finance Trust.

Hire Purchase, Leasing, etc.

Table listing hire purchase and leasing services with columns for Stock, Price, Div, Yld, and P/E. Includes companies like Finance Trust and Leasing Corp.

BEERS, WINES & SPIRITS

Table listing beverage companies with columns for Stock, Price, Div, Yld, and P/E. Includes companies like Carlsberg, Heineken, and Intercontinental.

BUILDING, TIMBER, ROADS - Contd

Table listing construction and infrastructure stocks with columns for Stock, Price, Div, Yld, and P/E. Includes companies like Bovis Lend Lease and Bovis Lend Lease Group.

CHEMICALS, PLASTICS

Table listing chemical and plastic companies with columns for Stock, Price, Div, Yld, and P/E. Includes companies like ICI, Shell Chemicals, and British Petroleum.

DRAPERY AND STORES

Table listing retail and drapery companies with columns for Stock, Price, Div, Yld, and P/E. Includes companies like Debenhams and Debenhams Group.

DRAPERY AND STORES - Contd

Table listing retail and drapery companies (continued) with columns for Stock, Price, Div, Yld, and P/E. Includes companies like Debenhams and Debenhams Group.

ELECTRICALS

Table listing electrical companies with columns for Stock, Price, Div, Yld, and P/E. Includes companies like British Telecom and British Telecommunications.

ENGINEERING

Table listing engineering companies with columns for Stock, Price, Div, Yld, and P/E. Includes companies like BAE Systems and British Aerospace.

ENGINEERING - Contd

Table listing engineering companies (continued) with columns for Stock, Price, Div, Yld, and P/E. Includes companies like BAE Systems and British Aerospace.

ENGINEERING - Contd

Table listing engineering companies (continued) with columns for Stock, Price, Div, Yld, and P/E. Includes companies like BAE Systems and British Aerospace.

FOOD, GROCERIES, ETC

Table listing food and grocery companies with columns for Stock, Price, Div, Yld, and P/E. Includes companies like Asda and Asda Group.

HOTELS AND CATERERS

Table listing hotel and catering companies with columns for Stock, Price, Div, Yld, and P/E. Includes companies like Whitbread and Whitbread Group.

INDUSTRIALS (Miscel.)

Table listing various industrial companies with columns for Stock, Price, Div, Yld, and P/E. Includes companies like British Steel and British Steel Group.

INDUSTRIALS (Miscel.) - Contd

Table listing various industrial companies (continued) with columns for Stock, Price, Div, Yld, and P/E. Includes companies like British Steel and British Steel Group.

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Table listing various industrial companies (continued) with columns for Stock, Price, Div, Yld, and P/E. Includes companies like British Steel and British Steel Group.

LONDON SHARE SERVICE

For Latest Share Prices on any telephone ring direct-0898 43 + four digit code (listed below). Calls charged at 35p per minute peak and 25p off peak, inc VAT

LEISURE table with columns for Stock, Price, and %Ch. Includes titles like Leisure Enterprises, Leisure Group, etc.

PAPER, PRINTING, ADVERTISING - Contd table with columns for Stock, Price, and %Ch. Includes titles like Newsprint, Advertising, etc.

TEXTILES - Contd table with columns for Stock, Price, and %Ch. Includes titles like Textiles, Clothing, etc.

TOBACCO table with columns for Stock, Price, and %Ch. Includes titles like British American Tobacco, etc.

TRANSPORT table with columns for Stock, Price, and %Ch. Includes titles like British Airways, British Rail, etc.

TRUSTS, FINANCE, LAND table with columns for Stock, Price, and %Ch. Includes titles like British Land, Prudential, etc.

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OIL AND GAS - Contd table with columns for Stock, Price, and %Ch. Includes titles like Anglo Petroleum, etc.

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MINES - Contd table with columns for Stock, Price, and %Ch. Includes titles like Anglo American, etc.

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MOTORS, AIRCRAFT TRADES table with columns for Stock, Price, and %Ch. Includes titles like British Aerospace, etc.

Commercial Vehicles table with columns for Stock, Price, and %Ch. Includes titles like British Aerospace, etc.

Components table with columns for Stock, Price, and %Ch. Includes titles like British Aerospace, etc.

Garages and Distributors table with columns for Stock, Price, and %Ch. Includes titles like British Aerospace, etc.

NEWSPAPERS, PUBLISHERS table with columns for Stock, Price, and %Ch. Includes titles like Newsprint, etc.

PAPER, PRINTING, ADVERTISING table with columns for Stock, Price, and %Ch. Includes titles like Newsprint, etc.

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REGIONS & IRISH STOCKS table with columns for Stock, Price, and %Ch. Includes titles like Anglo American, etc.

TRADITIONAL OPTIONS table with columns for Stock, Price, and %Ch. Includes titles like Anglo American, etc.

PROPERTY table with columns for Stock, Price, and %Ch. Includes titles like British Land, etc.

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TRADITIONAL OPTIONS table with columns for Stock, Price, and %Ch. Includes titles like Anglo American, etc.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar and pound drift down

THERE WERE no strong factors to move the foreign exchanges yesterday in a market lacking economic news from the main financial centres. The dollar and sterling drifted lower in quiet trading. The dollar continued to suffer from nervousness created by Monday's sharp fall in share prices on Wall Street and from recent data showing weakness in the US manufacturing sector. This coupled with unexpected intervention by the Federal Reserve to add liquidity to the New York banking system yesterday via \$2bn of customer repurchase agreements - increased speculation about an easing of the Fed's monetary stance.

ness investors see opportunities in US property and other relatively cheap assets caused by a slow down in the economy. At the close in Europe the dollar had fallen to Y143.40 from Y143.65; to DM1.8445 from DM1.8630; to SFr1.6175 from SFr1.6340; and to FFfr6.2580 from FFfr6.2775. According to the Bank of England the dollar's index fell to 69.8 from 69.9. Sterling gained a little ground against the dollar, but weakened against other major currencies, including the D-Mark. Movements were largely technical however, with the market still regarding the pound as an expensive currency in which to run short positions because of the high level of London interest rates. The market is looking for some further guidance on UK economic policy, following the resignation of Mr Nigel Lawson as Chancellor of the Exchequer, and awaits with some nervousness the Autumn Statement from Mr John Major, the new Chancellor. However, no significant change in policy direction is expected, and the main focus of attention is likely to be the next set of UK trade figures in the latter part of this month. Until then the pound is unlikely to come under any strong pressure.

Sterling gained 15 points to \$1.5810, but fell to DM2.9160 from DM2.9350; to Y227.70 from Y227.90; to SFr2.5575 from SFr2.5650; and to FFfr9.8850 from FFfr9.9150. The D-Mark remained relatively soft against its partners in the European Monetary System, as the West German Bundesbank indicated a wish to see a decline in short term interest rates in Frankfurt.

EURO-CURRENCY INTEREST RATES

Table with columns for currency (Sterling, D-Mark, etc.), term (3 months, 6 months, 1 year), and interest rate.

STERLING IN NEW YORK

Table showing Sterling in New York with columns for bid, ask, and previous close.

STERLING INDEX

Table showing Sterling Index with columns for bid, ask, and previous close.

CURRENCY RATES

Table showing various currency rates including US Dollar, Swiss Franc, etc.

CURRENCY MOVEMENTS

Table showing currency movements with columns for currency, bid, ask, and change.

OTHER CURRENCIES

Table showing other currency rates including Japanese Yen, Australian Dollar, etc.

MONEY MARKETS

Bundesbank signal

THE WEST German Bundesbank sent a signal to the Frankfurt money market yesterday that short term interest rates are still too high. Dealers were surprised when the Bundesbank set a fixed rate tender at 7.30 per cent for a 28-day securities repurchase agreement tender.

quiet with the downward trend led by movements on the futures market. Short sterling opened firmer at 85.15 on Liffe, and touched 85.18 before closing at 85.14, compared with 85.10 on Monday. Credit conditions remained tight on the London money market, with the Bank of England forecasting a day-to-day credit shortage of \$600m, but providing total help of only \$300m. Before lunch the authorities bought \$260m bills outright, by way of \$2m local authority bills in band 2 at 14% per cent, and \$280m bank bills in band 1 at 14% per cent.

UK clearing bank base lending rates

Table showing UK clearing bank base lending rates for various terms.

previous weeks the Bundesbank has offered a tender for 28 days at a fixed rate of 7.30 per cent, but has also offered three-month money at rates bid by the market. This has led to banks bidding above the 8 per cent Lombard emergency financing rate for these longer term funds.

The fact that the central bank has set this week's tender at a fixed 7.30 per cent was taken to indicate that it wants to see a further decline in call money away from the Lombard rate. Call money eased to 7.75 per cent yesterday from 7.50 per cent.

In London three-month interbank fell to 15 1/4-15 1/2 per cent from 15 1/2-15 3/4 per cent held fairly steady on the foreign exchanges. Trading was

FINANCIAL FUTURES AND OPTIONS

Table showing Life Long Only Futures Options with columns for strike, call, and put.

Table showing Life Treasury Bond Futures Options with columns for strike, call, and put.

Table showing Life Euro Futures Options with columns for strike, call, and put.

Table showing Life US Options with columns for strike, call, and put.

Table showing Life Eurodollar Options with columns for strike, call, and put.

Table showing Life Short Sterling Options with columns for strike, call, and put.

CHICAGO

Table showing US Treasury Bond Futures with columns for bid, ask, and previous close.

JAPANESE YEN BOND

Table showing Japanese Yen Bond Futures with columns for bid, ask, and previous close.

STANDARD & POOR'S 500 INDEX

Table showing Standard & Poor's 500 Index with columns for bid, ask, and previous close.

US TREASURY BILLS BOND

Table showing US Treasury Bills Bond Futures with columns for bid, ask, and previous close.

THREE-MONTH EURODOLLAR BOND

Table showing Three-Month Eurodollar Bond Futures with columns for bid, ask, and previous close.

US TREASURY BOND 8 1/4

Table showing US Treasury Bond 8 1/4 Futures with columns for bid, ask, and previous close.

SWISS FRANC BOND

Table showing Swiss Franc Bond Futures with columns for bid, ask, and previous close.

PHILADELPHIA SEA OIL OPTIONS

Table showing Philadelphia Sea Oil Options with columns for bid, ask, and previous close.

6% NATIONAL GOVERNMENT BOND

Table showing 6% National Government Bond Futures with columns for bid, ask, and previous close.

EUROPEAN OPTIONS EXCHANGE

Table showing European Options Exchange with columns for series, bid, ask, and previous close.

THREE MONTH EURODOLLAR

Table showing Three Month Eurodollar Futures with columns for bid, ask, and previous close.

EMS EUROPEAN CURRENCY UNIT RATES

Table showing EMS European Currency Unit Rates with columns for currency, bid, ask, and change.

EXCHANGE CROSS RATES

Table showing Exchange Cross Rates with columns for currency, bid, ask, and change.

THREE MONTH EURODOLLAR

Table showing Three Month Eurodollar Futures with columns for bid, ask, and previous close.

FT LONDON INTERBANK FIXING

Table showing FT London Interbank Fixing with columns for bid, ask, and previous close.

MONEY RATES

Table showing Money Rates with columns for bid, ask, and previous close.

BASE LENDING RATES

Table showing Base Lending Rates with columns for bank, bid, ask, and previous close.

LONDON MONEY RATES

Table showing London Money Rates with columns for bid, ask, and previous close.

WORLD ADVERTISING

The Financial Times proposes to publish this Survey on 4 DECEMBER 1989. For a full editorial synopsis and advertisement details, please contact: NEVILLE WOODCOCK on 01-873 3365 or write to him at: Number One, Southbank Bridge, London SE1 9HL.

SOLUTION TO PUZZLE No. 7,063

Table showing the solution to puzzle No. 7,063.

FAIRBANKS FINANCIAL MORTGAGES/REMORTGAGES. ARE YOU AWARE THAT THERE IS FOREIGN INTEREST IN YOUR MORTGAGE? * ECU loans at 11% fixed * Deutschmark loans at 10% * Sw. Franc loans at 9.75%*

GRANVILLE SPONSORED SECURITIES. High Yield Company Price Change Div Yield % P/E. 343 295 Ass. Brit. Ind. Ordinary 338 0 10.3 3.0 9.1

CROSSWORD No. 7,084 Set by CINEPHILE. 1 Artist enters tashop for wine or water (6) 2 Language of dog tags (5)

JOTTER PAD. A grid for notes with columns for date, time, and content.

WORLD STOCK MARKETS

Table of World Stock Markets including sections for Australia, Canada, Germany, Italy, Japan, and the UK. Each section lists various stock indices and individual company shares with their respective prices and changes.

Table of World Stock Markets (continued) including sections for New York, South Africa, and various international indices. It provides a comprehensive overview of global market performance.

Table of World Stock Markets (continued) including sections for Australia, Canada, Germany, Italy, Japan, and the UK. This section continues the listing of stock indices and individual shares from the previous table.

Table of World Stock Markets (continued) including sections for New York, South Africa, and various international indices. It continues the listing of stock indices and individual shares.

TOKYO - Most Active Stocks
Tuesday November 7 1989
Table listing the most active stocks in the Tokyo market, including company names, stock prices, and percentage changes.

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... BORDEAUX
... NICE
... MONACO
... CANNES
... LYON
... STRASBOURG

Travelling on Business in France?
Enjoy reading your complimentary copy of the Financial Times when you're staying in...
... Paris
... Toulouse
... Nice
... Monaco
... Cannes
... Lyon
... Strasbourg
... Antibes
... Grenoble
... Mougins
... Valbonne

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

3pm prices November 7

Main table of stock prices with columns for High, Low, Stock, Chg., Vol., P/B, Div. Yield, and Close. Includes a small inset table at the bottom left for 'Reliable Computers' and 'Renowned Monitors'.

Advertisement for Samsung Electronics featuring a computer monitor and keyboard. Text includes 'Reliable Computers', 'Renowned Monitors', 'Computers, PC & Telecommunications', and 'SAMSUNG Electronics'.

Continued on Page 47

NYSE COMPOSITE PRICES

Table of NYSE Composite Prices with columns for Stock, Div, Yld, High, Low, and Change. Includes a section for 'Special Warrants are available' with details on interest rates and dividends.

NASDAQ NATIONAL MARKET

3pm prices November 7

Table of NASDAQ National Market prices with columns for Stock, Div, Yld, High, Low, and Change. Includes a 'Free hand delivery service' advertisement for LISBOA AND PORTO.

AMEX COMPOSITE PRICES

Table of AMEX Composite Prices with columns for Stock, Div, Yld, High, Low, and Change.

AMERICA

Bonds put bounce back in Dow after weak opening

Wall Street

AFTER A bout of early weakness, stocks yesterday bounced back to stand modestly higher at mid-session, writes Janet Bush in New York.

At 3 pm, the Dow Jones Industrial Average was quoted 11.89 points higher at 2,594.06, having been about 10 points lower earlier in the session. Volume was moderately active, with 118m shares traded by early afternoon.

The opening price weakness came partly on future-related programme selling, while the recovery was also attributed to programmes as the stock index arbitrage reversed.

The mood remained cautious after the 47.34 point drop on Monday which took the Dow to its lowest closing level since October 13.

Secondary issues were mixed, with the American Stock Exchange registering a minimal decline at mid-session, but the Nasdaq composite index marginally higher.

The rebound from early lows was helped partly by renewed firmness in the bond market which was reacting favourably to a soft Fed Funds rate. While most bond analysts did not believe that the US Federal Reserve had any new domestic economic justification to ease policy, particularly after last Friday's strong employment

and earnings report for October, some bond traders apparently speculated that the Fed had initiated another small easing move.

At mid-session, Fed Funds were quoted at 8 7/8 per cent, some way below the 8 3/4 per cent level that most bond analysts believe that the Fed had been targeting.

The bounce from its lows by the Dow index also reflected an improved technical position after the sharp fall on Monday which took the index to within about 12 points of its October 13 close. There was still a view among equity analysts that the market would test the low of October 13, around 2,500, which could imply more selling before the market can record a steady run of gains.

It may, nevertheless, still be difficult for the equity market to make progress, because of lingering disappointment about third-quarter corporate earnings and concern about the performance in the final quarter of the year.

The Fed clearly moves to ease monetary policy in response to economic weakness.

The equity market's bounce in line with the bond market suggests that traders here, too, were building hopes of an easing because of the soft Fed Funds rate.

In the wake of disappointing third-quarter earnings reports, some analysts have been revising

down their fourth-quarter forecasts. Ms Elaine Garzarelli, of Shearson Lehman Hutton, said that she now expected Standard & Poor's 500 earnings to be down 7.9 per cent from a year ago in the fourth quarter.

Among featured stocks yesterday was Tosco, which surged 7 1/2 to 92 3/4. Tosco said that it had hired Bear Stearns to assess offers from several multi-national companies. It also cleared the way for Argus Energy to boost its stake in the company. Argus currently owns around 56 per cent.

Dillard Department Stores rose 1 1/4 to 65 1/2 after the company reported better-than-expected third-quarter earnings. Wyse Technology added 5 1/4 to 39 on an unconfirmed press report that a Taiwanese consortium has offered \$20 a share for the company.

Rohr Industries fell 1 1/2 to \$20 amid disappointment about its latest quarter's results. The company reported a loss of 64 cents a share, compared with a profit a year ago.

Canada

WORRIES about weak third-quarter company profits kept Toronto investors in a hesitant frame of mind, and stocks were little changed by mid-session.

The composite index rose 0.6 to 3,910.3 on volume of 17.7m shares. Advancing shares led declines ones by 275 to 251.

EUROPE

Damage control parties achieve varied success

MONDAY'S Wall Street slide reverberated through Continental markets yesterday. Some of them were more successful than others in containing their anxiety, writes Our Markets Staff.

FRANKFURT tried to hold its ground, and the DAX closed only 0.35 per cent lower at 3,028.23 in mid-session. However, the DAX then declined with a vengeance, closing the day 30.61, or 2.1 per cent, lower at 1,428.07, breaking through its 200-day average on the downside.

Volume has been crawling up over the past week or so, but it was still only DM3.3bn yesterday, when traders were blaming an even wider-than-usual selection of events for the market's malaise: the aggressive nature of the foreign investor, as buyer or seller; the two-day settlement period, which allows the offshore foreigner to get out, fast; the metalworkers' pending fight for better hours and pay; and rights issues, calculated at a DM15bn call on the market this year compared with DM65m in 1988.

An added reason, yesterday, was the exodus of nearly 200,000 people from East Germany. It is in the nature of bear markets, said one observer, that what had been seen as an advantage a few short weeks ago, was now seen as a problem for the West German economy.

PARIS also retreated. "The market is waiting for good news from Wall Street to steady sentiment," said one analyst. Investors were also keeping a worried eye on rising short-term interest rates.

The CAC General index, based on opening prices, lost 10.4, or 2 per cent, to 500.8, its lowest level since 497.8 on July 27. The closing OMF 50 index fell 2.06 to 485.44. Turnover was estimated at FFr1.9bn.

A few stocks bucked the downward trend, with CBE up FFr10 at FFr55 in fairly active trading, Peugeot adding FFr2 to FFr802 on optimism about the French car industry, and CMB Packaging rising FFr7 to FFr205.

MILAN's penchant for complicated share structures led to a couple of outstanding declines on a relatively resilient day.

The Comit index fell 6.34, or about 1 per cent, to 648.98 in quiet trading.

Meanwhile, Nuovo Banco Ambrosiano ordinary shares fell by 1.43, or 0.85 per cent, to 1,692, while its savings shares dropped 1.65, or 3.4 per cent, to 1,455. Alitalia ordinary shares lost a negligible 1.2 to 1,219, but its preferred stock fell by 5.8 per cent, or 1,011, to 1,159.

The reasons are probably quite different. NBM's ordinary shares have a vote, and this is important in the context of the ongoing dispute between members of its shareholding syndicate. Alitalia suffered the news that Mr Carlo Verri, president, had died in a traffic accident on Monday night in Rome.

However, traders ascribed the fall in the preferred stock to a clumsy sale in an illiquid market.

ZURICH virtually recovered from the Wall Street slide after a sharp fall on opening. The Credit Suisse index closing only 2.2 lower at 565.8 in a market that still lacked volume.

Its resilience, however, did not apply to Swiss Re, which lost SF220 to SF13,450 after a confident progress report. The company said yesterday that it was optimistic about its 1989 results, in spite of claims arising

out of Hurricane Hugo and the earthquake in California.

AMSTERDAM saw an uninspiring session, with depression growing as Wall Street opened lower. The CBS tendency index slipped 0.8 to 174.6.

Unilever fell F12.40 to F114.10, announcing third-quarter results and its interim dividend on Friday. NIM Postbank lost 60 cents to F14.20; it will hold a news conference on November 14 on the privatisation of a stake of 20 to 30 per cent in the bank.

MAIDED was discouraged by Wall Street's overnight slide and by news that Spain's Economy Minister had said he wanted to keep interest rates higher than elsewhere in Europe. The general index lost 2.66 to 3,011.0.

BRUSSELS saw investor resistance on the last day of the fortnightly trading period. The cash market index fell 114.96 to 6,217.81.

Raffinerie Tirimontaise, the foods group, kept its high profile with a hefty 65,000 shares changing hands. Tenax, up BFRs at BFRs,080, had been the target for considerable profit-taking since its rise last week on the sale of its sugar refining activities to Sidzucker of West Germany.

STOCKHOLM dealings were dominated by Aga, the industrial gases group, which moved against the trend on an otherwise subdued bourse. Aga's free B shares added SKr10 to SKr240 in aggressive buying.

The Allsvärden general index eased 5.2 to 1,208.8. Volvo was among issues that were heavily traded. Its free B shed SKr6 to SKr462.

OSLO ended modestly lower in lacklustre trade. The all-share index shed 5.0 to 485.41, with only shipping stocks bucking the trend. They accounted for NKr150m worth of the day's trade totalling NKr282m.

Philippine exchanges court foreign interest

Greg Hutchinson assesses the launch of a \$60m fund with presidential promotion

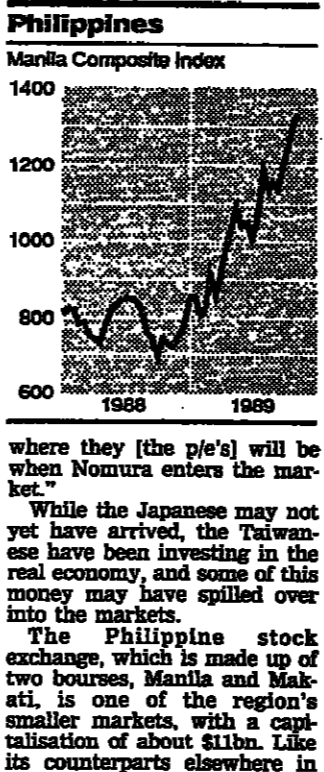
DURING her visit to the US, President Corason Aquino of the Philippines will officiate today at the launch of a \$60m fund for foreigners to invest in her country's stock market.

The First Philippine Fund, which is underwritten by a syndicate led by Nomura Securities, is already oversubscribed, reflecting an enthusiasm for the main Philippine blue chips which, paradoxically, is worrying brokers and stock exchange officials in Manila.

"The price/earnings ratios are high for the Philippines. Historically, also, earnings are poor. You have to ask if it is realistic," says Mr Gregorio Kluyok of James Capel.

Realism is relative, however, in east Asia. San Miguel, the diversified food group best known for its beer, for example, may have a P/E of 18, but this pales against Japanese and Taiwanese ratios which are commonly 60 and more.

"Japanese money has not come in yet," says Mr Heraldo Urbina, president of the Manila Stock Exchange. "Imagine



where they [the p/e's] will be when Nomura enters the market."

While the Japanese may not yet have arrived, the Taiwanese have been investing in the real economy, and some of this money may have spilled over into the markets.

The Philippine stock exchange, which is made up of two bourses, Manila and Makati, is one of the region's smaller markets, with a capitalisation of about \$11bn. Like its counterparts elsewhere in

south-east Asia, however, it is being targeted for growth.

Within the region, it ranks behind Thailand, Malaysia and Singapore. Mr Urbina says that it could soon be overtaken by Indonesia, which is receiving strong government backing. "At least Indonesia does not have the fear of two stock markets duplicating each other," he says.

Companies in the Philippines are required to list on both the Manila and Makati exchanges, paying dues to each although they are only a few miles apart and track each other's prices religiously.

Nevertheless, the Philippine market has come a long way since June last year, when it was capitalised at \$3.3bn and the Manila composite index stood at 847, compared with 1,342.14 yesterday.

The spurt ahead is due to renewed confidence in the Philippine economy, which is growing at an annual 5.3 per cent. For the surge to continue, however, the Government needs to keep a lid on inflation, currently a worrying 12 per cent

and tipped by many analysts to touch 15 per cent by the end of the year.

Local and foreign interest has focused on leading commercial and industrial stocks, such as Philippine Long Distance Telephone, San Miguel and Ayala, and on new listings, especially Philippine National Bank (PNB), which has seen its shares trading above P500 (23.40), or more than treble the P570 grey market price in the issue, launched three months ago.

Following the enormous success of the offer, PNB, the country's largest bank with assets of P490m, is now considering a second flotation, after the initial offer of 30 per cent of its capital, or 10.6m shares.

"PNB is a case in point for the conservative choice of foreign fund managers who first enter a country," says Mr Erico Claudio, another broker with James Capel. Foreigners, who were entitled to PNB once it began official trading, bought in at P230.

This week, the Philippine market has reached a new all-time high, surpassing its

July 21, 1987, peak of 1,337.50 on the Manila composite index to close on Monday at 1,348.16, before edging lower yesterday.

The Wall Street-inspired collapse in mid-October, and demonstrations demanding the return of former President Marcos's body, have been shrugged off as Filipinos bought in anticipation of huge profits from the listing of the First Philippine Fund.

By world standards the \$60m fund is tiny, but it is big against the market's capitalisation. That is probably why the fund is also authorised to invest in up to 5 per cent of any Philippine company, whether or not it is publicly listed.

The fund's officers are known to be scouring the lists of enterprises being prepared for privatisation. These could include the national flag carrier, Philippine Airlines, and the prestigious Manila Hotel, both due to be floated next year.

In the nearer term, there are new listings which should partially ease the tight supply.

Fears of discount rate rise undermine Nikkei

TOKYO

GROWING fears of an increase in the official discount rate led investors to shun equities, which fell for the third day running, writes Michiko Nakama in Tokyo.

The Nikkei average failed to recover from a substantial loss at the start. After moving from an intra-day high of 35,371.09 - below Monday's close - to a low of 35,098.78, the index ended down 163.54 at 35,270.46.

Declines far outnumbered advances by 641 to 277, and 189 stocks were unchanged. However, turnover improved to 766m shares, up from Monday's 711m. The Topix index of all listed shares lost 18.09 to 2,863.39, while the London-based Nikkei index was 1.78 lower at 2,028.90.

"We're waiting for an interest rate hike," said Mr John Courtney at W.L. Carr.

The yen took another beating from the dollar yesterday, sending tremors through the market, which turned to asset plays. Tokyo, the railway company which has sizeable land assets, returned to prominence with a surge in volume and a gain during the day of ¥30 to a record high of ¥3,040 before closing ¥20 better at ¥2,970.

Investors expect that the interest being shown by a well-known group of speculators in a Tokyo affiliated company will trigger moves by the group to encourage stable shareholders to buy their shares, thus reducing the free float on the market.

Tokyo is also a "rescue-the-market-sentiment stock," said one foreign salesman. Much of the activity in Tokyo, which topped the volumes list with 32.3m shares traded, was by dealers worried about sinking

market volume and flagging interest. A leading securities firm was said to be recommending the stock.

Nagoya Railways, which has its headquarters to the south-west of Tokyo, climbed to third place on the volumes list with 21.5m shares traded and closed ¥30 better at ¥1,610. The company has considerable property assets and its plans to build an airport in Nagoya in 1992 fuelled expectations of higher land prices in the area. Interest in real estate outside Tokyo has benefited from an increasing awareness of the need to develop these areas.

Toda Construction rose ¥300 to ¥2,290. The issue was rumoured to be supported by *tokin* - or special trust - funds, to help them improve their books; it was also said to be targeted by speculators.

Toda was the second most actively traded stock with 28.7m shares.

A continuing bullish outlook for gold prices attracted atten-

tion to nonferrous metals. Mitsubishi Metal rose ¥30 to ¥1,210 in active trading. Rumours have been circulating in the market that the US has been buying gold to support the Soviet economy and help President Mikhail Gorbachev retain power.

Interest in special situation issues failed to support the market in Osaka, which closed with a loss of 162.84 in the OSE average to 36,348.83. Volume sank from 62m shares on Monday to 69.6m shares. Hankyu, the railway company, fell back ¥30 to ¥1,650.

back from HK\$1bn to HK\$788m as the Hang Seng index closed 18.03 lower at 2,752.02.

Property shares bore the brunt of the downturn. Reports that certain property developments in China's Guangdong province were being halted dampened trading interest, as they raised fears of another economic austerity programme. Cheung Kong eased 5 cents to HK\$3.10. Hong Lung Development 10 cents to HK\$5.10 and Hongkong Land 15 cents to HK\$8.50.

AUSTRALIA saw its gold share rise come to a halt, and the All Ordinaries index fell 8.7 to 1,648.2, with industrials, mining and oils all making their contribution to the decline. A public holiday in Melbourne, Australia's second biggest city, took turnover down to 50m shares worth A\$85m from 76m worth A\$147m.

Industrials fared worst. News Corp slipping 15 cents to A\$12.50 and TNT 4 cents to

A\$3.04. Gold shares were mostly little changed, in spite of the firmer gold price.

NEW ZEALAND fell 1.6 per cent. The Barclays index ending 33.05 lower at 2,058.30. Volume was light, totalling 7.7m shares worth NZ\$15.3m, but higher than Monday's minimal levels of 5.5m and NZ\$11.2m.

Rumours that Lion Nathan might abandon its deal to buy 50 per cent of Bond Corp's Australian brewing assets circulated again, and the shares fell 4 cents to NZ\$3.98. Lion Nathan's results are due today, with analysts expecting some improvement.

TAIWAN fell sharply in thin trading, the weighted index closing 290.50 (2.8 per cent) lower at 10,025.29. Trading volume totalled 846m shares and NT\$11.8bn, compared with 832m and NT\$11.5bn on Monday.

SEOUL ended off its day's lows after a slight recovery in afternoon dealings, and the composite index closed at 370 lower at 877.76 in slow trading.

NATIONAL AND REGIONAL MARKETS	MONDAY NOVEMBER 6 1989				FRIDAY NOVEMBER 3 1989				DOLLAR INDEX		
	US Change %	Pound Sterling %	Local Currency %	% local currency	US Index	Pound Index	Local Index	1989 High	1989 Low	Year ago (approx)	
Australia (85)	+0.3	140.90	127.60	-0.1	6.20	149.81	141.19	127.67	180.41	128.28	147.18
Austria (19)	+0.4	130.38	131.77	135.05	-3.8	1.80	146.56	138.31	140.42	172.22	92.84
Belgium (63)	-0.4	129.57	132.60	+0.0	4.17	138.62	130.82	132.64	144.48	125.58	129.89
Canada (122)	+0.5	138.93	125.47	-0.6	3.28	148.72	140.35	129.27	154.17	124.67	116.28
Denmark (36)	+0.5	187.83	205.85	+0.2	1.32	211.83	199.90	206.21	219.89	185.36	148.18
Finland (28)	-0.4	116.80	111.80	+0.1	2.52	124.90	117.87	111.74	159.16	123.12	128.80
France (126)	-1.6	121.23	127.18	-1.5	2.96	131.29	123.90	129.07	139.94	112.57	108.35
West Germany (97)	-0.3	87.81	90.07	-0.1	2.28	93.85	88.57	90.17	103.94	79.56	84.50
Hong Kong (48)	+0.7	108.38	118.99	+0.7	4.83	116.72	108.21	118.06	140.35	82.41	104.28
Ireland (17)	-0.6	146.26	153.05	-0.2	2.89	156.69	147.87	153.37	186.68	125.00	130.45
Italy (87)	+0.4	82.57	88.15	+0.4	2.56	87.61	82.68	88.76	96.73	74.97	84.37
Japan (455)	-0.6	173.62	167.99	-0.2	0.48	186.10	175.63	168.34	200.11	164.22	172.87
Malaysia (39)	-1.1	178.49	198.81	+0.9	1.60	182.46	200.11	182.36	238.82	144.24	159.90
Mexico (13)	-3.2	275.81	64.32	-3.3	0.61	303.43	286.35	672.83	326.61	153.32	139.80
Netherlands (48)	-0.6	115.03	116.90	-0.4	4.54	123.30	116.36	117.36	131.72	110.63	108.22
New Zealand (18)	-0.9	71.29	69.62	-1.0	5.12	78.61	72.30	69.30	88.18	62.64	71.27
Norway (24)	+0.0	161.42	161.76	+0.3	1.60	172.04	162.35	161.36	183.58	129.52	130.40
Singapore (26)	-0.7	144.77	139.58	-0.5	2.12	155.38	148.62	140.04	170.62	124.67	121.12
South Africa (60)	+0.8	149.47	140.07	+0.0	4.00	157.91	149.02	140.03	180.24	115.35	114.07
Spain (43)	-1.0	147.11	138.80	-0.5	3.77	158.38	149.46	139.47	169.75	143.14	150.57
Sweden (39)	+0.3	152.89	164.52	+0.0	2.06	173.85	163.21	162.31	188.94	136.45	131.85
Switzerland (64)	-0.2	78.18	84.54	+0.0	2.22	84.53	78.77	84.55	94.16	67.81	84.36
United Kingdom (306)	+0.5	131.85	131.85	-0.1	4.62	139.80	131.94	131.94	158.41	133.29	135.65
USA (548)	-1.4	126.92	135.22	-1.4	3.42	137.20	129.48	137.20	146.29	112.13	111.78
Europe (996)	-0.2	114.85	118.36	-0.3	3.61	122.37	115.48	116.68	132.95	112.83	112.97
Nordic (121)	-0.4	156.11	153.49	+0.0	1.85	166.90	157.51	153.54	178.38	137.95	128.69
Pacific Basin (1089)	-0.6	169.82	164.29	-0.2	0.73	181.94	171.70	164.63	194.72	160.44	169.08
Euro-Pacific (1654)	-0.4	147.82	145.12	-0.2	4.11	155.77	145.27	145.46	168.96	144.62	146.66
North America (898)	-1.4	127.54	134.62	-1.4	3.41	137.79	130.03	136.53	148.86	112.79	112.00
Europe Ex. UK (800)	-0.6	103.34	106.85	-0.4	2.89	110.80	104.56	107.20	118.51	96.30	96.70
Pacific Ex. Japan (213)	+0.2	124.11	118.62	+0.1	4.79	131.91	124.48	118.48	140.05	111.53	123.65
World Ex. US (1838)	-0.3	152.89	164.52	+0.0	2.06	173.85	163.21	162.31	188.94	136.45	146.29
World Ex. UK (2099)	-0.9	140.00	142.38	-0.7	2.03	160.48	142.00	143.36	156.04	136.68	132.04
World Ex. So. Af. (2345)	-0.6	138.19	141.39	-0.8	2.24	149.44	141.03	142.29	155.92	136.67	132.46
World Ex. Japan (1950)	-0.9	122.92	127.71	-0.9	3.54	132.10	124.67	128.89	140.43	114.61	112.91
The World Index (2405)	-0.8	138.25	141.38	-0.8	2.25	149.49	141.08	142.27	155.89	136.68	132.34

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SECTION III

FINANCIAL TIMES SURVEY



After the emergence of a hardline leadership in China, Hong Kong is wondering if it can

sustain a role as a wide-ranging capitalist centre, able to withstand the inevitable buffeting and interference from communist Peking, says John Elliott

Learning to live with Peking

FOR YEARS Hong Kong has carefully cultivated its confident image as an internationally important financial and business centre. That confidence has now been replaced by uncertainty as it faces persistent accusations from Peking that it is a centre for the subversive activities of political dissidents bent on overthrowing China's Communist regime.

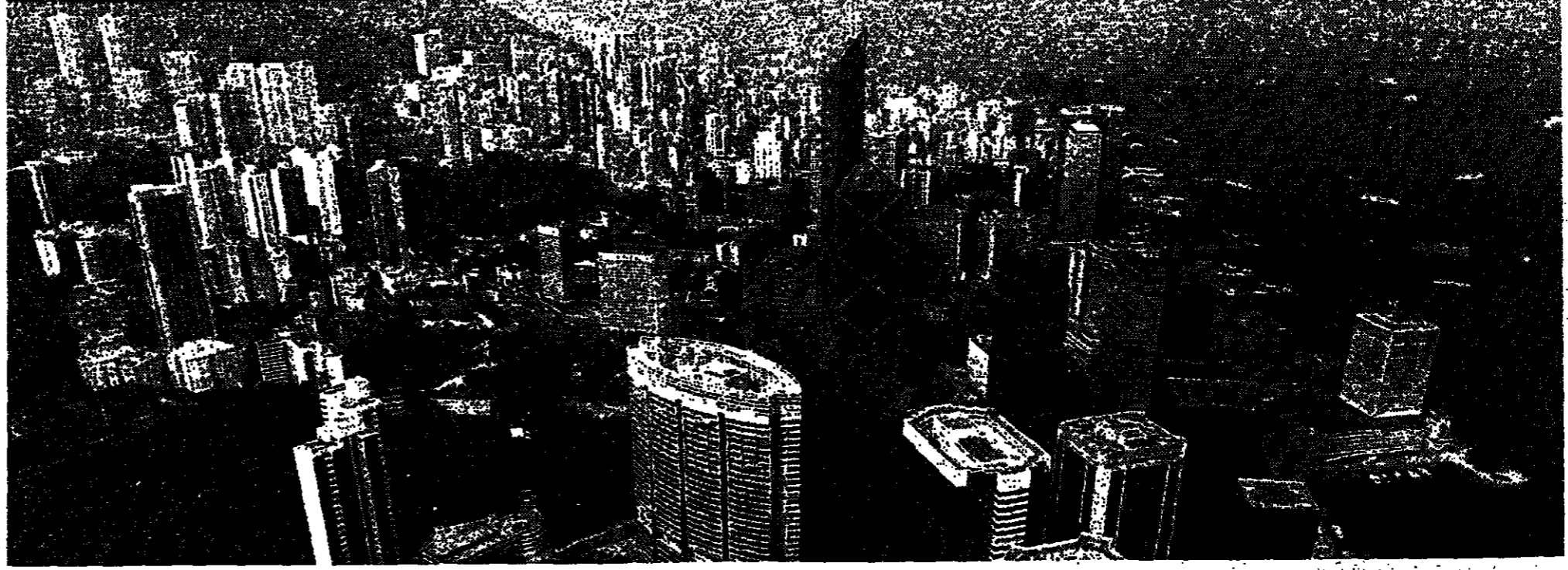
Alternatively, will it enter the next century back where it was in the late 1800s as a prosperous trading centre, based on one of the world's best deep water harbours. Then it would be a rather glibly mirror of modern-day Shanghai, important but not internationally significant.

This is the latest fallout from the army crackdown on Chinese students' demonstrations in June and the emergence of a hardline leadership in Peking. The leadership seems prepared to sacrifice some of the colony's capitalist self-confidence and economic buoyancy in the interests of squashing what it regards as dangerous political activity.

The events of the last few months have brought home to people the reality of Hong Kong's return to Chinese sovereignty in 1997 and made them worry that China may not keep its pledge of allowing Hong Kong a "high degree of autonomy" for at least 50 years after 1997.

The main question now is whether Hong Kong manages to develop a role as a wide-ranging capitalist centre that can withstand inevitable buffeting and interference from Peking's bureaucratic Communist regime, and remain a city that works better than all its rivals.

Already economic growth is expected to drop back to 3.4 per cent, half the average annual rate for the past ten years. Local Chinese businessmen are increasingly diversifying their interests and wealth abroad, while some international companies have started trimming their local operations, partly in reaction to high property prices and



In the foreground, above, new hotel and office complexes in Hong Kong; with, centre, the Bank of China headquarters, the tallest building in Asia.

HONG KONG AS A BUSINESS AND TRADING CENTRE

staff problems caused by a growing brain drain. No-one knows the answer to the questions about the future because it is impossible to estimate how long Peking's existing hardline leadership will remain in power. What is clear is that the Basic Law, which will form Hong Kong's mini-constitution after 1997, is likely to have far fewer provisions for democracy and autonomy than had been expected before the June events in China politicised Hong Kong's population. That will knock confidence. Consequently, there are now two views about how to treat China. One, which has been gaining ground among both local Chinese and expatriate businessmen, is that Hong Kong must learn to live with Peking. The Communist leadership can be criticised but not provocatively defied.

The other view, which is in a minority, comes from people such as Mr Martin Lee, a leading lawyer and liberal spokesman, who attacks China and has been accused indirectly by Peking of sedition. Mr Lee, who has been dropped by Peking from the Basic Law drafting committee, argues that maximum democracy is essential to keep Peking at bay and to allow Hong Kong to operate freely. "A free market economy can only thrive where there is freedom of expression," he says. "The continued success of the Hong Kong miracle depends on whether our people will be allowed to think freely and express themselves freely". People in Hong Kong are now frightened of the risk of repression, not just worried about economic stagnation after 1997. That is why a vast majority of those who have the means to do so are trying to join the brain drain and emigrate abroad to earn a foreign passport. At least 50,000-55,000 are expected to leave annually from next year, putting serious strains on companies' ability to operate effectively. Companies hope that the outflow of their most valued employees will be reduced by a British passport and right of abode scheme to

be announced soon. Similarly, companies are taking initiatives to distance themselves from interference by Peking's Communists. More than 40 companies have this year moved their domicile to offshore centres such as the Cayman Islands and Bermuda. Some institutions such as banks are considering downgrading their Hong Kong operations from local companies to branch offices to escape future controls. Even the Hongkong Bank, the colony's premier institution, will next year consider strengthening existing links with the UK's Midland Bank which could help to insulate it from Communist interference. But this is not to suggest that business and entrepreneurship has stopped. New investment has begun to pick up after a lull in the wake of the June events and the government expects the private sector to put up 40 to 60 per cent of HK\$127bn funds for planned infrastructure projects. The colony's financial institutions have been re-constituted following the 1987 world markets crash and they suc-

cessfully withstood pressures of both the June events in China and the New York market nose-dive last month. But there is still concern about the risks of over-regulation dampening the stock market which has still not recovered its pre-1987 buoyancy. Foreign investment is still arriving, partly to capitalise on current prosperity and a construction boom, both of which go with a per capita income estimated at approaching US\$11,000. Companies from Japan and elsewhere also want to make use of Hong Kong's labour force, despite rapidly rising costs, and to establish links with China. It is estimated that at least 1.5m-2m people in China's southern Pearl River Delta work in Hong Kong-linked low-wage factories and that perhaps as many again are employed in related activities, bringing the total to 4m. Since June production has been virtually normal, but companies in the toys and other industries have accelerated their search for dual sourcing arrangements in other low wage locations such as Thailand to assure regular deliveries. The industrial tie-ups underline the close linkage between

Hong Kong and China which are becoming increasingly economically inter-dependent, despite the disruptive political developments. They are each other's largest trading partners. About 70 per cent of China's total US\$12bn direct foreign investment comes from Hong Kong, two-thirds of it originating according to some estimates with Hong Kong and Chinese companies based in the territory, and one third routed and financed through foreign-owned Hong Kong representative offices. "Hong Kong is a physical area where China's Communist regime is integrated into the world's capitalist economy," says Mr Leo Goodstadt, who this year set up a central policy unit for the government. This implies more integration than was suggested in the early 1980s by Sir John Bramridge, then the colony's financial secretary, who described Hong Kong as "China's cabbage machine - turning Chinese produce into hard currency." It is widely argued that China's economy relies so heavily on Hong Kong that the Peking leadership will not disrupt the colony unnecessarily. However, that may be only partly true because it is un-

- ON OTHER PAGES:
 - Economic outlook prospects as a financial and business centre, page 2.
 - Key facts: plans for new port and airport; the property market, page 3.
 - Chinese companies in Hong Kong; the brain drain, page 4.
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 - Futures; Exchange; investment in tourism, page 8.
- Editorial production: Michael Wiltshire; pictures: Glyn Genin and Ashley Ashwood.

ceivable that Hong Kong might fade to become a far less important regional financial centre and still service China satisfactorily. The main strengths that could keep the place going are the natural assets of its port and its people who, as refugees from the mainland, strive for financial success. "Hong Kong can survive. Entrepreneurs here know how to manage risk," says Professor Edward Chen of the University of Hong Kong. "There is a word in Cantonese for crisis - *ngai ai* - which combines the meanings of danger and opportunity. So, if you manage the risk well, you can make enormous opportunities."

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CONSOLIDATED ASSETS AND LIABILITIES

BY THE END OF 1988

HONG KONG 2

THE PLANES to Ho Chi Minh City in Vietnam (it used to be called Saigon) are full these days, the load-factors boosted not least by Hong Kong property developers. Several of these are busy leasing old office buildings and renovating them to a standard which multinational businesses will find acceptable.

Barry Riley on Hong Kong's prospects as a leading financial and commercial centre

A great place to be based for business

As 40-floor office towers rise in Manila, and Bangkok is choked by a construction boom, there are reminders all around South East Asia that changes can take place amazingly fast. Does this represent a threat to Hong Kong, or simply re-inforce its opportunities as the leading financial and business centre in the region?

Divided opinion

But opinion in Hong Kong is divided over whether there is a serious threat. William Purves, who as chairman of the Hong Kong and Shanghai Banking Corporation is a pillar of the local establishment, insists that "Hong Kong is vital to China from an economic point of view."

He adds: "Hong Kong works better than most cities". The only sophisticated alternative is Singapore and that, he points out, is also suffering an exodus of people. "It's not likely to replace Hong Kong."

He is far from alone in thinking that the territory is unique. A leading merchant banker, Stephen Clark of Anglo Chinese Finance, considers that the changes needed for Singapore to become a truly international centre would encroach too much on what it wants to be - "if Hong Kong fails, I don't think anyone else will take the mantle up."

Mr Clark considers that the international outlook of Hong Kong has been a unique consequence of British rule. It is a view that is supported by Marc Faber, who runs Drexel Burnham Lambert's Hong Kong operation. But he fears that Hong Kong is now losing its uniqueness.

"Before the Communists took over in China, Hong Kong was a dump," says Mr Faber. "It became important because China became Communist. It was the only city in Asia that had no foreign exchange controls at all."

Now, he says, other centres like Singapore and Sydney (and perhaps soon, Taipei) offer the same services. More-

over, the mainland is changing, says Mr Faber, who cultivates a reputation as the territory's resident Dr Doom - "if China opens up, then in ten years there could be five or six cities more important than Hong Kong. And if China does not open up, Hong Kong will be in a lot of trouble."

Right now, however, Hong Kong retains a lot of advantages - "it's a wonderful place to be based," says Mark Mobius, who runs international emerging markets funds out of Hong Kong for Templeton Investment Management, and scouts the Pacific rim for undervalued investment opportunities. He points to the excellent infrastructure, including top quality telecommunications, efficient travel connections, and free flows of information. Work permits are relatively easily available for financial professionals, and personal and business taxes are comparatively low (with no tax at all on investments held outside Hong Kong).

One problem, however, is the cost of property. Land is inevitably in short supply in Hong Kong, but the scarcity is exacerbated by the Government's land release policy, which is designed to provide revenue. Property costs therefore amount to a kind of hidden tax on citizens and businesses in the territory.

Hong Kong, moreover, is not as free-wheeling and easy-going as it used to be. Since the stock market scandals of two years ago threatened the territory's reputation, the Government has cracked down, against the background of tighter and better-harmonised regulation in Europe and America.

Philip Tose, a well-known local stockbroker, who early this year became chairman of Peregrine Capital, observes that when it comes to regulation of the financial markets there has been "a fairly wide

swing of the pendulum." The approach of the authorities, he says, has gone "almost from the sublime to the ridiculous".

Stephen Clark also worries that the dynamism of the local markets could be destroyed by the bureaucrats. The financial community, he says, was too hasty in 1988 in welcoming the conclusions of Ian Hay Davison, the top London accountant who was commissioned by the Government to write a report in response to the scandals of 1987.

"We should all blame ourselves," he considers. "The idea that the Hong Kong Stock Exchange should meet the standards of London or New York is quite inappropriate." Local practitioners are doubtful, for instance, whether Hong Kong companies will be willing to accept tough disclosure standards unless there are clear rewards in the form of high market ratings. In this sense, the political risks in Hong Kong, which have led to stock market weakness, may make it more difficult to implement a clean-up campaign.

The Government, however, is clearly concerned to prevent Hong Kong from falling too far behind international practices. It believes that it must create a high quality financial industry by 1997.

There can be no absolute guarantees that the Chinese Government of that time will protect and sustain a capitalist Hong Kong, though the current regime has promised to do so. But at least it seems reasonable to suppose that a well-regulated Hong Kong will be more useful and attractive to the mainland as a gateway to the world than a scandal-ridden cowboy marketplace with a poor international reputation. On this view, Hong Kong needs to clean up its act in order to secure its very future.

This interest by the Government in the honesty of the markets is, however, relatively

new. Previously it has been happy to let those dealing in the markets look out pretty much for themselves. Once, phenomena such as runs on failed banks, used to be a fairly normal part of the South China financial scenery. But they are no longer considered to be tolerable in a sophisticated financial economy.

"We've got to live down the past," says Anthony Nicolle, the Banking Commissioner. His policy of requiring banks in Hong Kong to comply with the internationally determined Basle Committee capital ratios sooner than in many other countries has caused eyebrows to be raised locally. "It's a way of telling the world that Hong Kong has got a soundly capitalised system," he says.

The main concern of the colonial Government over the years has been in insisting upon openness to outside participation - originally so that the requirements of the British Empire could be serviced. Now, there is a need to demonstrate to the Chinese Government that Hong Kong is plugged securely into the global capital markets - with the presence of some 350 international banks, for instance, either with full or deposit-taking licences.

In sharp contrast, most other financial centres in the region are very protective of domestic interest groups. International firms are still struggling to get into places like Seoul and Taipei. The battles of foreign stockbroking firms to enter the Tokyo Stock Exchange are well documented.

Tensions

Despite the policies of the Hong Kong administration, this underlying tension between domestic and international priorities nevertheless persists, and it has surfaced recently in the form of an argument over the new Stock Exchange clearing system.

Local brokers want to settle quickly, to minimise their working capital needs and their bad debt risks, but brokers with international clients need more time in order that certificates can be fetched from global custodians, possibly thousands of miles away.

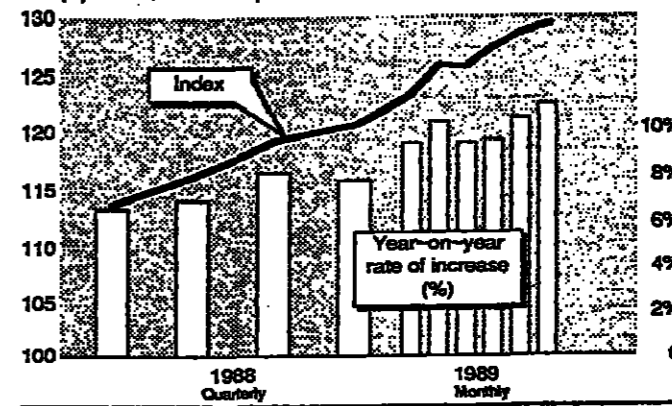
But at the Hongkong Bank, Mr Purves is adamant that the territory's financial industry must become more and more international. He points to the fact that the Japanese, who take a very long view, are investing in Hong Kong on the basis of its potential as a gateway to China - "the opportunities for Hong Kong could be very great," he says.

SIGNS OF A SLOWDOWN

A lively economy takes a breather

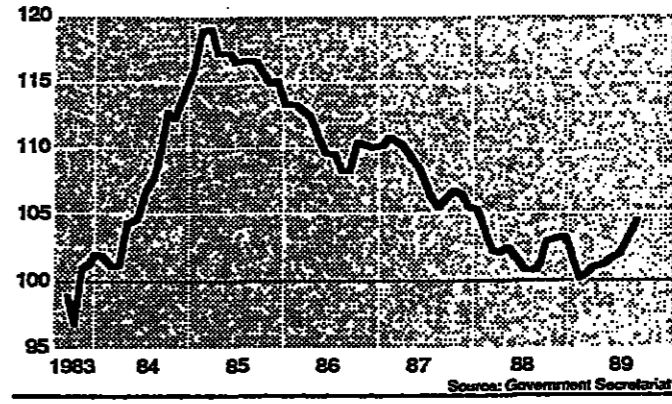
Consumer Price Index

CPI (A) October 1983-September 1989=100



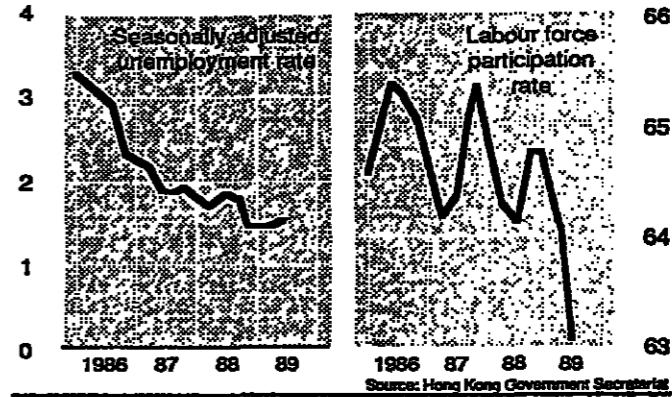
Effective exchange rate index

October 1983=100



Labour market tightens

Percent



HONG KONG'S dynamic economy is moving into what passes for a recession. The trend rate of growth in gross domestic product has been eight per cent annually in real terms, and in 1987 the growth rate hit an impressive, but unsustainable 13 per cent, easing to around seven per cent last year.

For 1989, the Government was forecasting growth of six per cent, but following the June upsets - which have hit tourism and certain other sectors - it looks as though 5 per cent will be nearer the mark. Nevertheless, this should be enough to take GDP per capita to around the US\$10,000 level, emphasising how far Hong Kong has moved out of the developing countries of the 1970s to the global Top Twenty. It is now richer than several of the poorer European Community member-states such as Spain, Ireland or Greece.

Despite the slowdown, the effects of earlier overheating persist. Inflation, for instance, is still running at 10 per cent, and wage rates are up some 13.5 per cent on a year ago (with actual earnings growth probably higher still).

In its recent half-yearly economic report the Government indicated that, as at last March, earnings of manufacturing workers were up 18 per cent on a year earlier, and incomes of construction workers were up 25 per cent, in a particularly overheated sector. Earnings in financial services have been soaring, too.

Not surprisingly, this buoyancy reflects the fact that the territory's labour resources are fully stretched, with unemployment during the spring and summer measured at little more than one per cent.

Hong Kong is therefore rapidly distancing itself from the cheap labour economies elsewhere in South East Asia, and manufacturers are being forced to invest heavily in labour-saving machinery and raise productivity sharply. Also, manufacturing activity is being shifted across the border into China.

Employment in manufacturing in the territory actually fell by 4 per cent in the year to March, but there was a 13 per cent increase in the number of people working for financial and other business services. The workforce as a whole is growing only very slowly - held back by a decline in the participation rate from 66 per cent five years ago to about 63 per cent today. The fall reflects factors such as a rising proportion of old people, and greater involvement of youngsters in full-time higher education.

The acting Government economist, Mr K.Y. Tang, comments that Hong Kong is benefiting in GDP terms from the one-off shift of people out of manufacturing into services

where the value added is greater. However, this also implies that the economy is becoming more mature, and although earnings in financial services may be higher, they also offer less scope for productivity growth. The seeds of a future slowdown in the growth trend are therefore being sown.

As for the immediate cyclical outlook, Mr Tang sees a "natural process of adjustment in the economy." There has been a good revival from the immediate impact of the political crisis in June, but there will be no acceleration this year, and much depends on the performance of the US economy.

There is also uncertainty about Hong Kong's heavy investment in China - of believe that 1990 will be another year of moderate growth," he says.

Alan McLean, who has just left Government service to become the Hongkong Bank's chief economist, maintains a close study of the situation on the mainland. It is, he says, a mixed picture.

On the positive side, the business of shipping raw materials and components into neighbouring Chinese factories for further processing is continuing to be largely unaffected by the political and economic difficulties of the People's

Republic. However, Hong Kong's exports of consumer goods into China, representing about a quarter of the territory's total exports, are likely to suffer.

"Hong Kong has become over the years very much more dependent on the mainland economy," he says. Manufacturing investment is falling off, while hotels and tourist shops are being hit by American cancellations and by the sharp fall in visitors to China who in the past have often spent two or three nights in Hong Kong en route.

The tourist dip should turn out to be temporary, however. A rapid expansion in the hotel industry saw the number of bedrooms climb by 15 per cent in the year to June, and although the immediate effect has been to push occupancy rates down sharply (by eight percentage points in the first half of the year) the industry will now be able to market its capacity more aggressively.

The threat to the level of manufacturing investment next year could be more worrying. But overall, according to Mr McLean, "the economy has survived the shock of the 4 in remarkably good shape."

But Hong Kong remains a small economy buffeted by global forces. In particular, the pegging of its currency to the US dollar has brought confidence, but has left the territory vulnerable to the vagaries of the American currency. This year the strength of the dollar has probably been welcome, as have the rises in interest rates during the first half, but it is the US Federal Reserve which will determine how interest rates move during 1990.

Looking further ahead, Hong Kong is now focusing on the need for infrastructure spending if it is to avoid running into serious bottlenecks. The existing Kai Tak airport, for instance, is approaching full capacity, and road links with the mainland need to be improved.

Last month the Governor, Sir David Wilson, unveiled a plan costing HK\$127bn (£10.6bn) for a new airport and airport development scheme. The motivation is political as well as economic, but most businessmen in Hong Kong agree that action needs to be taken to underpin the territory's long-term development.

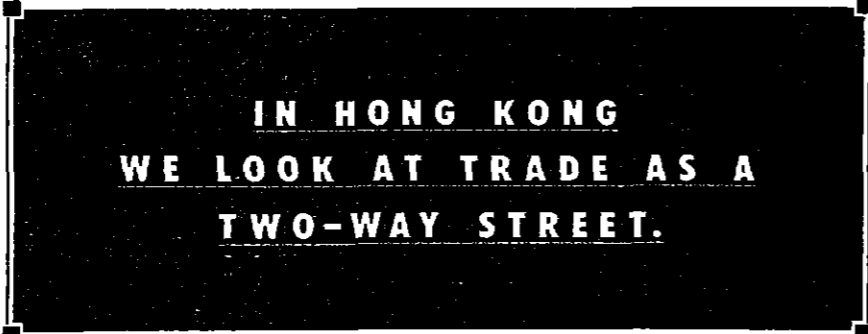
Immediately, however, the Financial Secretary, Sir Piers Jacobs, was warning that taxes may have to be increased in order to pay for part of the costs. He once again raised the prospect of a sales tax, which would be highly unwelcome in Hong Kong's freeport culture.

Hong Kong's economy is fast growing up. But maturity brings added responsibilities, and a retreat from the simplicities of the past.

Barry Riley



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The colony has the world's busiest container terminal

Business centre based on a deep-water port

HONG KONG'S role as a broad business and service centre has long been overshadowed by its internationally famous but smaller financial sector. The development of the present-day financial city, however, began with commerce in what is one of the world's most perfect natural deep water harbours, and its future may well depend on this.

It was the port that led to the development of Hong Kong as an entrepot for China. A manufacturing industry then grew up, followed by development of the financial sector and more general business services. With the opening up of China's economy in the past decade, the entrepot free port role has come back to the fore, and manufacturing has given way to more services as labour-intensive factories have switched across the border to cheaper locations in China.

"Hong Kong is a centre for manufacturers, rather than a centre of manufacturing," says Mr Andrew Leung, the Government's director of industry. This is a reference to services such as financing, buying of materials, quality control, packaging, marketing and shipping which are partly provided for goods produced elsewhere, mostly in southern China.

The services sector, including finance and construction, involved trade totalling HK\$141bn last year. When local services are included, it contributes approaching 70 per cent of the colony's GDP and employs about 60 per cent of the working population. The container port has overtaken Rotterdam as the busiest in the world, and the airport is the sixth busiest in terms of pas-

sengers handled.

But with 1987 looming, there is doubt about the future. So Hong Kong is developing as a city with mostly low-cost service and manufacturing industry investments which have payback periods in the early to mid-1990s and which can later be moved out fairly easily.

This raises the question of whether Hong Kong can strengthen its base and thus improve its survival prospects by developing as a centre for a wider part of the Asia-Pacific

The port is probably Hong Kong's best economic insurance for the future, says John Elliott

Rim region, than just China.

"China is a huge market, but it is not always the best choice and it is not essential nor indispensable," says Professor Edward Chen, director of the University of Hong Kong's Asian Studies Centre. "We can diversify away from China. Since June 4, Hong Kong companies have become more aware that they must internationalise themselves."

Professor Chen says this could be done by diversifying away from the politically sensitive area of finance and instead becoming a regional centre serving a larger geographical area for electronic data, communications, technology transfer, and legal and other services which help to attract company regional headquarters.

However, a vast proportion of the commitment and investment now going into Hong Kong is either of the quick pay-back variety, cashing in on

the colony's current wealth, or it involves companies positioning themselves to tap China's vast potential market, however long the waiting period.

Japanese companies illustrate the main trends - "the China factor in these investments so far is limited, but everyone is aiming at China in the long-term," says Mr Yukio Satoh, Japan's Consul General. His government's statistics show that Japan's investment in all sectors during 1988 totalled US\$1.66bn, up from

US\$1.07bn in 1987, and the largest Japanese capital investment in Asia.

By next year, 11 Japanese department stores will be running a total of 19 stores and supermarkets, cashing in on both local consumers' and tourist demands, and also buying goods in China for their headquarters. One of the groups, Sanyo, is buying a 40 per cent stake in the local Wing On Department Stores.

Another group, Yaohan, is moving its headquarters into the colony, partly as a long-term strategy to prepare for the China market.

There are 49 Japanese banks (28 with branches and 21 with representative offices) and 35 securities companies. They are highly mobile and, for at present, find Hong Kong's financial markets, which are much more free than Tokyo's, a good place from which to do international business, not just involving China.

Japanese manufacturers had provided 31 per cent of the colony's HK\$26.17bn total (at original cost) foreign investment by the end of last year, according to Hong Kong government figures. This is the second biggest total after the US, which had 34 per cent, and before China (11 per cent) and the UK (8 per cent). The investment is using low cost labour in the colony, sometimes linked to operations in southern China, and some of the products cater for the colony's booming construction industry.

Four out of six foreign investments in manufacturing approved in the first two months after the June 4 Tiananmen Square crackdown were from Japan. To date, HK\$1.83bn, they involved Daido Concrete, Daiwa Steel, NEC for software, and Lambda Magnetics. There are two notable exceptions to the short-term investment trend which involve projects with pay-back periods after 1997. One is a HK\$550m pledge by an international consortium led by Sir Y.K. Pao's Wharf Group for cable television services and a second telecommunications network. This shows confidence that there will continue to be a high demand for telecommunications and for home entertainment after 1997.

The other is the government's new HK\$127bn infrastructure development plan which includes large expenditure on the port as well as an airport running up to 2007. This demonstrates confidence that China will not be able to ignore such a facility, which has an average annual container traffic growth rate of 14

Continued on page 3

HONG KONG 3

Investment yields on Hong Kong property are high by international standards

Resilient property market holds most of its gains

YOU can't keep the resilient Hong Kong property market down. In the past few months it has been battered by the post-Tiananmen Square confidence crisis and is now threatened by an economic slowdown. But property values have bounced off the bottom, and remain quite close to the all-time peaks seen last spring.

Of the two only really weak sectors at present, one is the top end of the residential market, where the balance is affected by heavy supply as well as by political uncertainty, and prices may have eased by 25-30 per cent. Elsewhere, retail unit rentals in the prime tourist areas have been adversely affected by the fall in the numbers of visitors. But in general, the market has been resistant enough for local property men to regain their natural bullishness very quickly, even though one or two observers detect a renewed weakening of the office market within the past month.

"We are heading back to normality," says Alan Hill, managing director of Jones Lang Wootton. "This is a real business town, as long as China leaves it alone."

"The Hong Kong market is still fundamentally sound, and cheap in world terms," argues David Davies, chairman and managing director of First Pacific. "It is cheap compared to what it will ultimately represent as the New York of China. People should never write this place off. We're only on the edge of its potential."

Another property man who is anxious to play down the political risks is Lo Ka-Shui, managing director of the Great Eagle Company. "The world economy has more bearing on Hong Kong than the political situation," he says. "China needs Hong Kong as a middle-man."

Mr Lo recently emerged as either the shrewdest or the most starry-eyed of Hong Kong property men when his consortium emerged as the winner of the tender for the most important development site to have come on the market in recent months in the prime Central district.

The Garden Road site, next to the towering Bank of China building, the tallest skyscraper in Asia, would probably have fetched between HK\$40m and HK\$50m for the Government had the tender not come a few weeks after the June 4 Peking massacre. The Government judged that a postponement might have jolted confidence even more.

As it was, Great Eagle, backed by Citicorp, which will take half the space in one of the two towers planned for the site, won with a bid of HK\$2.7bn (\$225m).

"Whenever there is political uncertainty the property market is always very cheap," Mr Lo says. However, he confesses that in the highly fraught conditions of the time, Great Eagle needed the encouragement of its international partners, who were more optimistic than local people. "That probably helped to influence our decision," he says.

Three or four months later, with the market looking much steadier, he reckons he is on to



Dr Lo Ka-Shui, managing director of the Great Eagle Company, seen with a model of the Citicorp project.

a winner. He estimates the development costs at HK\$3,500 a square foot, but the current value of such a property would be over HK\$6,000. The return at current prime rentals would be some 23 per cent. So rentals could halve, and the project would still generate more than enough to cover financing costs.

Lo Ka-Shui reckons that far from being adventurous he is highly conservative. Hong Kong is the only significant business centre around the world where such high returns are still available.

"I want a yield higher than the cost of funds," he says, adding that Great Eagle's cost of money is some 9 per cent. "I cannot find that outside Hong Kong. I don't believe in relying on capital appreciation. That is speculation."

In general, the office market has appeared steady this autumn. Rentals almost doubled in 1988, but the cooling of economic growth this year has capped the boom. With an underlying growth of demand estimated at some 2m square feet annually, the restricted supply expected over the next couple of years should serve to support rentals, which at some HK\$60 a square foot per month at the top end in Central are equivalent to City of London levels.

Growing congestion in the prime commercial districts is being addressed by plans to decentralise office developments, especially along the outer stretches of the Mass Transit Railway.

However, emigration is a theme which troubles property men - "it is something that concerns us all," admits David Davies, arguing that it is "morally wrong" for foreign governments to solicit for skilled workers in Hong Kong, with offers of passports.

In the residential market, all the same, there is little sign of any serious impact from the brain drain. According to Alan Hill, emigrants may be holding on to their apartments after leaving Hong Kong, or possibly those leaving may be only part of the household. "We've certainly not been seeing armies of people saying 'We must sell'," he remarks.

At the top end of the residential market, prices are nevertheless well off the top, although whether this is due to nervousness by buyers or a more cautious leading policy by the banks is not clear.

Average apartments in the 700 square foot bracket have seen no more than a 10 per cent dip. This is because, according to one sceptic, "they

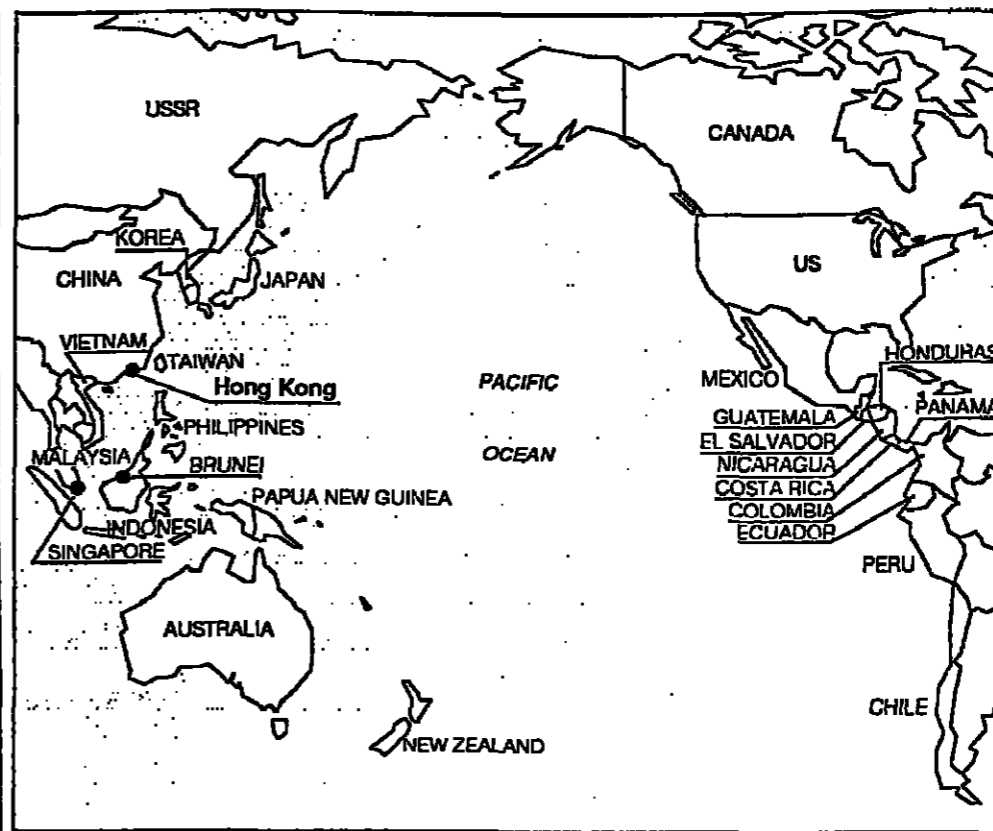
are bought by people who don't have the option to leave Hong Kong."

Investment yields on Hong Kong property are high by international standards, but this partly reflects the artificial nature of the property market, with the supply of development land being limited to 50 hectares a year.

This adds an additional element of political uncertainty. Last month the Government announced ambitious new infrastructure proposals,

including a new airport and extensive development of Lantau Island, while there are substantial land reclamation schemes for Central and Wan Chai districts and Kowloon.

It is assumed that such developments will be carefully phased in such a way as to protect existing property values. That is the way in which the Hong Kong Government has always behaved in the past. But it is a brave man who makes assumptions about what will happen after 1997.



Services sector

Continued from page 2

per cent and far outclasses anything at Shanghai, Guangzhou or elsewhere on the mainland.

Mr Simony Murray, managing director of Hutchison Whampoa which is controlled by Mr Li Ka-Shing and runs over half the container termi-

nals' business through a consortium, says 80 per cent of its cargoes are for Hong Kong itself or China. He considers this an advantage because transit traffic unrelated to Hong Kong or China "has no value and can disappear overnight." He expects his group will "get its money back" on one terminal it is now building

by 1996 and plans to bid for another next year. This commitment reflects the fact that the port is probably Hong Kong's best economic insurance for the future, given the risk that Peking's Communist and bureaucratic government will knock international confidence in the more transitory financial sector.

KEY FACTS ON HONG KONG

- Status: British colony; territory reverts to Chinese sovereignty on July 1, 1997.
- Population: 5.73m (97 per cent ethnic Chinese).
- Currency: HK dollar pegged at HK\$7.80:US\$1.
- GDP per capita (current prices): US\$10,000 to \$11,000 (est. 1989), (14.2% growth).
- GDP growth: 5 per cent, (1988 estimate)
- Inflation: 9.9% (August, 1989)
- Total exports: 1988, HK\$493.1bn (30.4% growth), incl. domestic exports: HK\$217.7bn (11.5% growth); re-exports: HK\$275.4bn (50.7% growth).
- Total imports: 1988, HK\$498.6bn, (32% growth).
- Labour force (March 1989): 2.73m incl. manufacturing: 814,000; wholesale, retail, export/import: 516,000; finance, real estate, business services: 241,000; hotels and restaurants: 189,000.
- Unemployment rate, mid-1989, seasonally adjusted: 1.3 per cent.
- Land area: 1,070 sq. km.
- Population density: 5,355 persons per sq. km.

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New airport and infrastructure projects help to rebuild confidence in colony's future

Bold plans under way



Kai Tak is already the world's sixth busiest airport

AN AMBITIOUS 15-year infrastructure construction programme costing HK\$127bn at current prices has been drawn up by the Government to replace crowded airport and shipping facilities and to give Hong Kong's economy a boost in the mid-1990s when the pace of growth is expected to slow.

Other major projects are also being planned, including a third cross-harbour tunnel and a massive land reclamation scheme from the front of a new convention centre in North Wanchai to the central area.

If fully implemented, this would out-class most of the recent dramatic changes to

Hong Kong's skyline. The Government is making the most of these plans in propaganda terms as part of its effort to rebuild confidence in the future of the colony following the June events in China. It has been told by advisors that the planned new airport is financially viable, and senior government officials say they have had approaches from local and international banks and companies. The government hopes the private sector will finance between 40 and 60 per cent of the total HK\$127bn.

The existing container port is the busiest in the world, ahead of Singapore and Rotterdam, with average annual

growth of 14 per cent in the past five years. The new plans envisage increasing container throughput five-fold by 2006.

A new airport is urgently needed because the existing single-runway Kai Tak airport is already over-crowded and will probably reach saturation point between 1991 and 1993, depending on the rate of growth of passenger traffic.

With 15m passengers a year, it is the world's sixth busiest airport, but a 20 per cent annual rate of growth has slowed to 11-12 per cent in the past couple of months as a result of the situation in China.

The new airport is planned

Continued on page 4

HONG KONG 4

New port

Continued from page 3



at Chek Lap Kok on partially reclaimed land, off the island of Lantau. Its first runway is scheduled for opening early in 1997, significantly just before China regains sovereignty. A second runway is envisaged later to bring the total capacity to 80m passenger a year. A new high-speed railway system and a six-lane motorway with a 1,400-metre feeder bridge form part of the associated complex transport system. There is also provision for an adjacent new town for at least 150,000 people.

This will mean that there will be three new airports in the Pearl River Delta during the 1990s. The Portuguese enclave of Macao, 40 miles from Hong Kong, is going ahead with a 3km single-runway international airport.

China's special economic zone of Shenzhen, adjacent to Hong Kong's, has also started construction of a domestic airport with a 3.4km single runway.

So far, China has indicated that it backs all the projects.

An article in the local branch of Bank of China's review on Hong Kong's HK\$127bn plans recently supported the involvement of private sector and foreign investment.

It also said that drawings could be made from a special land fund, now totalling HK\$1.4 billion, which is being built up from proceeds of government land sales to provide reserves for the first post-1997 administration. The Government would like to use this fund, but has said that it is not essential.

John Elliott

John Elliott on Chinese business connections in Hong Kong

Slow beginning to the anti-corruption drive

WITH GREAT publicity, China's leaders have let it be known in the past year or so that they would stamp out corruption. In particular, they would wield a scythe through the mass of companies small and large that had been spawned in Hong Kong by mainland companies, agencies and provinces.

The first to be dealt with, as an example to the rest, was to be Kanghua Development Corporation which had been founded in Peking by Mr Deng Pufeng, son of Deng Xiaoping, China's top veteran leader. Kanghua was to close its Hong Kong office, bring fast.

Today, at the China Under-

investment Corporation has a 12.5 per cent stake in Cathay Pacific Airways, while a consortium led by the Bank of China and China Resources is in Sir Y.K. Pao's fledgling airline, Dragonair. A mainland presence has also been considered an asset for important infrastructure projects with pay-off periods running after 1997.

All this gives Peking a growing indirect "say" in the affairs of Hong Kong. There is already a Peking representation on the local association of banks and the stock exchange council. Both small and large companies are represented in countless chambers of commerce, including the American Chamber, and they can also influence thinking through ordinary commercial contacts.

These involvements have for many years been regarded as beneficial to Hong Kong because they help to pull Communist China more into the capitalist world and because they demonstrate a growing mainland commitment to the colony which is important for both domestic and international confidence.

Guesses about the total investment involved range at anything between HK\$10bn and HK\$20bn. Mrs Anson Chan, Hong Kong's Secretary for Economic Services, says that China, overall, "may well be the largest single external investor in our economy."

The only firm figure comes from Hong Kong Government statistics. These show that China has HK\$2.8bn manufacturing investment, which is 11 per cent of the total and makes it the third biggest investor after the US and Japan and before the UK.

At the top of the companies are well-known names like CITIC, Everbright, and the much older Bank of China, China Resources, and China Merchants Steam Navigation.

Such companies started by performing respectable trading functions for the mainland, but have mushroomed since China's "open door" policy started in 1979, making Hong Kong the "window" for a range of business activities.

Every province in China now has its Hong Kong trading organisations. Many have been set up by mainland officials with the help of relatives living in the colony and some are called "pi bao" or "brief case" companies because they have a registered name but no office.

Many are a "window" for smuggling, graft, under-invoicing, foreign exchange fiddles, and other forms of corruption. The big ones, and a large body of Hong Kong business opinion, want the small ones shut down because they help to worsen the colony's image.

Kanghua was one of five corporations fined in Peking three months ago for foreign exchange and taxation violations after a wide-ranging audit. The others included CITIC and Everbright Industrial. Some of them, including CITIC, have had to dismiss senior executives who are related to senior government officials.

Despite its problems, CITIC in Hong Kong now appears to be confidently buoyant and Mr Wang Guangying, a veteran capitalist who is the Hong Kong-based chairman of Everbright, says he has been told "that there will be no change."

Investigations are, however, still in progress at Everbright's Peking branch office. Everbright recently launched a Japanese watch joint venture in the Pearl River Delta economic zone of Zhuhai adjacent to Macao and it is planning four joint ventures in China, including an electrodes plant for the steel industry and two bridges over the Yangtze.

It is also looking at two property deals in Thailand and

cent to Hong Kong, has been reported saying that more than 200 Guangtung companies are to be shut.

So far, there is no sign of any major change in Hong Kong's acceptance of the mainland involvement. The people of Hong Kong know they have to live after 1997 with Peking and that the commercial involvement must be an advantage.

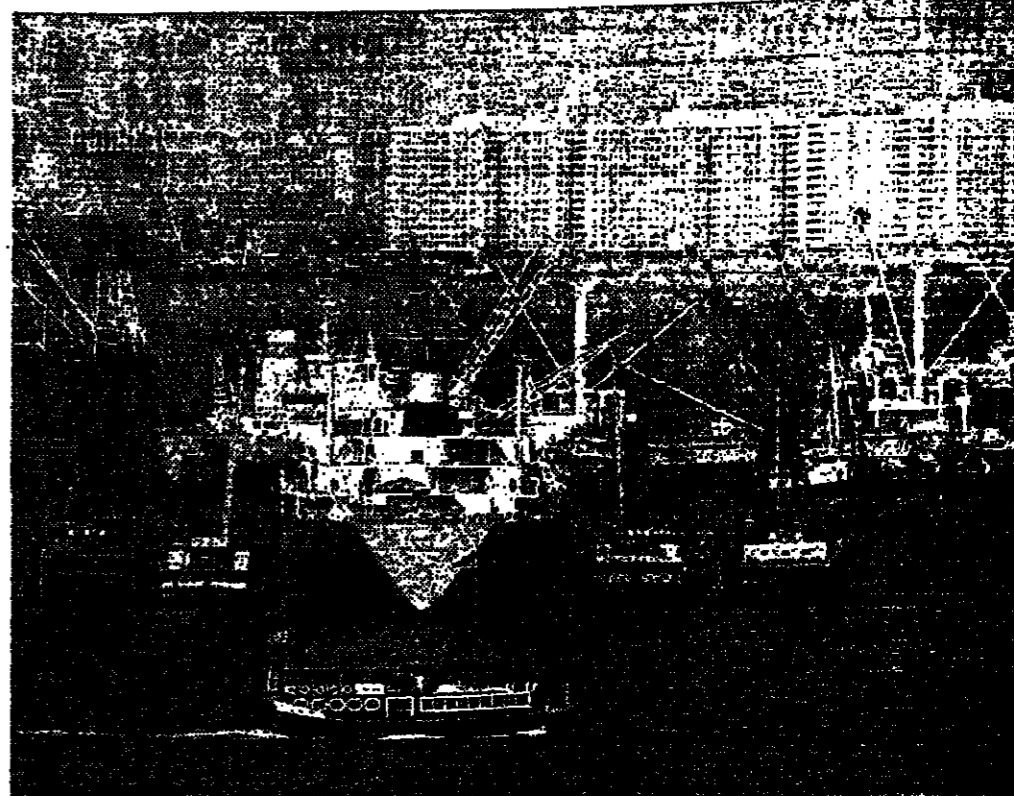
Nevertheless, the activities of the companies do mean that Peking will be able to pull powerful strings indirectly through the business community and so interfere in Hong Kong's affairs, irrespective of the degree of autonomy China pledges in constitutional terms.

This network of China-based organisations gives Peking a growing indirect "say" in the colony's affairs

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Ships at the Victoria Harbour deep-water anchorage — and, in the background, the High-rise steel and glass tower blocks, reaching down to the harbour's edge.



MRS ANSON CHAN, above, Hong Kong's Secretary for Economic Services, says China, overall, "may well be the largest single external investor in our economy."



(right), director of the University of Hong Kong's Asia Studies Centre, says "China is a huge market, but it is not always the best choice and it is not essential or disposable ... since June 4, Hong Kong companies have become more aware that they must internationalise themselves." See story, page 2.

On the issue of whether Hong Kong can develop as a centre for a wider part of the Asia-Pacific Rim region, Prof. Edward Chen,

PROFILE: CITIC (HONG KONG)

Capitalist-style operation is surprisingly buoyant

FOR A COMPANY which is supposed to be labouring under a cloud of repression from Peking's new hardline leadership, China International Trust and Investment Corporation's capitalist-style operation in Hong Kong seems surprisingly buoyant and entrepreneurial.

It laid low for a couple of months after the Tiananmen Square crisis. China's general problems have also made it difficult to raise long-term money such as a HK\$130m ten-year loan it arranged in

CITIC is the most westernised of all Chinese companies in Hong Kong

March. But other funds have been raised and new joint ventures are now being put together including a bid for a HK\$800m chemical waste disposal plant in Hong Kong, a HK\$600m joint venture to sell Hong Kong electricity to the Portuguese enclave of Macao, and an exporting tie-up with Wuxi city near Shanghai. The stigma of corruption, which stemmed from CITIC's parent organisation in Peking being fined Yuan 18.81m for foreign exchange violations in August, has been swept aside following a recent visit by Mr Hong Yiren, a former Shanghai capitalist who is chairman of CITIC Holdings, the parent company.

Mr Yiren told the Hong Kong staff that there was no change in CITIC's overall operations. He said it was a big business and should go forward and behave accordingly on the international scene.

Whether that was over-confident, remains to be seen. There are unsubstantiated rumours that Mr Yiren might go on leave abroad. However, there was a far more positive signal a month ago when most of China's top leadership, including prominent hardliners, turned up alongside an impressive array of foreigners at CITIC's tenth anniversary party in Peking.

CITIC was founded in Peking in 1979 at the start of the "open door" policy and set up a representative office in Hong Kong a year later.

In 1987, CITIC Hong Kong (Holdings) was formed as a wholly owned subsidiary and last year it produced HK\$256m profits after tax. A year ago it considered floating itself on Hong Kong's stock exchange but rejected the idea, mainly because there would be little financial advantage in entering a very flat market. Of all China's companies in Hong Kong, CITIC is the most westernised. Only 20 of its 120 staff are seconded from Peking which has supplied only one of its seven executive directors. The finance director is even a westerner. There is apparently

no sign so far of this balance changing, nor of the Peking parent's privileged ranking directly under the State Council being removed.

Having quickly adapted to capitalist ways, CITIC Hong Kong made unexpectedly fast profits on three property deals last year during a boom. It then sold most of its other property interests earlier in the year before the Tiananmen Square events knocked the market.

It has assets of around US\$600m-700m, and its activities are almost all concentrated in Hong Kong or Macao apart from three power station projects in China. Aviation takes up about half of the investment portfolio through a 12.5 per cent stake in Hong Kong's Cathay Pacific Airways which has a market value of about HK\$3bn.

There is about 10 per cent in shipping, 12 per cent in property which stood at 18 per cent till the sales earlier this year, and 6 per cent in Hong Kong's second cross-harbour tunnel company. Manufacturing projects so far only involve motor spares and personal computers.

In Macao there is a cement plant and a 20 per cent stake in Macao's Companhia de Telecomunicacoes bought in March from Cable and Wireless which controls the company. Two months ago

CITIC was in a consortium led by Hutchison Whampoa which failed to win Hong Kong's first cable television franchise.

Future investments will show an emphasis on infrastructure and transport and on strategic industries producing manufactured goods and raw materials urgently needed by China. This is in line with Peking's own priorities and means that CITIC will consider investing in new port facilities in both Hong Kong and Macao, and

The company made unexpectedly fast profits on property deals last year

In Hong Kong's new airport.

The money-raising problems are worst in Tokyo. Negotiations started there on two private placements for three and seven year loans totalling US\$100m before June 4, but have not yet gone through. CITIC in Peking, however, recently raised US\$50m five-year money in Hong Kong with a consortium led by Bankers Trust. Although money will be tight, there are not expected to be any major financial problems unless China's credit rating worsens or there is a fresh attack by Peking hardliners.

John Elliott

Growing exodus raises problems for local employers

The brain drain has become big business

LAST MONTH'S flashy "Money '89" exhibition in the colony's new Convention Centre was full of companies offering foreign property and business deals, plus legal advice, to help people find alternative places of abode before China regains sovereignty in 1997.

Whether the dream is domicile in Malta, Spain, Portugal, the Philippines, Taiwan, the US, or the most frequented destinations of Canada and Australia, there were stacks of glossy brochures and smooth-talking lawyers and property sales ladies. Many have set up offices in Hong Kong's central district to pursue their clients.

There is so much money involved that it is even significant for countries' balance of payments. Canada estimates that the total of 22,800 migrants from Hong Kong last year took CAN\$2bn-3bn into the country as investment and personal expenditure.

Australia received at least AUS\$510m, and probably far more from 3,500 migrants arriving under the Business scheme alone in 1988-89, excluding personal expenditure and funds remitted by 6,600 other arrivals.

Aggressive recruitment campaigns have also been launched by foreign companies, seeking professional and skilled workers who are willing to move home if a passport is part of the employment package. This group ranges from Quanta, the Auteo of 22,800 migrants from Hong Kong last year took CAN\$2bn-3bn into the country as investment and personal expenditure.

The actual number departing depends on the quotas and policies of recipient countries. Hong Kong has appealed to the US, which has a queue of 50,000 Hong Kong people with valid visas, not to raise its annual intake rate of 5,000.

The US is the most sought-after destination, but its visa restrictions means that it is only the third biggest recipient. Last year, Canada took about 22,000 people and Australia about 10,000.

Most of those who go are in the 25-45 age group. The government is surveying their jobs and qualifications to help it design university courses for an expansion plan designed to boost the number of higher education places available from 33,000 now to 67,000 by the mid-1990s.

Accountants, computer programmers, financial analysts, and nurses are the most common employed groups, while doctors are among the leading groups using their personal wealth to be accepted as business migrants.



Many professional and skilled workers are willing to move overseas if a passport is part of the employment package. Canada and Australia are the most frequented destinations. Above: people queue for visas outside the US Consulate in central Hong Kong.

Some surveys have suggested that 25-30 per cent or more of the population want to leave some time before 1997. The Standard Chartered Bank, the colony's third largest retail bank has found that 50 to 60 per cent of its senior 150 staff have applied for an residents' visa abroad, or are planning to do so.

"A lot of them however say they are only doing so because the others are doing it," says Ms Eunice Wong, the bank's personnel manager.

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having stayed away for long enough (usually three years) to obtain a passport is not known, but is thought to be well under 20 per cent. The Government hopes that the number will increase in two or three years time when recent emigrants will have been given passports, but there is only limited optimism about this. That is why the government is launching new university and youth development programmes to raise the standards of the next generation of school-leavers and to try to make Hong Kong a more attractive place of abode.

In the meantime, employers face increasing problems as the exodus rises and salary costs rocket. There are plenty of good candidates to fill the vacancies, but they are less skilled and experienced. This is creating problems which some companies have to tackle as a major management task. Sometimes there are spin-off benefits such as faster than planned introduction of automation.

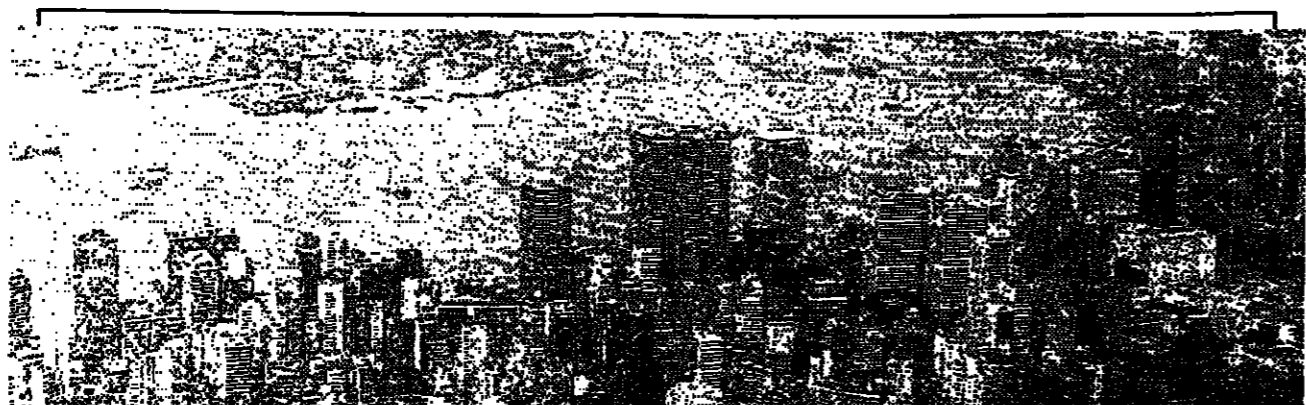
Companies, sometimes with help from individual countries, have similar ideas. France has agreed to issue passports to between 50 and 80 Hong Kong employees of its banks and other companies and this number might grow.

Australia, Canada, West Germany and other countries have been asked to do the same by their companies, but all have legal problems. Singapore's passport scheme does not require people to leave for five, or perhaps ten years. Canada is studying a similar plan.

Some employers such as the Hongkong Bank and Standard Chartered try to re-employ some of their staff in their new countries. Other smaller locally owned companies have said their expansion plans abroad are partly directed at employing after migrants.

But such initiatives have only a limited impact. A continuing high outflow seems inevitable, and the net result will be that companies will have to bring in more and more expensive expatriate staff, probably from Asia as well as the traditional sources of Europe, Australia and the US, to keep business going.

John Elliott



HONG KONG

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HONG KONG 5

More manufacturing shifts across the border into China

Importance of re-exports continues to grow

IN THE ten years since the start of China's open-door policy, Hong Kong's re-export trade has grown at an average real rate of 26.7 percent every year, compared to 10.6 per cent for domestic exports.

RE-EXPORTS BY MARKETS (in value terms)

Table with 5 columns: Market, First half 1989 (\$m), First half 1988 (\$m), Growth rate (%), Share of total in 1989 (%).

Last year the value of re-exports finally outstripped Hong Kong's own domestic exports for the first time since the late 1940s, making up 56 per cent of the total. This is mostly testimony to the renewed importance of the British Colony as a trading post between the rapidly industrialising southern coastline of China and the rest of the world.

This is due to two reasons. First, Hong Kong's domestic exports have a lower value-added component than is typical in other countries, since nearly all raw materials, and large quantities of parts and components, have first to be imported.

valuable boost to Hong Kong's economic growth, particularly since the gap between the value-added component of domestic exports and re-exports is not as great as in most other countries.

Second, the value-added margin, but also costs relating to marketing and product development expenses, banking and insurance charges, transportation and storage costs, and other related expenses. The council noted that most of these expenses are incurred in Hong Kong, and that the re-export margin is therefore earned by Hong Kong companies.

"Re-exports" are goods imported and later re-exported without undergoing any manufacturing process, though they may be checked for quality or re-packaged.

Peking's economic austerity measures have hurt Hong Kong's re-exports to China by dampening consumer demand there, but local economists regard the global outlook as fairly encouraging as long as major markets, such as the US and the European Community, upon which both China and Hong Kong rely very heavily to fuel their export growth, manage a "soft landing."

Of those companies surveyed which had industrial co-operation with China, around a third of their employees in Hong Kong were working solely or partly in relation to their production in China.

China is the largest market for Hong Kong re-exports, taking up HK\$2.6bn or 33 per cent of all re-exports passing through the territory in the first half of this year.

IMPORTS AND EXPORTS

Table with 5 columns: Calendar year to date, Jan-Sep 1989 (\$m), Jan-Sep 1988 (\$m), Increase (\$m), %.

Re-exports are those goods imported and later re-exported without undergoing any manufacturing process, though they may be checked for quality or re-packaged. They are providing a

The industrial base is being restructured, says Michael Marray

A move towards higher value-added products

FACED by an acute labour shortage and rising wages, Hong Kong's industrial base has been through a major restructuring in the past few years.



neighbouring Guangdong province. Their exports are governed by country of origin regulations which set out where particular processes must be carried out in order to be gain entry to the United States and European community markets under Hong Kong quota.

It has been striving to upgrade production towards higher value-added goods at home while shifting low-end production across the border into China's neighbouring Guangdong Province, or elsewhere in Asia.

Industry is faced by rising wage costs and labour shortages.

Other industries, such as the important watch and clock sector and toy manufacturing have moved much of their production to China, and the latter is the most dramatic example of the shift across the border.

The Hong Kong Government estimates that of those re-exports going into China, 63 per cent are for China's own use and 37 per cent for outward processing as re-exports.

Within this basic infrastructure, businessmen are left to decide for themselves what to produce - "we can't necessarily compete in the hi-tech area," argues Mr. Andrew Leung, deputy director of industry.

At home, the emphasis is on increased automation, such as computer-aided design in the textiles and garments sector, and the production of more sophisticated products in the electronics industry.

Thailand is a favourite location for new investment from local toy manufacturers. This shift offshore worries people who see Hong Kong losing its manufacturing base as the service sector expands. But even when production moves elsewhere in the region, Hong Kong usually tends to remain the headquarters for activities such as product-design and testing, quality-control and the manufacturing of more sophisticated parts and components.

Components such as memory chips, printed circuit boards and finished goods like compact disc players and personal computers, are now to be found with a made in Hong Kong tag.

Despite complaints about the labour shortage and rising wages, which have led to pressure for labour to be imported from other countries, Hong Kong's substantial textile quota allocations are still being used up.

Hong Kong has yet to produce a recognisable brand name. The Hong Kong Government has come in for some criticism for failing to take a lead in providing a strategy for local industry, concerning itself instead with providing educational and training facilities as well as space on industrial estates for companies with special requirements such as clean room conditions or with heavy equipment unable to go into Hong Kong's traditional multi-story factory buildings.

In addition, for many companies, new plants overseas represent expansion, rather than a replacement of existing capacity in Hong Kong.

More expensive clothes are now being made in order to fuel profits growth within the quota-limits based on volume. These industries have been largely unable to join the exodus across the border into

Exports to the European Community

Manufacturers anxious over spectre of Fortress Europe

HONG KONG'S exports to the European Community have grown over the past few years to reach HK\$2.2bn or 20 per cent of the colony's total domestic exports in the first half of 1989.



It is therefore with some unease that local manufacturers view the progress towards the creation of the single market in the EC by the end of 1992.

Hong Kong manufacturers are convinced that they have found evidence of "Fortress Europe" in the making and point anxiously at the state of anti-dumping investigations initiated in the past two years from Brussels against locally-made products ranging from video and audio tapes to photo albums and denim cloth.

Following the imposition of anti-dumping duties, exports of video tapes to the EC have already plunged by 70 per cent to only HK\$70m in the first half of 1989, and the latest investigation against denim cloth now threatens another two hundred million dollars worth of sales per year, and strikes at the very heart of the textiles and garments sector which is the British Colony's single biggest industry.

Companies from almost every country in the community have joined together to lodge the denim complaint, which is a particular cause for concern, since exports of Hong Kong-made cloth to the European Community are already restricted by quota under the Multi Fibre Arrangement (MFA).

Hong Kong has the world's busiest container port: local exporters are worried by a spate of anti-dumping investigations on a wide range of products, initiated from Brussels in the past two years. Fears of a Fortress Europe are fast gaining ground.

involved in defending a number of companies, because buyers loath to place orders which may later become subject to duties.

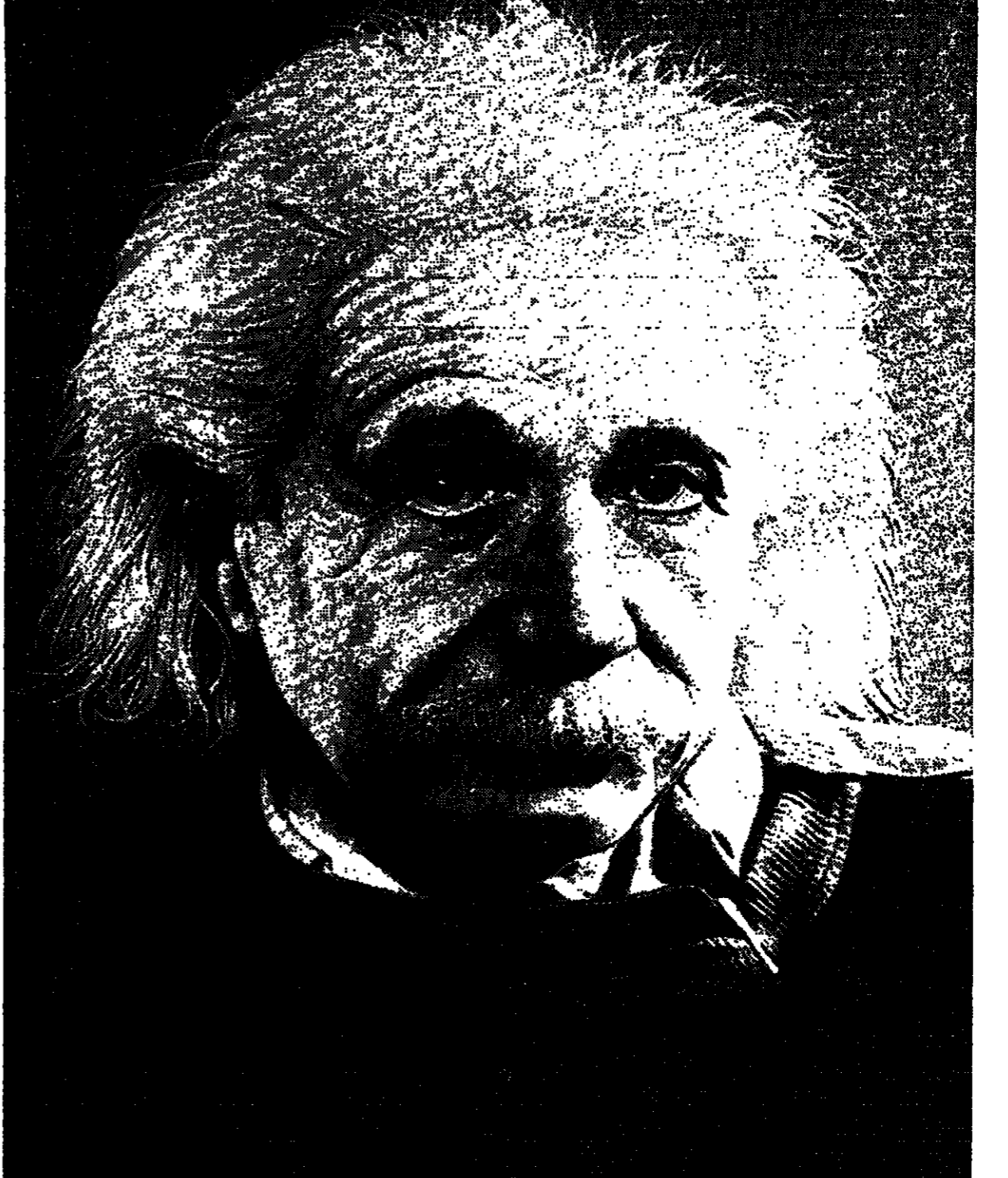
However, he notes that local manufacturers are becoming more organised in defending themselves, with industry bodies playing a co-ordinating role.

The spectre of Fortress Europe has arisen at a time when Asian exporters also feel under threat from the United States, whose free trade pact with Canada is perceived as another move towards the creation of a trading bloc which will eventually put up barriers to the outside world.

Mr Harbison is himself yet to be convinced that a new era of protectionism is underway, and so far sees private industry in Europe successfully pushing the commission into investigating anti-dumping investigations.

ly-heard argument locally that Hong Kong companies are generally too small to engage in dumping, enjoy no subsidies from government, have no substantial domestic market with which to subsidise exports.

Local manufacturers, who unlike the big Japanese companies, are mostly too small to set up substantial processing plants within Europe in order to guarantee market access, are so far less inclined to give Europe the benefit of the doubt, and the idea of Fortress Europe is fast-gaining ground in the colony.



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is now a science. And one company is the nucleus. Jones Lang Wootton

Michael Marray

HONG KONG 6

Other banks benefit from the erosion of Bank of China's deposit base, says Michael Marray

Windfall for local and foreign banks

IN THE aftermath of the June 4 crisis in China, long queues formed outside the many Hong Kong branches of the Peking-controlled Bank of China and its 13 sister banks, as angry local people withdrew their savings in protest against the crackdown on the student democracy movement.

The protest was short-lived, and faded out shortly after the Hong Kong Government warned against a possible destabilisation of the entire local banking system.

In a matter of days, the Bank of China group lost an estimated HK\$20bn or ten per cent of its deposit base. This provided an unexpected windfall for local and foreign banks with big branch networks in the British colony, who have since held on to most of the money.

"I think that most local banks benefited," said Mr John Gray, finance director for the Hongkong and Shanghai Banking Corporation, which together with its subsidiary, Hang Seng Bank probably won the largest share of the deposits fleeing the Bank of China.

Mr David Grant, who heads the corporate banking division for the Standard Chartered Bank also points to stronger retail business because of the Bank of China's woes.

The Bank of China has won praise from Mr Anthony Nicolle, Hong Kong's banking commissioner, for the way in

which it moved to get its balance sheet in order after the crisis, but the group is now clearly on the defensive after several years of aggressively expanding its marketshare.

It professes to be more cautious on Hong Kong property loans, but the loss of cheap funding through the erosion of its deposit base has forced it to adopt a less aggressive stance in areas such as home mortgages.

Even without these gains at the expense of the Bank of China, business would have still been good for the banking sector as a whole, and the 14-15 per cent profits growth, reported for the first half, should be comfortably maintained for the year as a whole.

Even if a downturn does come, locally incorporated banks are well-capitalised and closely supervised, having come under capital adequacy rules in September last year. These are being tightened from December 31, when Hong Kong will put into place a minimum 8 per cent ratio two years ahead of the international timetable agreed upon by the Basle committee.

Banks balance sheets are already comfortably within the new guidelines. However, some bankers argue that by keeping ahead of international rules, Hong Kong is putting its own banks at a disadvantage compared to subsidiaries of foreign banks operating here.

Mr Anthony Nicolle argues that Hong Kong is still living-down the bank collapses of the mid-1980s. By bringing in Basle standards ahead of time it will

Table: Presence of world's largest 500 banks in Hong Kong. Columns include World ranking, Licensed overseas banks in Hong Kong, Licensed deposit-taking companies owned by overseas banks, Registered deposit-taking companies owned by overseas banks, and Local representative offices for 1987 and 1988.

1. Top 500 banking groups in the world ranked by total assets less contra items. Figures for 1987 and 1988 are extracted from The Banker, July 1987 and 1988 issues. 2. Figures in these columns represent the number of deposit-taking companies which are branches or subsidiaries of overseas banks, classified in accordance with the world ranking of those overseas banks. Source: Commission of Banking.

tell the world that Hong Kong has got a soundly capitalised system, he says. "It is no pain for any of them."

The recent statement from the Hongkong Bank that it may move towards disclosing its inner reserves has put the future of secret inner reserves under the spotlight locally, but the Government has no intention of making other banks follow suit should the Hongkong Bank unilaterally decide to

take the lead. However, the Government's Standing Committee on Company Law Reform is working on guidelines for banks and auditors on how transfers are treated. This will, for example, prevent a bank from reporting an operating profit with the help of transfers out of reserves when it may have in fact suffered a loss for the year.

Such problems are unlikely to arise for most banks in 1989. Despite a current mood of caution, local banks say they have yet to feel any significant negative impact on their bottom lines. In Hong Kong the big post-June 4 worry was a possible property collapse. Property development and home mortgage lending amounts to HK\$190bn, representing over 30 per cent of total loans and advances. However a property

slump has failed to materialise, with prices creeping back to within ten per cent of pre-June levels for medium-sized flats.

Hong Kong home-owners are better paid and less heavily borrowed that they were in the speculation-led property crash of 1982, and with this in mind, Mr Nicolle has suggested that banks concentrate upon cash flow and ability to pay, rather than focussing on the value of collateral.

Indeed, the slump had one positive side effect of taking speculative froth out of the market, something that had been the subject of warnings from both the Government and the Hongkong Bank during the previous twelve months.

Nor have there been many problems with existing loans to China ventures, even though new loan-demand has dried up. For many property and hotel joint-venture loans in China, cash flow is going to be a problem - and banks from Hong Kong and overseas are already negotiating over the rescheduling of loans. However, Mr Nicolle says he is comfortable with the position of Hong Kong banks - and that problems

with their loan portfolios are relatively minor.

For most banks the problems remain the familiar pre-June ones of the brain-drain and rising overheads such as rental costs and higher wages, rather than defaults and crisis management as seemed possible five months ago.

The brain drain problem will be exacerbated by June 1, but Mr John Gray of the Hongkong Bank points out that inflationary worries and an overheated economy which were the main pre-occupations of Hongkong earlier this year may actually ease as a result of the new atmosphere of caution.

In the meantime, loan-demand in Hong Kong continues to be quite strong. Since June 4, a number of big loans have been successfully put together, including a mammoth HK\$10.5bn syndicated loan to container port operators, Hong Kong International Terminals.

The Hong Kong economy is still officially forecast to grow at 5 per cent in 1989, while big infrastructure projects including the HK\$1.7bn airport and other other infrastructure project. With between 40 and 60 per cent of the total financing for the project planned to come from the private sector, it should provide a significant boost to loans in the coming years, though at the same time will test the confidence of the banks as 1997 approaches.

John Elliott on the fortunes of the Hongkong and Shanghai Banking Corporation

Decision likely on Midland merger next year

MR WILLIAM PURVES insists that the Hongkong and Shanghai Banking Corporation, of which he is chairman, has been "an international bank from the day we were founded" in 1865.

Now he is on the brink of initiating dramatic moves which could turn what was originally a proud colonial boast into one of the world's leading international banks.

The most likely vehicle for the transformation, on present trends, is the UK's Midland Bank. "As I look forward, I see that about half the largest 30 banks in the world are Japanese, and in the future I see there being only two big British banks, two German and two French, and I wonder if the Hongkong Bank is going to find a way to be one of their competitors. That is a challenge we should face," he says.

With China's 1997 resumption of sovereignty over Hong Kong, and with the European single market coming before that in 1992, time is pressing. So 1990 is likely to be the year when Mr Purves and his distinguished board, thronged with the colony's top business names, make at least two major decisions.

The first will probably be to remove what, internationally, is an anachronism by revealing the bank's secret inner reserves.

"It is very probable in the not too distant future that there will be fuller disclosure,"



William Purves: considering some dramatic moves

says Mr Purves. "I think there is some merit in having hidden reserves, but the international trend is such that if the authorities are in favour we will move in that direction willingly."

No final decision has yet been taken, but there are several reasons for such a move which would involve opening up both the total reserves and annual transfers. Mr Purves says the reasons include Europe's 1992 developments and Swiss and West German banks' plans to start some disclosure.

The reserves are estimated by local analysts at around HK\$20bn, with a top estimate of HK\$30bn.

Published figures for the end of last year reveal shareholders' funds at HK\$35.93bn, and

capital resources including loans at almost HK\$60bn. Profits for the year were HK\$4.3bn after tax and undisclosed transfers to the inner reserves.

Disclosure would ease the way for next year's main move - a go or no-go decision on whether to expand a 14.9 per cent stake in the Midland. The stake was bought at the end of 1987 and is frozen till the end of the next year, unless both parties agree otherwise.

A merger of some sort with the Midland could save the Hongkong from having to operate as a major financial institution, with considerable international activities, under Chinese sovereignty, susceptible to the whims of unpredictable Peking regimes.

In recent years, the Hongkong Bank has been shedding

some of its colonial image, spreading its wings abroad and buying subsidiaries such as Marine Midland in the US and James Capel in the UK.

In the past 18 months it has also been rationalising some of its operations with the Midland, selling or closing most of its own European operations and absorbing some Midland business in Canada and Asia.

At home, where it is proud of its role as the colony's premier bank, it has lost some of its clearing bank functions. Three months ago it modernised its statutory framework to come within Hong Kong's company law and opened its share register to public inspection for the first time.

Decision-making on the future is likely to start shortly after the Midland's annual results come out next spring when its international debt problems can be assessed.

"We have already achieved a great deal with the Midland. There are many benefits," says Mr Purves. "I don't know whether we will find it possible to go further, but yes, we will explore further possibilities."

There are three most likely options for a marriage - two would involve one of the banks

taking over the other. The third, and the most widely rumoured as the favourite, would be the formation of a holding company to merge the two banks' interests.

Such a holding company would almost certainly have to be based in London. The Bank of England, which blocked the Hongkong Bank's attempted takeover of the Royal Bank of Scotland in 1981, is not expected to agree to a merged bank being based outside its jurisdiction in either Hong Kong or one of the offshore centres like the Cayman Islands where many Hong Kong companies are seeking statutory domiciles in advance of 1997.

But Peking, which is sensitive about British interests running off, so to speak, with the family silver before 1997, is not expected to like the idea of the base moving to London, even if the bank's own headquarters remained in Hong Kong.

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Centre for regional fund management

Tapping the Asian cash flows

AS AN offshore investment management centre, Hong Kong has had to come to terms with political instability. Consequently, it is a place where you are more likely to find fund managers than funds.

This makes it quite unlike, say Bermuda or Luxembourg, where the funds are likely to put up their brass plates but where there are only custodians and administrators, not portfolio managers.

Unfortunately, Hong Kong is not a place for raising funds of confidence. Custody is not exactly a growth business. The territory has therefore decided to abandon the plan it was pursuing last year to seek recognition under Section 87 of the UK's Financial Services Act. This would have enabled management companies to market Hong Kong-based investment funds in the UK on an unrestricted basis, just like suitable funds from, for example, Jersey or Bermuda, which are among the territories to have obtained recognition in this way. In order to comply, Hong Kong would have had to supplement its existing voluntary unit trust code with more formal rules, and it would have needed to set up some kind of compensation scheme for investors in failed funds.

According to Robert Nottle, vice chairman and executive director of the Securities and Futures Commission: "The fund industry here is strongly of the opinion that it's not worthwhile." But he adds that the authorities will be looking at the question of statutory provision next year.

The SFC has concentrated in the short run upon putting Hong Kong's domestic house in order. Under the previous regulatory regime, the authorisation of new unit trusts and mutual funds had more or less ground to a halt, with approval taking as long as 18 months. So the first priority of the SFC in this area when it began operations last May was to clear up the backlog.

In September, it claimed success in this objective. This was achieved by putting more people on to the task, by stream-

lining the procedures and by sidelining 50 or so applications from fund companies which have been more interested in keeping a place in the queue rather than in actually launching a fund in the near future.

The number of funds in the pipeline has risen from 108 to a handful, and Mr Nottle claims that work can start on a new fund within one to two weeks, with approval coming a month later in straightforward cases.

Some 745 funds (including sub-funds) are now authorised for sale within Hong Kong. However, three-quarters of these are foreign-based funds originally approved in other jurisdictions (mostly the UK, Channel Islands and Luxembourg). And it is not possible to estimate the extent to which mutual funds are bought by Hong Kong residents.

However, net sales volumes for retail funds have not been very good recently, local professional opinion says, and the fund management business has also become difficult.

According to Nigel Tulloch, who runs the investment management side of Wardley, the Hongkong Bank's merchant banking offshoot, local pension fund management business has become "very tough."

Meanwhile, Hong Kong-based managers have the opportunity to tap growing foreign interest in the Asia-Pacific region, as distinct from Japan. Hong Kong is an attractive base for regional managers, a theme emphasised by Duncan Mount, a leading local fund manager who is managing director of CIEP Investment Management, a Hong Kong-Canadian joint venture.

There is quite a select group of international fund managers with offices in Hong Kong, including Fidelity, Templeton, and a number of the British groups. It is a compact and convenient location, apart from the high property costs.

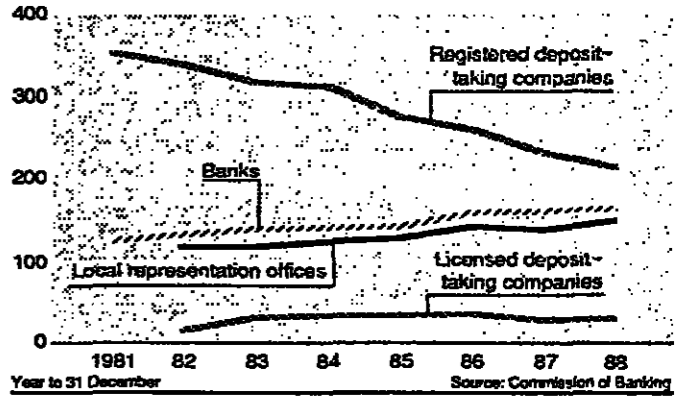
Then there is Jardine Fleming, the local partnership between Jardine Matheson and the London merchant bank, Robert Fleming, Simon Hallett, a director of JF Investment

Management, says that the company's client-base is becoming increasingly institutional. There is increasing scope to tap into the cash flows which move from north to south within Asia - from Taiwan and Korea these days, as well as from Japan.

The irony is that despite the expertise available within

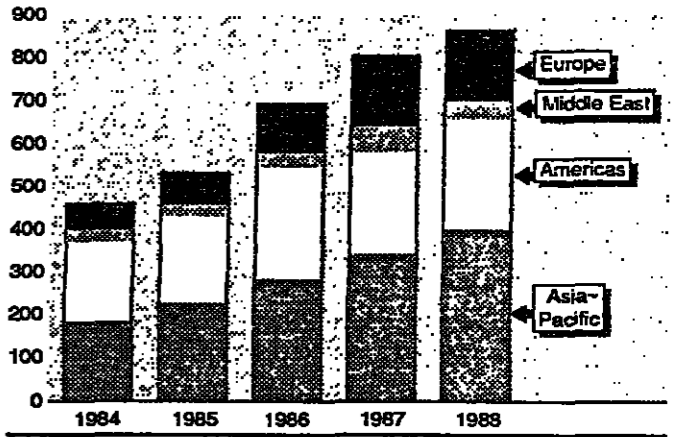
Hong Kong banking industry

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Advertisement for Peregrine International Holdings Limited. Text includes: 'Acquisition by Peregrine International Holdings Limited of 54,000,000 shares and Placing by Peregrine Brokerage Limited of 45,000,000 shares in The Kwong Sang Hong Limited at a price of HK\$3.60 per share'. Features the Peregrine logo and the text 'ESTABLISHED 1910' and '由壹玖零年創立'.

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HONG KONG 7

Stock market business volumes are "reasonably good," but . . .

Political uncertainty has hit share prices hard

THE NEW regime at the Hong Kong Stock Exchange is now a year old. Past problems - such as the four-day closure in October 1987 - are receding into history, although memories will be re-awakened by the forthcoming trials on corruption charges of Ronald Li, former HKSE chairman, and several of his leading officials.

This year the stock market survived without serious difficulties the sharp collapse in share prices which followed the Tiananmen Square massacre at the beginning of June. And last month's worry after the Friday the 13th collapse on Wall Street also created few problems.



Despite the Exchange reforms, tensions remain.

Business volumes are regarded as reasonably good. Turning over this year has been running at the second highest level since the end of the 1987 crash. In the financial year, ended June, the number of listed companies rose by 12 to 830.

But political uncertainty has caused the market to compare poorly to its neighbours in south-east Asia which have mostly been booming.

According to John Mulcahy, head of research at Peregrine Brokers, the political discount applying to Hong Kong stocks widened from some 35 per cent to 55 per cent after June 4, and is still 50 per cent. This is based on ratings compared with those on other regional exchanges. Moreover, he says, "outside investors are not interested in anything other than the top dozen or so stocks."

Despite the reforms there remain obvious tensions between the Stock Exchange and the Government, which oversees the Exchange on a policy basis through its Monetary Affairs branch, and the new Securities and Futures Commission, which has day-to-day responsibility for the financial markets.

Francis Yuen, chief executive of the Stock Exchange, says he is pleased with his largely new team. "The good thing about being new is that everybody is very energetic," he says.

Energy there needs to be, because although the new framework of councils and committees is in place, with broader representation of different interest groups, the next phase of regulatory change is now well under way.

This involves measures by the Government to tighten up the insider dealing rules and strengthen the requirements for disclosure of dealings by major shareholders and connected parties.

The Stock Exchange's new listing rules will incorporate some of these requirements at the same time as eliminating the scope for abuses such as the manipulation of new issue prices which the previous regime was accused of. At the same time the Stock Exchange is developing new rules for supervising its members, for instance through the use of quarterly returns.

Controversy has developed in two main areas. The enhanced disclosure and

insider dealing rules are widely regarded as alien to Hong Kong's free-wheeling culture, and are particularly threatening when much of the liquidity in Hong Kong mainly family-controlled listed stocks is provided by insiders.

"Disclosure must be handled quite carefully, in terms of not draining too much liquidity away from the market," says Philip Tsoe, chairman of Peregrine Capital.

Mr Yuen is also worried about the possibility that controlling shareholders will be forced into inactivity. "They act as buyers and sellers of last resort," he says.

"This should be allowed to continue. We will continue to make our views known."

But he adds: "In general, we will support the insider trading legislation."

The other controversial subject is that of settlement. Last month the SFC "warmly" welcomed the HKSE's decision to accept the main features of a proposed new central clearing and settlement system.

The first stage, involving the netting off of bargains, and thus a sharp reduction in the huge volume of paper-shuffling involved in settlement in Hong

Kong, is due to be completed by September 1 next year. Then, by June 1991, stage two, the move to scrippless settlement, should be implemented.

Where the controversy arises is over the settlement period, which is inconveniently short for international brokers. At present it is notionally on a 24-hour basis, so that elevators in the financial district seem to be full of messengers delivering bundles of scrip.

But there is no penalty for lateness, and only three-quarters of bargains are in practice settled on time. Now the HKSE has decided to move to 48 hours (T+2) but with a penalty for late completion.

Mr Yuen expects more than 90 per cent of bargains will meet the new deadline. However, brokers with foreign clients will often have to incur extra expense by borrowing stock if they are to meet T+2. The SFC has seen T+3 as the absolute minimum if international business is not to be damaged.

Barry Yates of First Pacific Securities says that the pressure for longer settlement times is viewed by small brokers as threatening increases in their working capital requirements, and could aggravate bad debt problems.

The HKSE has hit back at the authorities by pointing out that the recent International Group of Thirty study on settlement called for as short a period as possible. It has also agreed that the new system should be designed to be easily switchable to a T+3 basis, if T+2 proves unsatisfactory.

This leaves the SFC still grumbling at the compromise.

"The SFC has the most severe reservations," says the Commission's chairman, Robert Owen. But Francis Yuen insists: "We do not wish to be unreasonable."

Barry Riley

CAPITAL MARKETS

Efforts to stimulate growth

THE PAST 12 months have seen some significant developments on Hong Kong's debt markets. In the March budget, the Government abolished the interest withholding tax in an attempt to stimulate growth in local capital markets, while a change of heart on allowing international borrowers to tap the Hong Kong dollar market cleared the way for a ground-breaking HK\$500m bond issue from the World Bank in May.

Yet another boost is due early next year when trading in the Government's new exchange fund bills is scheduled to get under way. However, despite all these developments, few market participants are predicting any dramatic surge in the number and value of debt instrument issues, the number and total value of which are running at around half the levels seen in 1988, when 98 issues worth a total of HK\$2.2bn came onto the market.

Obstacles to growth include a thin secondary market, with around 90 per cent of all paper quickly disappearing and being held to maturity, while a shortage of high quality corporate issuers and an investor base limited by the HK\$500,000 minimum denomination for Hong Kong dollar certificates of deposit.

But the biggest problem, and the subject of consistent lobbying by the Hong Kong Capital Markets Association (HKCMA), is the continued imposition of profits tax levied on Hong Kong dollar paper, resulting in local corporate investors choosing foreign currency investments or swap deposits, rather than home-grown products, in order to escape tax.

"The amount of money which escapes the tax net is HK\$500m, twice the size of the total paper outstanding in Hong Kong," said Mr Patrick Thomas, managing director of Manufacturers Hanover Asia and chairman of the HKCMA, who said that the Government was showing a certain amount of sympathy towards the association's position, and was working to help the local market, as evidenced by the relaxation of controls on international issues.

Since the Government softened its stance on letting in foreign borrowers, there have been two serial bond issues totalling 790m from Australian Airlines, Qantas - which could demonstrate a connection with the territory and consequent Hong Kong dollar requirements - followed in May by the more significant HK\$600m six-year bond issue by the World Bank.

The Hong Kong authorities had previously argued that foreign issues could destabilise the Hong Kong dollar link, though in reality a rush is unlikely as few international



A section of Hong Kong's central business district. One of the biggest problems in the capital markets, and the object of consistent lobbying by the Hong Kong Capital Markets Association, is the imposition of profits tax, levied on Hong Kong dollar paper.

institutions have Hong Kong dollar needs.

"The World Bank issue was important for the market," said Mr Karl Hurst, director of Schroders Asia, "it was well overdue allowing foreign borrowers to access our market."

Capital markets dealers hope that such high quality issues will increase investor awareness in Hong Kong, as will the planned weekly auctions of government debt instruments.

The 13-week exchange fund bills, which will total between three to four billion outstanding at any one time, once the programme gets underway, will be used only for exchange fund functions such as intervening in the interbank market to stabilise the currency link with the US dollar, and will not be used to finance deficits.

"Exchange fund bills will help create a general aware-

ness of the market's capabilities," said Mr Patrick Thomas, and while not seeing them as a panacea for the shortcomings of the local capital market, he hopes that by helping dealers build up client relationships for the regular issues, doors will be opened for dealers to interest investors in the full range of Hong Kong dollar products on offer.

Michael Marry

Barry Riley looks at regulation of financial markets

Regulators are balancing on a tightrope



Robert Owen: he never expected to receive much praise.

VISIT Hong Kong's financial district and talk to its practitioners and you will quickly find that Robert Owen is one of the most unpopular men around.

He is accused of numerous sins, including the attempted importation of a wholly alien Anglo-American business culture, and the poaching away of valued employees for fancy salaries. You will be told he is not afraid to tread on toes to get his own way. If he is allowed his head, locals complain, he could "ruin" Hong Kong as a financial centre.

Mr Owen is the British diplomat turned merchant banker who arrived in the territory just over a year ago, first to set up and then to run, as executive chairman, the powerful new Securities and Futures Commission, which started operations last May.

He never expected to receive much praise - "if everyone was saying I was doing a great job, I would be very worried," he remarks, insisting that the complaints about excessive burdens are unjustified. "There is only one-third the regulation of the UK."

David Nendick, secretary for monetary affairs, who carries overall responsibility for financial market policy, is keen to soothe anxieties - "the markets are expecting the worst," he says, "but it is too early for people to point the finger at mistakes. There are a number of safeguards about excessive any likelihood of over-regulation."

The official theme is that the territory must steer a delicate course between over-regulation and under-regulation. It must develop a respectable image as a place for people to do international business. With this in mind, it must keep up to date as regulations tighten elsewhere. On the other hand, it must never be in the vanguard, and cannot afford to leave businessmen fearful of arbitrary judgments by bureaucrats. Hong Kong financiers point to the fact that Jardine Fleming, one of the territory's leading merchant banks, is still banned in Singapore.

How this delicate balance can be achieved is another matter. At this stage, the regu-

lators are trying to gain political capital from the resilience of the stock market and the futures market in the face of the localised crash in June, and the global mini-crash in October.

It was the stock market crash in October 1987 that set the whole regulatory bandwagon in motion. Scandalously, the Hong Kong Stock Exchange closed for four days, the only significant stock market around the world to do so, and the Futures Exchange collapsed under the weight of some HK\$1.8bn of bad debts.

Soon afterwards the chairman and several other top officials of the HKSE were arrested on corruption charges relating to alleged offences which pre-dated the crash (the trials have still to be held).

"Things are different now. Our markets have matured very much since 1987. There was no need even to consider a closure of either the stock market or the futures market," said David Nendick in the wake of the Friday the 13th crisis on Wall Street. "All the major reforms were in place."

But a solid stock market is only a beginning. The regulators are labouring to build a modern framework in a hostile environment, a process which is not helped by the fragile political climate.

After six months the SFC has recruited some 200 out of a total planned payroll of 230 people, including 100 profes-

sional investors the SFC wants to encourage.

Unexpectedly, though, the main tensions have not been with the markets but with listed companies. Ermanno Pascutto, the SFC executive director in charge of corporate finance, is handling the question of disclosure of dealings by directors and substantial shareholders. This has become more controversial with the tabling of an Insider Trading Bill.

A new Ordinance on disclosure will tighten up the rules and will also close the loophole whereby the increasing numbers of Hong Kong listed companies which emigrate (something like a fifth are now registered overseas, usually in Bermuda or Cayman) evade the existing disclosure legislation. This anomaly will be corrected by making disclosure part of the Stock Exchange listing rules.

Mr Pascutto says that although local companies are understandably worried about inadvertently falling foul of the insider trading provisions, his period as a regulator in Ontario in rather similar circumstances makes him confident that the fears are exaggerated.

"A lot of the unease will evaporate after people have had experience," he says.

He stresses the benefits which SFC-style regulation can bring to Hong Kong companies. For instance, there are plans to speed up rights issue procedures and to permit share buybacks, on a controlled basis. There are also suggestions that short selling of shares - at present banned, might be made permissible, subject to detailed safeguards.

Mr Ermanno is also involved in redrafting the UK-style Takeover Code, aiming at reorienting it away from hostile takeover bids, of which there are comparatively few in Hong Kong.

Instead, it will focus more on protecting the minorities affected by agreed deals, a much more common area of controversy in the territory, where nearly all listed companies are controlled by dominant shareholders or families.

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HONG KONG 8

New facilities for international business visitors

Big investments in tourism

PERCHED on the southern edge of China, Hong Kong's travel industry has carved itself a lucrative niche as a gateway for both businessmen and tourists, flying them in from around the world and providing a convenient stop-off in its luxury hotels to recover from jetlag or enjoy a few days rest and recreation after the rigours of travel on the mainland.

However, despite the importance of this gateway role, around 80 per cent of the 5.6m travellers who visited the British colony last year were not China-bound at all. After a confidence-shaking year, politically this is helping Hong Kong to boost its image as a separate destination and as a jumping-off point to other countries in Asia.

Billions of dollars are being invested in new luxury hotels, extra long-haul aircraft for non-stop connections to Europe and North America, and a huge new airport project which will replace the overcrowded Kai Tak Airport in the mid-1990s.

These will add to the attractions both for businessmen, who made up 21 per cent of arrivals last year, and even more so for the other 79 per cent made up of tourists, people visiting friends or relatives,

and visitors making a stop-off en route to other destinations. Hong Kong's thriving retailing industry, with its thousands of small camera and electronics shops, luxury boutiques selling designer-luggage and clothes, and big Japanese department stores are also strengthening the image as a mecca for shoppers from around the world.

Two new buildings on either side of Victoria Harbour are also seen by the Government as helping Hong Kong establish itself as a major entertainment centre. Currently in the midst of its opening season is the Hong Kong Cultural Centre, a performing arts complex on the tip of the Kowloon waterfront, while facing it across the water on Hong Kong Island is the Hong Kong Convention and Exhibition Centre, which staged its first event a year ago.

Mr Douglas King, general manager for marketing at the

Hong Kong Tourist Association, acknowledges that the colony has not traditionally been associated with the arts, and has not stressed the opportunity for cultural activities in its promotions.

That is now changing, and Cultural Centre is one of the key points in the stay-an-extra-night promotion, allowing a longer stay to see top local and international performers. In its first six months, the centre is playing host to the Boston Symphony Orchestra and the National Theatre of Great Britain as well as local acts, such as the Hong Kong Chinese Orchestra.

Of less artistic merit, but likely to be an even bigger dollar-earner for the local tourist industry, is the convention centre. In the first half of this year, 58,800 overseas visitors attended conferences or exhibitions, an increase of 14 per cent over the same period last year, while visitors on incentive

travel programmes - such as top automobile or insurance salesmen being rewarded by their employers with a trip overseas, were up by 12 per cent to 39,000.

The centre already has good occupancy levels of around 65 per cent, and the big international events - which are usually booked several years in advance, will start appearing later.

Events already booked include the International Bar Association Conference in 1991, and the Federation of Automobile Dealers of Canada annual conference in 1992.

According to Miss Helena Li, director of marketing at the centre, business has not yet been affected by the trouble in China, with no cancellations or softening in new bookings.

"People look at Hong Kong very much for international and regional attendance," says Miss Li. The Hong Kong Centre competes for business with centres all over the world, in addition to other Asian locations.

"Very little business is booked just because we are next to China," she says. If this proves to be the case, it will be good news for the local tourist industry. Delegates to conventions and exhibitions, who stay twice as long as the 3.4 nights on average and spend three times as much as the average visitor.

The two complexes are helping to secure a future for Hong Kong at a time when the number of visitors arriving is declining in the wake of June 4.

Following the record year for arrivals in 1988, the first half looked rosy, with growth of 8 per cent over the first six months of last year.

But in the aftermath of the Tiananmen Square crisis, this has changed. Arrivals from the United States and Europe have since been running 30 per cent down compared to the same period last year, while the number of Japanese visitors has fallen by 18 per cent.

This year is now expected to end with an overall 5 per cent decrease in arrivals. This trend is particularly unwelcome at a time of a construction boom in

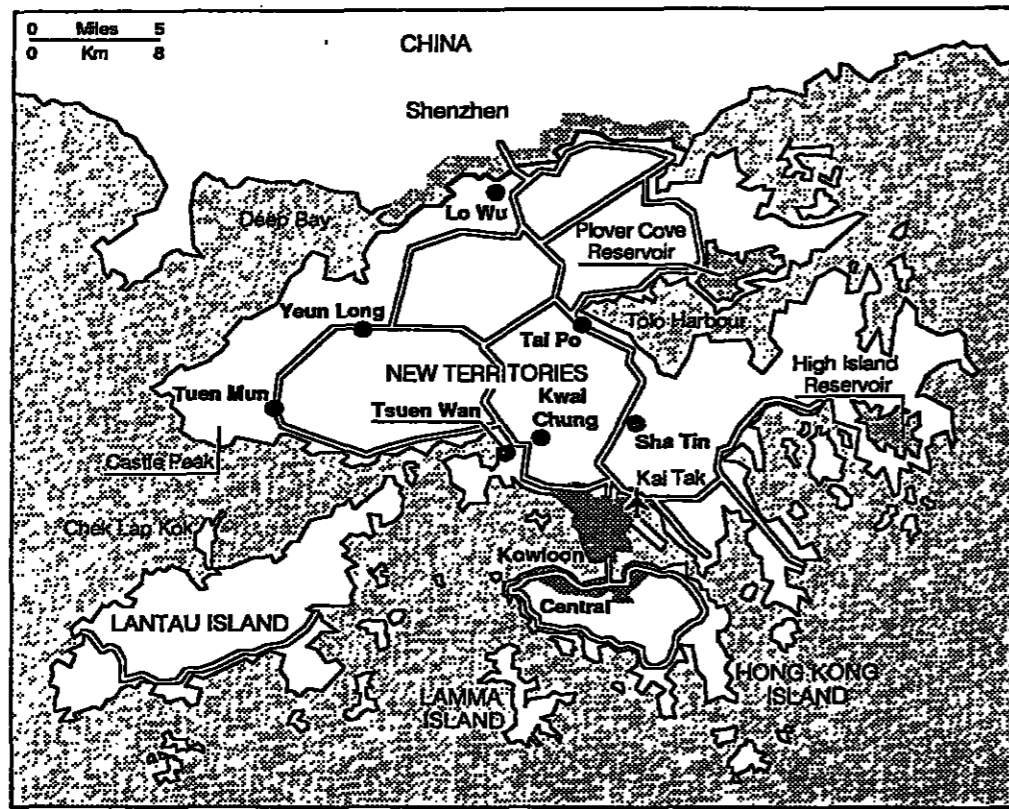
edges that for some long-haul visitors from places such as the United States, China and Hong Kong are bound together in a single package, and it may be hard to sell one without the other. It is, however, likely to remain a popular choice as a venue for the big conferences - mixing work and leisure.

One obstacle to growth here is the difficulty of access from the Soviet Union or Eastern Bloc countries, which have traditionally had in obtaining entry visas to the colony. This has been relaxed over the past two years, but the tourist association is pressing for further relaxation - arguing that the

visa problem is effectively excluding Hong Kong from being the venue for some international exhibitions.

With these obstacles to growth out of the way, and extra spending on a big overseas marketing campaign, the association believes Hong Kong can restore growth and retain its position as one of the most visited places in Asia, both as a starting point for China travel, and even more important in the light of recent events, as a destination in its own right.

Michael Murray

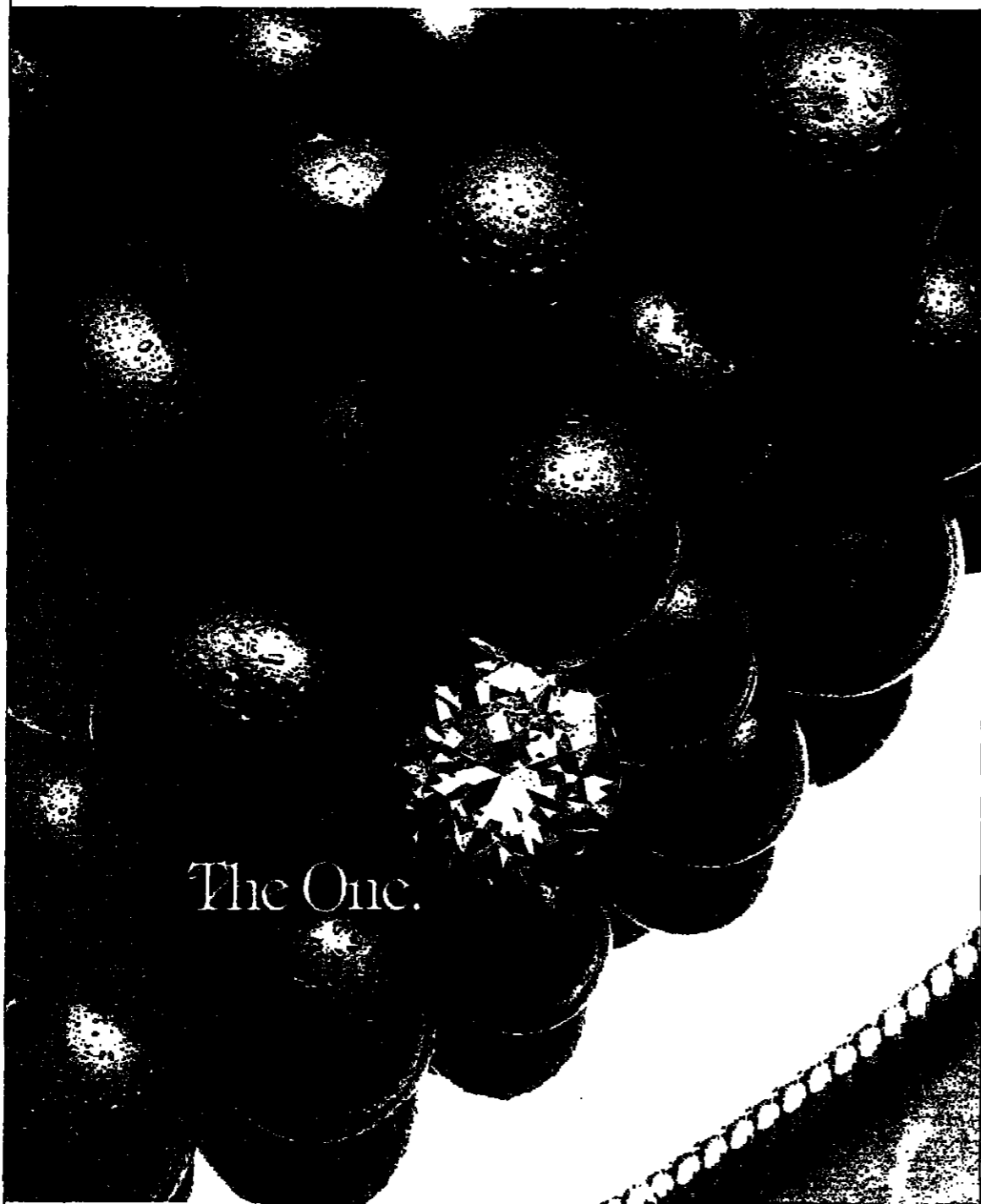


Hong Kong's new Convention and Exhibition Centre, overlooking Victoria Harbour.



Wayne Madders, executive director of the Hong Kong Cultural Centre, (with external view inset, above right).

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Fresh hopes on the Futures Exchange

Here comes Hibor

TWO YEARS after a government-led rescue in the wake of the 1987 world markets crash, activity on the Hong Kong Futures Exchange remains a shadow of its former self.

A period of reconstruction which followed the controversial four-day closure and near-collapse of the exchange has been primarily concerned with restructuring the membership and management and introducing better risk management procedures.

But with these foundations now in place officials hope that the planned launch within the next few months of a new 91-day Hong Kong dollar interest rate contract will usher in a new era of expansion, with at least one new product being launched each year for the next five years, to add to existing trading in gold, sugar, soybean and stock index contracts.

The shadow of 1987 lives on in the form of a special transaction levy of HK\$30 each per trade for both buyers and sellers of Hang Seng index futures, the proceeds of which are being used to repay the government and financial institutions which bailed out the exchange with a HK\$2bn lifeboat facility in 1987.

"The transaction levy is a major problem," said Mr Eric Cheng, director of futures and options at brokers, James Capel, one of the major players in the local market, "you need a low-cost structure so that small movements will be profitable."

With the contract set at HK\$50 per one point move in the Hang Seng index, day trad-

ers need high volatility to break even once brokers commissions and stamp duty have been paid, and Futures Exchange officials are lobbying the Government for a downward adjustment to the levy, a move which they argue could boost volume significantly and thus not harm the lifeboat repayment schedule.

High initial margin payments are also a source of discouragement for investors, but while wishing to stimulate trading activity the exchange, the management is also determined to avoid a return to the kind of excessive speculation seen in 1987 which low margins could bring.

Margins are continually under review, both in order to keep in step with the value of a single contract as the market rises and falls, and to reflect conditions of volatility in the market. Brokers are set minimum margins for clients, which are set at HK\$15,000 for clearing members on a contract worth HK\$125,000 at October levels of around 2,700 points.

The October jitters on world stock markets saw an increase in daily volume to over 2,000 lots on some days, and both officials and traders were happy with the smooth way in which the market has functioned in times of high volatility. "People participating now

are certainly more experienced," says Mr Douglas Ford, chief executive of the Futures Exchange, "and risk management procedures are more than adequate."

In addition to margin adjustments, these include a revamped clearing system and a HK\$200m guarantee fund financed through a combination of contributions from clearing members and brokers, bank guarantees and an insurance policy.

Mr Ford now sees four main hopes are focussed on the long-awaited Hibor (Hong Kong Interbank offered rate) contract

areas of potential expansion into new product areas. In addition to the existing stock index contract, the exchange may introduce stock index options as well as contracts based on stockmarket sub-indices, while the three-month Hibor (Hong Kong Interbank offered rate) contract may pave the way for other contracts of varying maturity.

Mr Ford would also like to see more activity on the little traded gold contract, which at present loses out because most local investors prefer to trade on big overseas markets such as New York or London.

The fourth area is currency futures, but here also Hong Kong investors tend to trade US dollar contracts on well-established markets such as Chicago, and it could prove difficult to establish a specialised Hong Kong dollar product.

In the longer-term, China-related products such as contracts based on agricultural and other commodities could also earn a place on the local exchange, but Mr Ford points out that China's own cash markets have some way to go in terms of pricing structures, quality control and legal systems before futures markets based on their produce become a reality.

In the meantime, despite regulatory delays, hopes are focussed upon the long-awaited Hibor contract, which brokers forecast will quickly outgrow the volume seen on Hang Seng index futures and reach several thousand lots per day.

That will still be a long way short of turnover during the heyday of the exchange, when turnover of 25,000 lots per day for a time made Hang Seng index futures one of the most heavily traded contracts in the world - but will none the less represent a major step for an exchange whose very existence was being called into question only two years ago.

Michael Murray